

Council Work Sessions



**Annual Budget
Fiscal Year 2026-2027
Town of Cave Creek, Arizona**

TABLE OF CONTENTS

Overall and Fund Summaries

Fund Summary
All Funds
Summary of Overall Budget Changes
General Fund
Streets Fund
Spur Cross Ranch Conservation Fund
Grants & Other Restricted Fund
Capital Improvements Fund
Cave Creek Water Fund
Desert Hills Water Fund
Wastewater Fund
Rodeo Grounds Fund
Personnel Schedule

CIP Budget

FY2027 – FY2031 Capital Improvement Project List by Major Program
Individual CIP Project Details

Supplementals

Supplemental Requests List
Individual Supplemental Request Forms

Departmental Budgets

Town Council
Administration
Visitor Center (Tourism Bureau)
General Government
Legal Services
Magistrate Court
Fire Protection & Emergency Services
Finance
Law Enforcement
Special Events
Development Services
Public Works
Desert Hills Water
Cave Creek Water
Wastewater

			Spur Cross	Grants &							FY2027	FY2027	FY2027
	General Fund	Streets	Ranch	Other	Capital	Cave Creek	Desert Hills				Proposed	Proposed	Proposed
			Conservation	Restricted	Improvements	Water	Water	Wastewater	Rodeo		Base Budget	Supplementals	Budget
Ongoing Revenues													
Town Sales Tax	\$ 9,575,400	\$ -	\$ 1,915,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,490,500	\$ -	\$ 11,490,500	
Bed Tax	237,500	-	-	-	-	-	-	-	-	237,500	-	237,500	
Franchise Fees	319,380	-	-	-	-	-	-	-	-	319,380	-	319,380	
State Shared Sales Tax	803,690	-	-	-	-	-	-	-	-	803,690	-	803,690	
Urban Revenue Sharing	1,089,600	-	-	-	-	-	-	-	-	1,089,600	-	1,089,600	
Auto Lieu Tax	284,100	-	-	-	-	-	-	-	-	284,100	-	284,100	
Highway User Tax	-	380,060	-	-	-	-	-	-	-	380,060	-	380,060	
Intergovernmental	25,420	-	-	28,120	-	-	-	-	-	53,540	-	53,540	
Licenses & Permits	681,940	-	-	-	-	-	-	-	-	681,940	-	681,940	
Charges for Services	430,260	-	830	-	-	5,899,590	3,978,300	1,678,800	23,470	12,011,250	-	12,011,250	
Rents	168,030	-	-	-	-	-	-	-	20,800	188,830	-	188,830	
Investment Earnings	708,900	4,390	35,090	910	73,130	100,850	26,140	12,360	10	961,780	-	961,780	
Miscellaneous	2,000	-	-	-	-	15,970	13,880	-	-	31,850	-	31,850	
Total Ongoing Revenues	14,326,220	384,450	1,951,020	29,030	73,130	6,016,410	4,018,320	1,691,160	44,280	28,534,020	-	28,534,020	
Ongoing Expenditures													
Town Council	119,370	-	-	-	-	-	-	-	-	119,370	-	119,370	
Administration	2,241,390	-	-	-	-	-	-	-	-	2,241,390	35,000	2,276,390	
Development Services	1,876,760	-	216,000	12,430	-	-	-	-	-	2,105,190	-	2,105,190	
Finance	1,044,210	-	-	-	-	-	-	-	-	1,044,210	-	1,044,210	
Fire Protection & Emergency Services	4,858,860	-	-	40,810	-	-	-	-	-	4,899,670	-	4,899,670	
General Government	276,170	-	-	-	-	-	-	-	-	276,170	20,000	296,170	
Law Enforcement	1,412,190	-	-	-	-	-	-	-	-	1,412,190	60,000	1,472,190	
Legal Services	200,000	-	-	-	-	-	-	-	-	200,000	-	200,000	
Magistrate Court	217,740	-	-	-	-	-	-	-	-	217,740	-	217,740	
Public Works	922,400	2,313,600	-	-	-	-	-	-	-	3,236,000	-	3,236,000	
Special Events	71,500	-	-	-	-	-	-	-	-	71,500	-	71,500	
Visitor Center	55,900	-	-	-	-	-	-	-	-	55,900	-	55,900	
Cave Creek Water	-	-	-	-	-	4,454,170	-	-	-	4,454,170	-	4,454,170	
Desert Hills Water	-	-	-	-	-	-	3,134,060	-	-	3,134,060	-	3,134,060	
Wastewater	-	-	-	-	-	-	-	1,905,800	-	1,905,800	-	1,905,800	
Rodeo Grounds	-	-	-	-	-	-	-	-	134,900	134,900	-	134,900	
Indirect Cost Allocations	(1,091,690)	-	-	-	-	512,690	263,990	289,500	25,510	-	-	-	
Total Ongoing Expenditures	12,204,800	2,313,600	216,000	53,240	-	4,966,860	3,398,050	2,195,300	160,410	25,508,260	115,000	25,623,260	
Net Ongoing	2,121,420	(1,929,150)	1,735,020	(24,210)	73,130	1,049,550	620,270	(504,140)	(116,130)	3,025,760	(115,000)	2,910,760	
One-Time													
One-Time Revenues:													
Construction Sales Tax	1,056,300	-	264,100	-	1,320,300	-	-	-	-	2,640,700	-	2,640,700	
Intergovernmental	-	-	-	3,000,000	-	-	-	-	-	3,000,00			

All Funds

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	
Ongoing Revenues												
Town Sales Tax	\$ 11,387,901	\$ 11,945,560	\$ 11,378,600	\$ (566,960)	-5%	\$ 11,490,500	-4%	1%	\$ -	\$ 11,490,500	-4%	1%
Bed Tax	229,785	227,930	236,100	8,170	4%	237,500	4%	1%	-	237,500	4%	1%
Franchise Fees	336,300	348,420	316,220	(32,200)	-9%	319,380	-8%	1%	-	319,380	-8%	1%
State Shared Sales Tax	790,563	794,850	795,730	880	0%	803,690	1%	1%	-	803,690	1%	1%
Urban Revenue Sharing	1,095,974	1,025,150	1,009,100	(16,050)	-2%	1,089,600	6%	8%	-	1,089,600	6%	8%
Vehicle License Tax	266,451	267,020	275,850	8,830	3%	284,100	6%	3%	-	284,100	6%	3%
Highway User Tax	386,553	389,650	386,040	(3,610)	-1%	380,060	-2%	-2%	-	380,060	-2%	-2%
Intergovernmental	20,708	28,444	53,540	25,096	88%	53,540	88%	0%	-	53,540	88%	0%
Licenses & Permits	932,199	842,635	683,930	(158,705)	-19%	681,940	-19%	0%	-	681,940	-19%	0%
Charges for Services	11,238,737	12,008,849	11,474,570	(534,279)	-4%	12,011,250	0%	5%	-	12,011,250	0%	5%
Rents	192,448	184,747	186,620	1,873	1%	188,830	2%	1%	-	188,830	2%	1%
Investment Earnings	1,498,834	1,420,600	1,093,495	(327,105)	-23%	961,780	-32%	-12%	-	961,780	-32%	-12%
Miscellaneous	50,244	39,747	64,970	25,223	63%	31,850	-20%	-51%	-	31,850	-20%	-51%
Total Ongoing Revenues	28,426,697	29,523,602	27,954,765	(1,568,837)	-5%	28,534,020	-3%	2%	-	28,534,020	-3%	2%
Ongoing Expenditures												
Town Council	27,014	119,400	111,860	7,540	6%	119,370	0%	7%	-	119,370	0%	7%
Administration	1,685,616	2,135,077	1,882,140	252,937	12%	2,241,390	5%	19%	35,000	2,276,390	7%	21%
Development Services	1,842,272	1,959,147	1,686,280	272,867	14%	2,105,190	7%	25%	-	2,105,190	7%	25%
Finance	689,182	969,397	976,520	(7,123)	-1%	1,044,210	8%	7%	-	1,044,210	8%	7%
Fire Protection & Emergency Services	2,897,313	4,713,062	3,740,760	972,302	21%	4,899,670	4%	31%	-	4,899,670	4%	31%
General Government	216,839	415,849	436,110	(20,261)	-5%	276,170	-34%	-37%	20,000	296,170	-29%	-32%
Law Enforcement	1,357,807	1,435,566	1,362,720	72,846	5%	1,412,190	-2%	4%	60,000	1,472,190	3%	8%
Legal Services	132,640	200,000	130,000	70,000	35%	200,000	0%	54%	-	200,000	0%	54%
Magistrate Court	206,011	211,760	209,600	2,160	1%	217,740	3%	4%	-	217,740	3%	4%
Public Works	1,387,525	3,546,702	3,200,760	345,942	10%	3,236,000	-9%	1%	-	3,236,000	-9%	1%
Special Events	17,293	71,500	71,500	-	0%	71,500	0%	0%	-	71,500	0%	0%
Visitor Center	-	51,038	50,460	578	1%	55,900	10%	11%	-	55,900	10%	11%
Cave Creek Water	3,649,761	4,127,843	3,907,490	220,353	5%	4,454,170	8%	14%	-	4,454,170	8%	14%
Desert Hills Water	2,526,008	2,786,235	2,617,380	168,855	6%	3,134,060	12%	20%	-	3,134,060	12%	20%
Wastewater	1,682,422	1,843,507	1,748,230	95,277	5%	1,905,800	3%	9%	-	1,905,800	3%	9%
Rodeo Grounds	41,623	103,360	127,990	(24,630)	-24%	134,900	31%	5%	-	134,900	31%	5%
Total Onoing Expenditures	18,359,327	24,689,443	22,259,800	2,429,643	10%	25,508,260	3%	15%	115,000	25,623,260	4%	15%
Net Ongoing	10,067,370	4,834,159	5,694,965	860,806	18%	3,025,760	-37%	-47%	(115,000)	2,910,760	-40%	-49%
One-Time												
One-Time Revenues:												
Construction Sales Tax	3,005,908	2,451,070	2,640,700	189,630	8%	2,640,700	8%	0%	-	2,640,700	8%	0%
Intergovernmental	273,678	5,439,000	2,000,000	(3,439,000)	-63%	3,000,000	-45%	50%	-	3,000,000	-45%	50%
Charges for Services	65,220	76,858	32,420	(44,438)	-68%	-	-100%	-100%	-	-	-100%	-100%
Capacity Fees	295,921	131,960	263,050	131,090	99%	131,880	0%	-50%	-	131,880	0%	-50%
Debt Financing	8,551,856	30,458,988	11,888,140	(18,570,848)	-61%	24,318,461	-20%	105%	-	24,318,461	-20%	105%
Miscellaneous	302,133	434,607	60,320	(374,287)	-86%	1,394,570	221%	2212%	-	1,394,570	221%	2212%
Total One-Time Revenues	12,494,716	38,992,483	16,884,630	(22,107,853)	-57%	31,485,611	-19%	86%	-	31,485,611	-19%	86%
One-Time Expenditures:												
Administration	-	18,000	87,370	(69,370)	-385%	10,000	-44%	-89%	50,000	60,000	233%	-31%
Development Services	-	29,000	29,000	-	0%	-	-100%	-100%	-	-	-100%	-100%
Fire Protection & Emergency Service	-	781,249	742,500	38,749	5%	-	-100%	-100%	-	-	-100%	-100%
General Government	31,157	25,000	208,400	(183,400)	-734%	30,500	22%	-85%	96,000	126,500	406%	-39%
Law Enforcement	2,200	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Legal Services	-	150,000	-	150,000	100%	150,000	0%	∞	-	150,000	0%	∞
Public Works	-	1,444,000	30,000	1,414,000	98%	90,000	-94%	200%	580,000	670,000	-54%	2133%
Visitor Center	-	15,000	15,000	-	0%	-	-100%	-100%	18,000	18,000	20%	20%
Cave Creek Water	-	51,000	8,200	42,800	84%	65,000	27%	693%	-	65,000	27%	693%
Desert Hills Water	-	51,000	1,000	50,000	98%	60,000	18%	5900%	-	60,000	18%	5900%
Wastewater	-	1,000	1,000	-	0%	-	-100%	-100%	-	-	-100%	-100%
Rodeo Grounds	-	8,000	30,000	(22,000)	-275%	-	-100%	-100%	-	-	-100%	-100%
Capital Outlay	31,006	177,349	163,100	14,249	8%	13,040	-93%	-92%	-	13,040	-93%	-92%
Capital Improvement Projects	18,616,448	37,860,004	14,443,567	23,416,437	62%	44,235,500	17%	206%	-	44,235,500	17%	206%
Debt Service	4,914,435	5,565,502	5,565,480	22	0%	5,207,070	-6%	-6%	-	5,207,070	-6%	-6%
Contingency	-	4,756,000	-	4,756,000	100%	4,200,000	-12%	∞	-	4,200,000	-12%	∞
Total One-Time Expenditures	23,595,246	50,932,104	21,324,617	29,607,487	58%	54,061,110	6%	154%	744,000	54,805,110	8%	157%
Net One-Time	(11,100,530)	(11,939,621)	(4,439,987)	7,499,634	-63%	(22,575,499)	89%	408%	(744,000)	(23,319,499)	95%	425%
Transfers												
Transfer from General Fund	2,538,472	16,728,612	16,776,004	47,392	0%	7,273,058	-57%	-57%	510,720	7,783,778	-53%	-54%
Transfer from Spur Cross	2,060,596	2,100,740	1,984,320	(116,420)	-6%	1,999,120	-5%	1%	(500,000)	1,499,120	-29%	-24%
Transfer to General Fund	(1,080,298)	(1,600,740)	(1,484,320)	116,420	-7%	(1,499,120)	-6%	1%	-	(1,499,120)	-6%	1%
Transfer to Streets Fund	(50,421)	(2,395,608)	(2,395,608)	-	0%	(2,019,150)	-16%	-16%	-	(2,019,150)	-16%	-16%
Transfer to Capital Improvements	-	(10,491,796)	(10,491,800)	(4)	0%	(500,000)	-95%	-95%	-	(500,000)	-95%	-95%
Transfer to Wastewater Fund	(90,796)	(2,906,795)	(2,858,083)	48,712	-2%	(2,161,284)	-26%	-24%	(3,750)	(2,165,034)	-26%	-24%
Transfer to Cave Creek Water Fund	(3,377,553)	(1,205,610)	(1,379,663)	(174,053)	14%	(2,846,484)	136%	106%	(6,640)	(2,853,134)	137%	107%
Transfer to Rodeo Grounds Fund	-	(228,803)	(150,850)	77,953	-34%	(246,130)	8%	63%	(330)	(246,460)	8%	63%
Net Transfers	-	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Net Change in Fund Balance	(1,033,160)	(7,105,462)	1,254,978	8,360,440	-118%	(19,549,739)	175%	-1658%	(859,000)	(20,408,739)	187%	-1726%
Fund Balance												
Beginning Fund Balance	37,734,349	31,832,962	36,701,189	4,868,227	15%	37,956,167	19%	3%	-	37,956,167	19%	3%
Ending Fund Balance:												
Operating Reserve	3,110,923	2,973,142	3,327,680	354,538	12%	3,405,738	15%	2%	-	3,405,738	15%	2%
Operating Reserve for Other Funds	2,094,663	3,130,365	3,130,365	-	0%	3,258,555	4%	4%	-	3,258,555	4%	4%
Equipment Replacement Reserve	-	966,773	979,303	12,530	1%	1,740,714	80%	78%	-	1,740,714	80%	78%
Capital Reserve	25,601,857	8,169,504	16,175,614	8,006,110	98%	1,796,736	-78%	-89%	-	1,796,736	-78%	-89%
Debt Service Reserve	1,932,397	2,061,662	2,061,662	-	0%	2,190,927	6%	6%	-	2,190,927	6%	6%
Reserve for Open Space Acquisition	1,554,386	-	1,595,809	1,595,809	∞	-	N/A	-100%	-	-	N/A	-100%
Reserve for SW Gas Capital	6,833	8,414	8,414	-	0%	8,414	0%	0%	-	8,414	0%	0%
Reserve for Desert Hills Water Loan	55,103	502,037	265,645	(236,392)	-47%	592,535	18%	123%	3,420	595,955	19%	124%
Reserve for Law Enforcement	6,926	-	10,000	10,000	∞	-	N/A	-100%	-	-	N/A	-100%
Reserve for Opioid Settlement	23,459	-	27,250	27,250	∞	-	N/A	-100%	-	-	N/A	-100%
Prepaid Balance	105,351	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Budget Carryovers	-	-	220,500	220,500	∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	2,209,291	6,915,603	10,153,925	3,238,322	47%	5,412,809	-22%	-47%	(862,420)	4,550,389	-34%	-55%
Total Ending Fund Balance	\$ 36,701,189	\$ 24,727,500	\$ 37,956,167	\$ 13,228,667	53%	\$ 18,406,428	-26%	-52%	\$ (859,000)	\$ 17,547,428	-29%	-54%
Total Expenditure Budget												
CIP Budget	\$ 18,647,454	\$ 38,037,353	\$ 14,606,667			\$ 44,248,540			\$ -	\$ 44,248,540		
Operating Budget	\$ 23,307,119	\$ 37,584,194	\$ 28,977,750			\$ 35,320,830			\$ 859,000	\$ 36,179,830		

SUMMARY OF OVERALL BUDGET CHANGES

	Operating Budget	CIP Budget	Totals
Comparison to FY2026 Original Adopted			
FY2026 Original Adopted	\$37,205,543	\$38,416,004	\$75,621,547
<u>Significant Changes:</u>			
Increase in Cave Creek Water capital projects (placeholder for new water resources)		3,839,990	3,839,990
Decrease for prior year one-time grant funded pavement management projects	(1,354,000)		(1,354,000)
Decrease in placeholder for potential State Land acquisition		(3,557,994)	(3,557,994)
Increase in placeholder for Town Hall remodel/expansion		5,270,000	5,270,000
Increase in Fire Protection & Emergency Services non-personnel ongoing costs (3%)	145,549		145,549
Decrease for prior year Fire Protection & Emergency Services one-time costs (50% share of regional station)	(781,249)		(781,249)
Supplemental requests (includes \$781,000 of one-time costs such as catch-up on streets maintenance)	896,000		896,000
Increase in personnel costs (4%, including increase in health insurance rates)	331,005		331,005
Decrease in debt service payments (Wastewater Series 2021 and CAP water agreement paid off in FY2026, offset by debt service added for Utilities Series 2025)	(358,410)		(358,410)
Other miscellaneous changes	95,392	280,540	375,932
FY2027 Proposed Budget	\$36,179,830	\$44,248,540	\$80,428,370
% Change	-3%	15%	6%

General Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	
Ongoing Revenues												
Town Sales Tax	\$ 7,577,600	\$ 9,954,630	\$ 9,482,200	\$ (472,430)	-5%	\$ 9,575,400	-4%	1%	\$ -	\$ 9,575,400	-4%	1%
Bed Tax	229,785	227,930	236,100	8,170	4%	237,500	4%	1%	-	237,500	4%	1%
Franchise Fees	336,300	348,420	316,220	(32,200)	-9%	319,380	-8%	1%	-	319,380	-8%	1%
State Shared Sales Tax	790,563	794,850	795,730	880	0%	803,690	1%	1%	-	803,690	1%	1%
Urban Revenue Sharing	1,095,974	1,025,150	1,009,100	(16,050)	-2%	1,089,600	6%	8%	-	1,089,600	6%	8%
Vehicle License Tax	266,451	267,020	275,850	8,830	3%	284,100	6%	3%	-	284,100	6%	3%
Intergovernmental	-	-	25,420	25,420	∞	25,420	∞	0%	-	25,420	∞	0%
Licenses & Permits	932,199	842,635	683,930	(158,705)	-19%	681,940	-19%	0%	-	681,940	-19%	0%
Charges for Services	146,556	108,984	504,080	395,096	363%	430,260	295%	-15%	-	430,260	295%	-15%
Rents	192,448	163,947	165,820	1,873	1%	168,030	2%	1%	-	168,030	2%	1%
Investment Earnings	1,124,352	1,100,000	787,700	(312,300)	-28%	708,900	-36%	-10%	-	708,900	-36%	-10%
Miscellaneous	18,508	1,750	27,350	25,600	1463%	2,000	14%	-93%	-	2,000	14%	-93%
Total Ongoing Revenues	12,710,737	14,835,316	14,309,500	(525,816)	-4%	14,326,220	-3%	0%	-	14,326,220	-3%	0%
Ongoing Expenditures												
Town Council	27,014	119,400	111,860	7,540	6%	119,370	0%	7%	-	119,370	0%	7%
Administration	1,685,616	2,135,077	1,882,140	252,937	12%	2,241,390	5%	19%	35,000	2,276,390	7%	21%
Development Services	1,613,842	1,730,717	1,457,850	272,867	16%	1,876,760	8%	29%	-	1,876,760	8%	29%
Finance	689,182	969,397	976,520	(7,123)	-1%	1,044,210	8%	7%	-	1,044,210	8%	7%
Fire Protection & Emergency Services	2,874,389	4,666,077	3,730,940	935,137	20%	4,858,860	4%	30%	-	4,858,860	4%	30%
General Government	216,839	415,849	436,110	(20,261)	-5%	276,170	-34%	-37%	20,000	296,170	-29%	-32%
Law Enforcement	1,357,807	1,435,566	1,362,720	72,846	5%	1,412,190	-2%	4%	60,000	1,472,190	3%	8%
Legal Services	132,640	200,000	130,000	70,000	35%	200,000	0%	54%	-	200,000	0%	54%
Magistrate Court	206,011	211,760	209,600	2,160	1%	217,740	3%	4%	-	217,740	3%	4%
Public Works	1,387,525	869,444	798,770	70,674	8%	922,400	6%	15%	-	922,400	6%	15%
Special Events	17,293	71,500	71,500	-	0%	71,500	0%	0%	-	71,500	0%	0%
Visitor Center	-	51,038	50,460	578	1%	55,900	10%	11%	-	55,900	10%	11%
Rodeo Grounds	41,623	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Indirect Cost Allocations	-	(983,257)	(947,900)	(35,357)	4%	(1,091,690)	11%	15%	(14,140)	(1,105,830)	12%	17%
Total Ongoing Expenditures	10,249,781	11,892,568	10,270,570	1,621,998	14%	12,204,800	3%	19%	100,860	12,305,660	3%	20%
Net Ongoing	2,460,956	2,942,748	4,038,930	1,096,182	37%	2,121,420	-28%	-47%	(100,860)	2,020,560	-31%	-50%
One-Time												
One-Time Revenues:												
Construction Sales Tax	2,404,726	980,430	1,056,300	75,870	8%	1,056,300	8%	0%	-	1,056,300	8%	0%
Miscellaneous	302,092	44,559	47,770	3,211	7%	44,570	0%	-7%	-	44,570	0%	-7%
Total One-Time Revenues	2,706,818	1,024,989	1,104,070	79,081	8%	1,100,870	7%	0%	-	1,100,870	7%	0%
One-Time Expenditures:												
Administration	-	18,000	87,370	(69,370)	-385%	10,000	-44%	-89%	50,000	60,000	233%	-31%
Development Services	-	29,000	29,000	-	0%	-	-100%	-100%	-	-	-100%	-100%
Fire Protection & Emergency Serv	-	781,249	742,500	38,749	5%	-	-100%	-100%	-	-	-100%	-100%
General Government	31,157	25,000	208,400	(183,400)	-734%	30,500	22%	-85%	96,000	126,500	406%	-39%
Legal Services	-	150,000	-	150,000	100%	150,000	0%	∞	-	150,000	0%	∞
Public Works	-	-	-	-	N/A	-	N/A	N/A	80,000	80,000	∞	∞
Visitor Center	-	15,000	15,000	-	0%	-	-100%	-100%	18,000	18,000	20%	20%
Capital Outlay	28,517	110,500	108,100	2,400	2%	-	-100%	-100%	-	-	-100%	-100%
Capital Improvement Projects	6,092,296	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Debt Service	-	14,450	16,640	(2,190)	-15%	16,640	15%	0%	-	16,640	15%	0%
Contingency	-	1,200,000	-	1,200,000	100%	1,200,000	0%	∞	-	1,200,000	0%	∞
Total One-Time Expenditures	6,151,970	2,343,199	1,207,010	1,136,189	48%	1,407,140	-40%	17%	244,000	1,651,140	-30%	37%
Net One-Time	(3,445,151)	(1,318,210)	(102,940)	1,215,270	-92%	(306,270)	-77%	198%	(244,000)	(550,270)	-58%	435%
Transfers												
Transfer from Spur Cross	1,080,298	1,600,740	1,484,320	(116,420)	-7%	1,499,120	-6%	1%	(500,000)	999,120	-38%	-33%
Transfer to Streets Fund	(50,421)	(2,395,608)	(2,395,608)	-	0%	(2,019,150)	-16%	-16%	-	(2,019,150)	-16%	-16%
Transfer to Capital Improvements	-	(9,991,796)	(9,991,800)	(4)	0%	-	-100%	-100%	-	-	-100%	-100%
Transfer to Wastewater Fund	(90,796)	(2,906,795)	(2,858,083)	48,712	-2%	(2,161,284)	-26%	-24%	(3,750)	(2,165,034)	-26%	-24%
Transfer to Cave Creek Water Fund	(2,397,255)	(1,205,610)	(1,379,663)	(174,053)	14%	(2,846,494)	136%	106%	(6,640)	(2,853,134)	137%	107%
Transfer to Rodeo Grounds Fund	-	(228,803)	(150,850)	77,953	-34%	(246,130)	8%	63%	(330)	(246,460)	8%	63%
Net Transfers	(1,458,174)	(15,127,872)	(15,291,684)	(163,812)	1%	(5,773,938)	-62%	-62%	(510,720)	(6,284,658)	-58%	-59%
Net Change in Fund Balance	(2,442,370)	(13,503,334)	(11,355,694)	2,147,640	-16%	(3,958,788)	-71%	-65%	(855,580)	(4,814,368)	-64%	-58%
Fund Balance												
Beginning Fund Balance	31,194,287	27,467,487	28,751,917	1,284,430	5%	17,396,223	-37%	-39%	-	17,396,223	-37%	-39%
Ending Fund Balance:												
Operating Reserve	3,110,923	2,973,142	2,973,142	-	0%	3,051,200	3%	3%	-	3,076,415	3%	3%
Operating Reserve for Other Funds	2,094,663	3,130,365	3,130,365	-	0%	3,258,555	4%	4%	-	3,130,365	0%	0%
Equipment Replacement Reserve	-	42,800	42,800	-	0%	85,600	100%	100%	-	85,600	100%	100%
Capital Reserve	20,678,863	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Reserve for SW Gas Capital	6,833	8,414	8,414	-	0%	8,414	0%	0%	-	8,414	0%	0%
Reserve for Desert Hills Water Loan	55,103	502,037	265,645	(236,392)	-47%	592,535	18%	123%	3,420	595,955	19%	124%
Prepaid Balance	105,351	-	-	-	N/A	-	N/A	N/A	-	-	N/A	N/A
Budget Carryovers	-	-	120,500	120,500	∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	2,700,181	7,307,395	10,855,357	3,547,962	49%	6,441,131	-12%	-41%	(859,000)	5,685,106	-22%	-48%
Total Ending Fund Balance	\$ 28,751,917	\$ 13,964,153	\$ 17,396,223	\$ 3,432,070	25%	\$ 13,437,435	-4%	-23%	\$ (855,580)	\$ 12,581,855	-10%	-28%

Overall-4

Streets Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues												
Highway User Tax	\$ 386,553	\$ 389,650	\$ 386,040	\$ (3,610) -1%		\$ 380,060	-2%	-2%	-	\$ 380,060	-2%	-2%
Investment Earnings	15,264	12,000	4,880	(7,120) -59%		4,390	-63%	-10%	-	4,390	-63%	-10%
Total Ongoing Revenues	401,816	401,650	390,920	(10,730) -3%		384,450	-4%	-2%	-	384,450	-4%	-2%
Ongoing Expenditures												
Public Works	-	2,677,258	2,401,990	275,268 10%		2,313,600	-14%	-4%	-	2,313,600	-14%	-4%
Total Ongoing Expenditures	-	2,677,258	2,401,990	275,268 10%		2,313,600	-14%	-4%	-	2,313,600	-14%	-4%
Net Ongoing	401,816	(2,275,608)	(2,011,070)	264,538 -12%		(1,929,150)	-15%	-4%	-	(1,929,150)	-15%	-4%
One-Time												
One-Time Revenues:												
Intergovernmental	-	1,324,000	-	(1,324,000) -100%		-	-100%	N/A	-	-	-100%	N/A
Total One-Time Revenues	-	1,324,000	-	(1,324,000) -100%		-	-100%	N/A	-	-	-100%	N/A
One-Time Expenditures:												
Public Works	-	1,444,000	30,000	1,414,000 98%		90,000	-94%	200%	500,000	590,000	-59%	1867%
Capital Improvement Projects	681,143	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Total One-Time Expenditures	681,143	1,444,000	30,000	1,414,000 98%		90,000	-94%	200%	500,000	590,000	-59%	1867%
Net One-Time	(681,143)	(120,000)	(30,000)	90,000 -75%		(90,000)	-25%	200%	(500,000)	(590,000)	392%	1867%
Transfers												
Transfer from General Fund	50,421	2,395,608	2,395,608	- 0%		2,019,150	-16%	-16%	500,000	2,519,150	5%	5%
Net Transfers	50,421	2,395,608	2,395,608	- 0%		2,019,150	-16%	-16%	500,000	2,519,150	5%	5%
Net Change in Fund Balance	(228,906)	-	354,538	354,538 ∞		-	N/A	-100%	-	-	N/A	-100%
Fund Balance												
Beginning Fund Balance	228,906	-	-	- N/A		354,538	∞	∞	-	354,538	∞	∞
Ending Fund Balance:												
Operating Reserve	-	-	354,538	354,538 ∞		354,538	∞	0%	-	354,538	∞	0%
Remaining Available Fund Balance	-	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Total Ending Fund Balance	\$ -	\$ -	\$ 354,538	\$ 354,538 ∞		\$ 354,538	∞	0%	\$ -	\$ 354,538	∞	0%

Spur Cross Ranch Conservation Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues												
Town Sales Tax	\$ 1,894,400	\$ 1,990,930	\$ 1,896,400	\$ (94,530) -5%		\$ 1,915,100	-4%	1%	\$ -	\$ 1,915,100	-4%	1%
Charges for Services	768	700	830	130 19%		830	19%	0%	-	830	19%	0%
Investment Earnings	80,838	80,000	38,990	(41,010) -51%		35,090	-56%	-10%	-	35,090	-56%	-10%
Total Ongoing Revenues	1,976,006	2,071,630	1,936,220	(135,410) -7%		1,951,020	-6%	1%	-	1,951,020	-6%	1%
Ongoing Expenditures												
Development Services	216,000	216,000	216,000	- 0%		216,000	0%	0%	-	216,000	0%	0%
Total Ongoing Expenditures	216,000	216,000	216,000	- 0%		216,000	0%	0%	-	216,000	0%	0%
Net Ongoing	1,760,006	1,855,630	1,720,220	(135,410) -7%		1,735,020	-6%	1%	-	1,735,020	-6%	1%
One-Time												
One-Time Revenues:												
Construction Sales Tax	300,591	245,110	264,100	18,990 8%		264,100	8%	0%	-	264,100	8%	0%
Total One-Time Revenues	300,591	245,110	264,100	18,990 8%		264,100	8%	0%	-	264,100	8%	0%
Net One-Time	300,591	245,110	264,100	18,990 8%		264,100	8%	0%	-	264,100	8%	0%
Transfers												
Transfer to General Fund	(1,080,298)	(1,600,740)	(1,484,320)	116,420 -7%		(1,499,120)	-6%	1%	-	(1,499,120)	-6%	1%
Transfer to Capital Improvements	-	(500,000)	(500,000)	- 0%		(500,000)	0%	0%	-	(500,000)	0%	0%
Transfer to Cave Creek Water Fund	(980,298)	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Net Transfers	(2,060,596)	(2,100,740)	(1,984,320)	116,420 -6%		(1,999,120)	-5%	1%	-	(1,999,120)	-5%	1%
Net Change in Fund Balance	-	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Fund Balance												
Beginning Fund Balance	-	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Ending Fund Balance:												
Remaining Available Fund Balance	-	-	-	- N/A		-	N/A	N/A	-	-	N/A	N/A
Total Ending Fund Balance	\$ -	\$ -	\$ -	\$ - N/A		\$ -	N/A	N/A	\$ -	\$ -	N/A	N/A

Grants & Other Restricted Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues											
Intergovernmental	\$ 20,708	\$ 28,444	\$ 28,120	\$ (324) -1%	\$ 28,120	-1%	0%	-	\$ 28,120	-1%	0%
Investment Earnings	1,227	1,600	995	(605) -38%	910	-43%	-9%	-	910	-43%	-9%
Total Ongoing Revenues	21,935	30,044	29,115	(929) -3%	29,030	-3%	0%	-	29,030	-3%	0%
Ongoing Expenditures											
Development Services	12,430	12,430	12,430	- 0%	12,430	0%	0%	-	12,430	0%	0%
Fire Protection & Emergency Services	22,924	46,985	9,820	37,165 79%	40,810	-13%	316%	-	40,810	-13%	316%
Total Ongoing Expenditures	35,354	59,415	22,250	37,165 63%	53,240	-10%	139%	-	53,240	-10%	139%
Net Ongoing	(13,419)	(29,371)	6,865	36,236 -123%	(24,210)	-18%	-453%	-	(24,210)	-18%	-453%
One-Time											
One-Time Revenues:											
Intergovernmental	-	3,000,000	-	(3,000,000) -100%	3,000,000	0%	∞	-	3,000,000	0%	∞
Total One-Time Revenues	-	3,000,000	-	(3,000,000) -100%	3,000,000	0%	∞	-	3,000,000	0%	∞
One-Time Expenditures:											
Law Enforcement	2,200	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Capital Outlay	2,489	11,849	-	11,849 100%	13,040	10%	∞	-	13,040	10%	∞
Contingency	-	3,000,000	-	3,000,000 100%	3,000,000	0%	∞	-	3,000,000	0%	∞
Total One-Time Expenditures	4,689	3,011,849	-	3,011,849 100%	3,013,040	0%	∞	-	3,013,040	0%	∞
Net One-Time	(4,689)	(11,849)	-	11,849 -100%	(13,040)	10%	∞	-	(13,040)	10%	∞
Net Change in Fund Balance	(18,108)	(41,220)	6,865	48,085 -117%	(37,250)	-10%	-643%	-	(37,250)	-10%	-643%
Fund Balance											
Beginning Fund Balance	48,493	41,220	30,385	(10,835) -26%	37,250	-10%	23%	-	37,250	-10%	23%
Ending Fund Balance:											
Reserve for Law Enforcement	6,926	-	10,000	10,000 ∞	-	N/A	-100%	-	-	N/A	-100%
Reserve for Opioid Settlement	23,459	-	27,250	27,250 ∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Total Ending Fund Balance	\$ 30,385	\$ -	\$ 37,250	\$ 37,250 ∞	\$ -	N/A	-100%	\$ -	\$ -	N/A	-100%

Capital Improvements Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues											
Investment Earnings	\$ 71,393	\$ 72,000	\$ 81,250	\$ 9,250 13%	\$ 73,130	2%	-10%	-	\$ 73,130	2%	-10%
Total Ongoing Revenues	71,393	72,000	81,250	9,250 13%	73,130	2%	-10%	-	73,130	2%	-10%
Ongoing Expenditures											
Total Ongoing Expenditures	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Net Ongoing	71,393	72,000	81,250	9,250 13%	73,130	2%	-10%	-	73,130	2%	-10%
One-Time											
One-Time Revenues:											
Construction Sales Tax	-	1,225,530	1,320,300	94,770 8%	1,320,300	8%	0%	-	1,320,300	8%	0%
Debt Financing	-	17,500,000	-	(17,500,000) -100%	12,318,461	-30%	∞	-	12,318,461	-30%	∞
Miscellaneous	-	40,000	12,530	(27,470) -69%	1,000,000	2400%	7881%	-	1,000,000	2400%	7881%
Total One-Time Revenues	-	18,765,530	1,332,830	(17,432,700) -93%	14,638,761	-22%	998%	-	14,638,761	-22%	998%
One-Time Expenditures:											
Capital Improvement Projects	-	10,937,994	1,717,247	9,220,747 84%	23,880,000	118%	1291%	-	23,880,000	118%	1291%
Total One-Time Expenditures	-	10,937,994	1,717,247	9,220,747 84%	23,880,000	118%	1291%	-	23,880,000	118%	1291%
Net One-Time	-	7,827,536	(384,417)	(8,211,953) -105%	(9,241,239)	-218%	2304%	-	(9,241,239)	-218%	2304%
Transfers											
Transfer from General Fund	-	9,991,796	9,991,800	4 0%	-	-100%	-100%	-	-	-100%	-100%
Transfer from Spur Cross	-	500,000	500,000	- 0%	500,000	0%	0%	-	500,000	0%	0%
Net Transfers	-	10,491,796	10,491,800	4 0%	500,000	-95%	-95%	-	500,000	-95%	-95%
Net Change in Fund Balance	71,393	18,391,332	10,188,633	(8,202,699) -45%	(8,668,109)	-147%	-185%	-	(8,668,109)	-147%	-185%
Fund Balance											
Beginning Fund Balance	1,482,994	1,557,994	1,554,386	(3,608) 0%	11,743,019	654%	655%	-	11,743,019	654%	655%
Ending Fund Balance:											
Equipment Replacement Reserve	-	829,822	842,352	12,530 2%	1,472,174	77%	75%	-	1,472,174	77%	75%
Capital Reserve	-	8,169,504	9,304,858	1,135,354 14%	1,602,736	-80%	-83%	-	1,602,736	-80%	-83%
Reserve for Open Space Acquisition	1,554,386	-	1,595,809	1,595,809 ∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	-	10,950,000	-	(10,950,000) -100%	-	-100%	N/A	-	-	-100%	N/A
Total Ending Fund Balance	\$ 1,554,386	\$19,949,326	\$11,743,019	\$(8,206,307) -41%	\$ 3,074,910	-85%	-74%	\$ -	\$ 3,074,910	-85%	-74%

Cave Creek Water Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues											
Charges for Services	\$ 5,750,076	\$ 6,191,889	\$ 5,599,540	\$ (592,349) -10%	\$ 5,899,590	-5%	5%	-	\$ 5,899,590	-5%	5%
Investment Earnings	153,587	120,000	136,900	16,900 14%	100,850	-16%	-26%	-	100,850	-16%	-26%
Miscellaneous	18,683	21,775	19,510	(2,265) -10%	15,970	-27%	-18%	-	15,970	-27%	-18%
Total Ongoing Revenues	5,922,347	6,333,664	5,755,950	(577,714) -9%	6,016,410	-5%	5%	-	6,016,410	-5%	5%
Ongoing Expenditures											
Cave Creek Water	3,649,761	4,127,843	3,907,490	220,353 5%	4,454,170	8%	14%	-	4,454,170	8%	14%
Indirect Cost Allocations	-	461,764	445,160	16,604 4%	512,690	11%	15%	6,640	519,330	12%	17%
Total Ongoing Expenditures	3,649,761	4,589,607	4,352,650	236,957 5%	4,966,860	8%	14%	6,640	4,973,500	8%	14%
Net Ongoing	2,272,586	1,744,057	1,403,300	(340,757) -20%	1,049,550	-40%	-25%	(6,640)	1,042,910	-40%	-26%
One-Time											
One-Time Revenues:											
Intergovernmental	273,678	1,000,000	2,000,000	1,000,000 100%	-	-100%	-100%	-	-	-100%	-100%
Charges for Services	65,220	76,858	32,420	(44,438) -58%	-	-100%	-100%	-	-	-100%	-100%
Capacity Fees	163,131	131,960	131,880	(80) 0%	131,880	0%	0%	-	131,880	0%	0%
Debt Financing	8,551,856	10,852,988	9,138,140	(1,714,848) -16%	12,000,000	11%	31%	-	12,000,000	11%	31%
Miscellaneous	41	350,048	20	(350,028) -100%	350,000	0%	1749900%	-	350,000	0%	1749900%
Total One-Time Revenues	9,053,926	12,411,854	11,302,460	(1,109,394) -9%	12,481,880	1%	10%	-	12,481,880	1%	10%
One-Time Expenditures:											
Cave Creek Water	-	51,000	8,200	42,800 84%	65,000	27%	693%	-	65,000	27%	693%
Capital Outlay	-	20,000	20,000	- 0%	-	-100%	-100%	-	-	-100%	-100%
Capital Improvement Projects	11,374,629	24,554,510	11,562,421	12,992,089 53%	17,944,500	-27%	55%	-	17,944,500	-27%	55%
Debt Service	2,010,063	2,646,668	2,583,410	63,258 2%	2,825,550	7%	9%	-	2,825,550	7%	9%
Total One-Time Expenditures	13,384,692	27,272,178	14,174,031	13,098,147 48%	20,835,050	-24%	47%	-	20,835,050	-24%	47%
Net One-Time	(4,330,766)	(14,860,324)	(2,871,571)	11,988,753 -81%	(8,353,170)	-44%	191%	-	(8,353,170)	-44%	191%
Transfers											
Transfer from General Fund	2,397,255	1,205,610	1,379,663	174,053 14%	2,846,494	136%	106%	6,640	2,853,134	137%	107%
Transfer from Spur Cross	980,298	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Net Transfers	3,377,553	1,205,610	1,379,663	174,053 14%	2,846,494	136%	106%	6,640	2,853,134	137%	107%
Net Change in Fund Balance	1,319,373	(11,910,657)	(88,608)	11,822,049 -99%	(4,457,126)	-63%	4930%	-	(4,457,126)	-63%	4930%
Fund Balance											
Beginning Fund Balance	5,069,427	2,356,563	6,388,800	4,032,237 171%	6,300,192	167%	-1%	-	6,300,192	167%	-1%
Ending Fund Balance:											
Equipment Replacement Reserve	-	59,365	59,365	- 0%	118,730	100%	100%	-	118,730	100%	100%
Capital Reserve	4,922,994	-	4,595,756	4,595,756 ∞	-	N/A	-100%	-	-	N/A	-100%
Debt Service Reserve	1,465,806	1,595,071	1,595,071	- 0%	1,724,336	8%	8%	-	1,724,336	8%	8%
Budget Carryovers	-	-	50,000	50,000 ∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	-	(11,208,530)	-	11,208,530 -100%	-	-100%	N/A	-	-	-100%	N/A
Total Ending Fund Balance	\$ 6,388,800	\$(9,554,094)	\$ 6,300,192	\$15,854,286 -166%	\$ 1,843,066	-119%	-71%	\$ -	\$ 1,843,066	-119%	-71%

Desert Hills Water Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	
Ongoing Revenues												
Charges for Services	\$ 3,801,329	\$ 4,087,417	\$ 3,758,650	\$ (328,767)	-8%	\$ 3,978,300	-3%	6%	-	\$ 3,978,300	-3%	6%
Investment Earnings	22,234	20,000	29,040	9,040	45%	26,140	31%	-10%	-	26,140	31%	-10%
Miscellaneous	17,394	16,222	18,110	1,888	12%	13,880	-14%	-23%	-	13,880	-14%	-23%
Total Ongoing Revenues	3,840,957	4,123,639	3,805,800	(317,839)	-8%	4,018,320	-3%	6%	-	4,018,320	-3%	6%
Ongoing Expenditures												
Desert Hills Water	2,526,008	2,786,235	2,617,380	168,855	6%	3,134,060	12%	20%	-	3,134,060	12%	20%
Indirect Cost Allocations	-	237,774	229,230	8,544	4%	263,990	11%	15%	3,420	267,410	12%	17%
Total Ongoing Expenditures	2,526,008	3,024,009	2,846,610	177,399	6%	3,398,050	12%	19%	3,420	3,401,470	12%	19%
Net Ongoing	1,314,949	1,099,630	959,190	(140,440)	-13%	620,270	-44%	-35%	(3,420)	616,850	-44%	-36%
One-Time												
One-Time Revenues:												
Intergovernmental	-	115,000	-	(115,000)	-100%	-	-100%	N/A	-	-	-100%	N/A
Capacity Fees	14,902	-	14,570	14,570	∞	-	N/A	-100%	-	-	N/A	-100%
Debt Financing	-	866,000	1,500,000	634,000	73%	-	-100%	-100%	-	-	-100%	-100%
Total One-Time Revenues	14,902	981,000	1,514,570	533,570	54%	-	-100%	-100%	-	-	-100%	-100%
One-Time Expenditures:												
Desert Hills Water	-	51,000	1,000	50,000	98%	60,000	18%	5900%	-	60,000	18%	5900%
Capital Outlay	-	10,000	10,000	-	0%	-	-100%	-100%	-	-	-100%	-100%
Capital Improvement Projects	54,414	525,000	100,000	425,000	81%	1,481,000	182%	1381%	-	1,481,000	182%	1381%
Debt Service	1,009,980	1,009,637	1,042,940	(33,303)	-3%	912,160	-10%	-13%	-	912,160	-10%	-13%
Contingency	-	556,000	-	556,000	100%	-	-100%	N/A	-	-	-100%	N/A
Total One-Time Expenditures	1,064,394	2,151,637	1,153,940	997,697	46%	2,453,160	14%	113%	-	2,453,160	14%	113%
Net One-Time	(1,049,492)	(1,170,637)	360,630	1,531,267	-131%	(2,453,160)	110%	-780%	-	(2,453,160)	110%	-780%
Net Change in Fund Balance	265,457	(71,007)	1,319,820	1,390,827	-1959%	(1,832,890)	2481%	-239%	(3,420)	(1,836,310)	2486%	-239%
Fund Balance												
Beginning Fund Balance	(289,756)	409,698	(24,299)	(433,997)	-106%	1,295,521	216%	-5432%	-	1,295,521	216%	-5432%
Ending Fund Balance:												
Equipment Replacement Reserve	-	5,362	5,362	-	0%	5,362	0%	0%	5,362	0%	0%	0%
Capital Reserve	-	-	1,475,000	1,475,000	∞	19,000	∞	-99%	19,000	∞	-99%	-99%
Debt Service Reserve	466,591	466,591	466,591	-	0%	466,591	0%	0%	466,591	0%	0%	0%
Budget Carryovers	-	-	50,000	50,000	∞	-	N/A	-100%	-	-	N/A	-100%
Remaining Available Fund Balance	(490,890)	(133,262)	(701,432)	(568,170)	426%	(1,028,322)	672%	47%	(3,420)	(1,031,742)	674%	47%
Total Ending Fund Balance	\$ (24,299)	\$ 338,691	\$ 1,295,521	\$ 956,830	283%	\$ (537,369)	-259%	-141%	\$ (3,420)	\$ (540,789)	-260%	-142%

Wastewater Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues											
Town Sales Tax	\$ 1,915,900	\$ -	\$ -	\$ - N/A	\$ -	N/A	N/A	\$ -	\$ -	N/A	N/A
Charges for Services	1,540,007	1,605,129	1,588,000	(17,129) -1%	1,678,800	5%	6%	-	1,678,800	5%	6%
Investment Earnings	29,940	15,000	13,730	(1,270) -8%	12,360	-18%	-10%	-	12,360	-18%	-10%
Miscellaneous	(4,341)	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Total Ongoing Revenues	3,481,506	1,620,129	1,601,730	(18,399) -1%	1,691,160	4%	6%	-	1,691,160	4%	6%
Ongoing Expenditures											
Wastewater	1,682,422	1,843,507	1,748,230	95,277 5%	1,905,800	3%	9%	-	1,905,800	3%	9%
Indirect Cost Allocations	-	260,746	251,370	9,376 4%	289,500	11%	15%	3,750	293,250	12%	17%
Total Ongoing Expenditures	1,682,422	2,104,253	1,999,600	104,653 5%	2,195,300	4%	10%	3,750	2,199,050	5%	10%
Net Ongoing	1,799,084	(484,124)	(397,870)	86,254 -18%	(504,140)	4%	27%	(3,750)	(507,890)	5%	28%
One-Time											
One-Time Revenues:											
Construction Sales Tax	300,591	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Capacity Fees	117,888	-	116,600	116,600 ∞	-	N/A	-100%	-	-	N/A	-100%
Debt Financing	-	1,240,000	1,250,000	10,000 1%	-	-100%	-100%	-	-	-100%	-100%
Total One-Time Revenues	418,479	1,240,000	1,366,600	126,600 10%	-	-100%	-100%	-	-	-100%	-100%
One-Time Expenditures:											
Wastewater	-	1,000	1,000	- 0%	-	-100%	-100%	-	-	-100%	-100%
Capital Outlay	-	10,000	10,000	- 0%	-	-100%	-100%	-	-	-100%	-100%
Capital Improvement Projects	413,966	1,727,500	1,063,899	663,601 38%	800,000	-54%	-25%	-	800,000	-54%	-25%
Debt Service	1,894,393	1,894,747	1,922,490	(27,743) -1%	1,452,720	-23%	-24%	-	1,452,720	-23%	-24%
Total One-Time Expenditures	2,308,359	3,633,247	2,997,389	635,858 18%	2,252,720	-38%	-25%	-	2,252,720	-38%	-25%
Net One-Time	(1,889,880)	(2,393,247)	(1,630,789)	762,458 -32%	(2,252,720)	-6%	38%	-	(2,252,720)	-6%	38%
Transfers											
Transfer from General Fund	90,796	2,906,795	2,858,083	(48,712) -2%	2,161,284	-26%	-24%	3,750	2,165,034	-26%	-24%
Net Transfers	90,796	2,906,795	2,858,083	(48,712) -2%	2,161,284	-26%	-24%	3,750	2,165,034	-26%	-24%
Net Change in Fund Balance	-	29,424	829,424	800,000 2719%	(595,576)	-2124%	-172%	-	(595,576)	-2124%	-172%
Fund Balance											
Beginning Fund Balance	-	-	-	- N/A	829,424	∞	∞	-	829,424	∞	∞
Ending Fund Balance:											
Equipment Replacement Reserve	-	29,424	29,424	- 0%	58,848	100%	100%	-	58,848	100%	100%
Capital Reserve	-	-	800,000	800,000 ∞	175,000	∞	-78%	-	175,000	∞	-78%
Remaining Available Fund Balance	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Total Ending Fund Balance	\$ -	\$ 29,424	\$ 829,424	\$ 800,000 2719%	\$ 233,848	695%	-72%	\$ -	\$ 233,848	695%	-72%

Rodeo Grounds Fund

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.
Ongoing Revenues											
Charges for Services	\$ -	\$ 14,730	\$ 23,470	8,740 59%	\$ 23,470	59%	0%	-	\$ 23,470	59%	0%
Rents	-	20,800	20,800	- 0%	20,800	0%	0%	-	20,800	0%	0%
Investment Earnings	-	-	10	10 ∞	10	∞	0%	-	10	∞	0%
Total Ongoing Revenues	-	35,530	44,280	8,750 25%	44,280	25%	0%	-	44,280	25%	0%
Ongoing Expenditures											
Rodeo Grounds	-	103,360	127,990	(24,630) -24%	134,900	31%	5%	-	134,900	31%	5%
Indirect Cost Allocations	-	22,973	22,140	833 4%	25,510	11%	15%	330	25,840	12%	17%
Total Ongoing Expenditures	-	126,333	150,130	(23,797) -19%	160,410	27%	7%	330	160,740	27%	7%
Net Ongoing	-	(90,803)	(105,850)	(15,047) 17%	(116,130)	28%	10%	(330)	(116,460)	28%	10%
One-Time											
One-Time Expenditures:											
Rodeo Grounds	-	8,000	30,000	(22,000) -275%	-	-100%	-100%	-	-	-100%	-100%
Capital Outlay	-	15,000	15,000	- 0%	-	-100%	-100%	-	-	-100%	-100%
Capital Improvement Projects	-	115,000	-	115,000 100%	130,000	13%	∞	-	130,000	13%	∞
Total One-Time Expenditures	-	138,000	45,000	93,000 67%	130,000	-6%	189%	-	130,000	-6%	189%
Net One-Time	-	(138,000)	(45,000)	93,000 -67%	(130,000)	-6%	189%	-	(130,000)	-6%	189%
Transfers											
Transfer from General Fund	-	228,803	150,850	(77,953) -34%	246,130	8%	63%	330	246,460	8%	63%
Net Transfers	-	228,803	150,850	(77,953) -34%	246,130	8%	63%	330	246,460	8%	63%
Net Change in Fund Balance	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Fund Balance											
Beginning Fund Balance	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Ending Fund Balance:											
Remaining Available Fund Balance	-	-	-	- N/A	-	N/A	N/A	-	-	N/A	N/A
Total Ending Fund Balance \$	- \$	- \$	-	\$ - N/A	\$ -	N/A	N/A	\$ -	\$ -	N/A	N/A

PERSONNEL SCHEDULE				
Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Town Council				
Mayor	1.00	1.00	1.00	-
Vice Mayor	1.00	1.00	1.00	-
Council Members	5.00	5.00	5.00	-
Total	7.00	7.00	7.00	-
Administration				
Town Manager	1.00	1.00	1.00	-
Deputy Town Manager/Town Clerk	1.00	1.00	1.00	-
Administrative Services Director	1.00	1.00	1.00	-
Communications and Public Affairs Director	-	1.00	1.00	-
Procurement Administrator	-	1.00	1.00	-
Executive Assistant to the Town Manager	-	1.00	1.00	-
Information Technology Coordinator	1.00	1.00	1.00	-
Digital Communications Specialist	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-
Total	6.00	8.00	8.00	-
Development Services				
Development Services Director	1.00	1.00	1.00	-
Chief Building Official	-	1.00	1.00	-
Building and Fire Official	1.00	-	-	-
Senior Planner	1.00	1.00	1.00	-
Planner	-	1.00	1.00	-
Planner Trainee	0.50	0.50	0.50	-
Trails Coordinator	0.50	0.50	0.50	-
Plans Examiner/Building Inspector	1.00	1.00	1.00	-
Associate Planner	1.00	-	-	-
Building Inspector	1.00	1.00	1.00	-
Senior Permit Technician	-	-	1.00	1.00
Parks and Facilities Supervisor	-	1.00	1.00	-
Permit Technician	1.00	1.00	-	-1.00
Facility Worker II	1.00	-	-	-
Facility Worker I	1.00	1.00	1.00	-
Total	10.00	10.00	10.00	-

PERSONNEL SCHEDULE				
Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Finance				
Finance Director	1.00	1.00	1.00	-
Financial Services Manager	-	-	1.00	1.00
Accounting Manager	1.00	1.00	-	-1.00
Management Analyst	1.00	-	-	-
Accountant II	-	1.00	1.00	-
Accountant I	1.00	-	-	-
Accounting Specialist Lead	-	1.00	1.00	-
Accounting Specialist	-	1.00	1.00	-
Utility Billing Specialist Lead	1.00	-	-	-
Utility Billing Specialist	1.00	-	-	-
Total	6.00	5.00	5.00	-
Fire Protection & Emergency Services				
Community Risk Reduction Director	1.00	1.00	1.00	-
Total	1.00	1.00	1.00	-
Law Enforcement				
Town Marshal	1.00	1.00	1.00	-
Total	1.00	1.00	1.00	-
Public Works				
Public Works Director/Town Engineer	1.00	1.00	1.00	-
Deputy Public Works Director	1.00	1.00	1.00	-
Utility Administration and Compliance Manager	-	-	0.10	0.10
Utility Assistant and Compliance Coordinator	0.10	0.10	-	-0.10
Public Works Worker II	2.00	2.00	2.00	-
Public Works Worker I	3.00	3.00	3.00	-
Total	7.10	7.10	7.10	-

PERSONNEL SCHEDULE				
Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Utilities				
Utility Director	1.00	1.00	1.00	-
Deputy Utilities Director	1.00	1.00	1.00	-
Civil Engineer	-	1.00	1.00	-
Management Analyst	-	0.50	0.50	-
Utility Administration and Compliance Manager	-	-	0.90	0.90
Utility Field Operations Supervisor	1.00	1.00	1.00	-
Wastewater Supervisor	1.00	1.00	1.00	-
Water Treatment and Maintenance Supervisor	1.00	1.00	1.00	-
Utility Assistant and Compliance Coordinator	0.90	0.90	-	-0.90
Lead Utility Mechanic	-	1.00	1.00	-
Lead Water Operator	-	-	1.00	1.00
Utility Worker Lead	1.00	1.00	1.00	-
Wastewater Operator III	3.00	3.00	3.00	-
Water Treatment Operator III	3.00	3.00	2.00	-1.00
Utility Mechanic	2.00	1.00	1.00	-
Utility Technician	-	-	1.00	1.00
Utility Worker II	1.00	1.00	1.00	-
Utility Worker I	3.00	3.00	2.00	-1.00
Water Treatment Operator (temporary positions)	0.50	0.50	0.50	-
Total	19.40	20.90	20.90	-
Grand Total	57.50	60.00	60.00	-

FY 2027 - FY 2031 Capital Improvement Project List by Major Program

Project Name	Remaining Funding Sources Type	Priority	Page #	Project #	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Totals (excluding Prior Years Estimate)
Fleet												
Fleet Replacement Program	Restricted & Capital Reserves	II - Essential	CIP-4	25016500	\$0	\$645,000	\$600,000	\$550,000	\$530,000	\$290,000	\$250,000	\$2,220,000
Fleet Subtotal					\$0	\$645,000	\$600,000	\$550,000	\$530,000	\$290,000	\$250,000	\$2,220,000
Municipal Facilities												
Town Hall Addition & Remodel	Capital Reserves	II - Essential	CIP-5	25014102	\$0	\$567,853	\$6,200,000	\$0	\$0	\$0	\$0	\$6,200,000
Spur Cross Ranch Conservation Area Bathroom/Office	Restricted & Capital Reserves	III - Important	CIP-6	25014105	\$0	\$0	\$80,000	\$800,000	\$0	\$0	\$0	\$880,000
Municipal Facilities Subtotal					\$0	\$567,853	\$6,280,000	\$800,000	\$0	\$0	\$0	\$7,080,000
Rodeo Grounds												
Rodeo Grounds Electrical Service Upgrade	General Fund Subsidies	I - Imperative	CIP-7	25014104	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000
Rodeo Grounds Improvements to VIP Area	Restricted & General Fund Subsidies	III - Important	CIP-8	27015301	\$0	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
Rodeo Grounds Subtotal					\$0	\$0	\$130,000	\$0	\$800,000	\$0	\$0	\$930,000
Land Acquisition												
Land Acquisition	Restricted & Debt Financing	III - Important	CIP-9	19011001	\$0	\$18,807	\$16,000,000	\$0	\$0	\$0	\$0	\$16,000,000
Land Acquisition Subtotal					\$0	\$18,807	\$16,000,000	\$0	\$0	\$0	\$0	\$16,000,000
Technology												
Financial Software Replacement	Capital Reserves	II - Essential	CIP-10	TBD	\$0	\$0	\$50,000	\$570,000	\$550,000	\$0	\$0	\$1,170,000
Technology Subtotal					\$0	\$0	\$50,000	\$570,000	\$550,000	\$0	\$0	\$1,170,000
Streets												
Implement Pedestrian Safety Study Recommendations	Capital Reserves	II - Essential	CIP-11	24011601	\$110,172	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Cave Creek Road Median Enhancements	Capital Reserves	III - Important	CIP-12	24011611	\$62,353	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Right-of-Way Safety & Aesthetics	Capital Reserves	III - Important	CIP-13	TBD	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
40th Street, Galvin, Via Cassandra - land acquisition, mill, pave, widening	Capital Reserves	III - Important	CIP-14	25011606	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Carefree Highway Improvement IGA with City of Scottsdale	Capital Reserves	II - Essential	CIP-15	25011616	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Military Road and Southern Bypass - New Road Construction	Capital Reserves	III - Important	CIP-16	27011601	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
Streets Subtotal					\$172,525	\$200,000	\$950,000	\$900,000	\$200,000	\$200,000	\$200,000	\$2,450,000
Drainage												
Desert Awareness Park / Galloway Wash	Restricted & Capital Reserves	III - Important	CIP-17	26201601	\$63,446	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,400,000
Drainage Subtotal					\$63,446	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,400,000

FY 2027 - FY 2031 Capital Improvement Project List by Major Program

Project Name	Remaining Funding Sources Type	Priority	Page #	Project #	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Totals (excluding Prior Years Estimate)
Cave Creek Water												
Phoenix Water Interconnect	Restricted	I - Imperative	CIP-18	23050001	\$12,584,707	\$9,710,555	\$550,000	\$0	\$0	\$0	\$0	\$550,000
WTP Upgrades and Improvements	Debt Financing & General Fund Subsidies	I - Imperative	CIP-19	24505004	\$146,150	\$300,000	\$325,000	\$0	\$0	\$0	\$0	\$325,000
Cave Creek Well Rehab Program	Debt Financing	I - Imperative	CIP-20	24505007	\$193,561	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Vehicle Replacement Program - Utilities	Restricted & General Fund Subsidies	I - Imperative	CIP-21	25505001	\$0	\$0	\$75,000	\$165,000	\$80,000	\$115,000	\$270,000	\$705,000
38th Street Booster Replacement	Restricted & Debt Financing	I - Imperative	CIP-22	25505003	\$74,290	\$25,062	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Pressure Zone 9 Fire Booster	Restricted	I - Imperative	CIP-23	25505004	\$88,419	\$30,434	\$868,500	\$0	\$0	\$0	\$0	\$868,500
CAP Booster Station and Pipeline Upgrades	Debt Financing	I - Imperative	CIP-24	25505005	\$199,979	\$310,000	\$350,000	\$250,000	\$0	\$0	\$0	\$600,000
Rehab 6" Waterline Across Cave Creek Wash	Debt Financing	II - Essential	CIP-25	25505006	\$21,555	\$0	\$0	\$0	\$75,000	\$725,000	\$0	\$800,000
Water System Improvement Program	Debt Financing	I - Imperative	CIP-26	25505007	\$398,370	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Bartlett Dam New Storage Volume (VRSMF)	Debt Financing & General Fund Subsidies	I - Imperative	CIP-27	25505009	\$120,000	\$44,000	\$44,000	\$5,750,000	\$5,750,000	\$0	\$0	\$11,544,000
Zone 1 Waterline Improvements	Debt Financing	II - Essential	CIP-28	25505010	\$44,556	\$0	\$0	\$631,000	\$0	\$0	\$0	\$631,000
Rebuild Zone 6 PRV and Replace 2" Waterline	Debt Financing	I - Imperative	CIP-29	50010000	\$0	\$75,000	\$232,000	\$0	\$0	\$0	\$0	\$232,000
Upgrades at Carol Heights Booster Site	Debt Financing	II - Essential	CIP-30	50010001	\$0	\$0	\$0	\$524,900	\$0	\$0	\$0	\$524,900
Zone 9 Pipeline Improvements	Debt Financing	II - Essential	CIP-31	50010002	\$0	\$0	\$150,000	\$0	\$0	\$400,000	\$0	\$550,000
Zone 8 Pipeline Improvements	Debt Financing	II - Essential	CIP-32	50010003	\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$500,000	\$1,700,000
WTP Process Upgrade to Membranes	Debt Financing	II - Essential	CIP-33	50010006	\$0	\$0	\$0	\$0	\$0	\$250,000	\$7,500,000	\$7,750,000
Aeration System for Phoenix Interconnect Reservoir	Debt Financing	I - Imperative	CIP-34	50010007	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000
Purchase of New Water Resources	Debt Financing & General Fund Subsidies	I - Imperative	CIP-35	50010010	\$0	\$0	\$12,100,000	\$0	\$0	\$0	\$0	\$12,100,000
Rockaway Reservoir Aeration System	Debt Financing	II - Essential	CIP-36	50010011	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
New Neary Booster Pumps	Debt Financing	I - Imperative	CIP-37	50010012	\$0	\$25,000	\$250,000	\$0	\$0	\$0	\$0	\$250,000
New West Cave Creek Waterline - Phase 1	Debt Financing & General Fund Loans/Subsidies	I - Imperative	CIP-38	50010013	\$0	\$50,000	\$300,000	\$1,600,000	\$1,600,000	\$0	\$0	\$3,500,000
Rehab 8" Waterline Across Cave Creek Wash	Debt Financing	I - Imperative	CIP-39	50010014	\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$0	\$600,000
Integrated Utility Master Plan	General Fund Subsidies & DHW Revenues	I - Imperative	CIP-40	50010015	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Cave Creek Road Pipeline Improvements	Debt Financing	II - Essential	CIP-41	50010016	\$0	\$0	\$0	\$0	\$100,000	\$400,000	\$400,000	\$900,000
Cave Creek Water Subtotal					\$13,871,587	\$11,170,051	\$18,144,500	\$9,970,900	\$8,255,000	\$2,540,000	\$8,820,000	\$47,730,400
Desert Hills Water												
Water System Improvement Program	Debt Financing	II - Essential	CIP-42	23555001	\$36,200	\$0	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Steel Storage Tank Reconditioning/Upgrades	Debt Financing	I - Imperative	CIP-43	24555001	\$44,692	\$25,000	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,861,510
Desert Hills Water Meter Replacements	Debt Financing	I - Imperative	CIP-44	25555001	\$47,698	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Desert Hills Service Line Replacements	Debt Financing	I - Imperative	CIP-45	25555002	\$0	\$0	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$675,000
Well Head Arsenic Treatment System	Debt Financing	II - Essential	CIP-46	25555003	\$0	\$0	\$75,000	\$0	\$0	\$0	\$1,900,000	\$1,975,000
Galvin Well Improvements	Debt Financing	II - Essential	CIP-47	55010000	\$0	\$0	\$0	\$0	\$0	\$470,000	\$0	\$470,000
3rd Avenue Well Improvements	Debt Financing	II - Essential	CIP-48	55010001	\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,856,000	\$1,956,000
Desert Hills Water Subtotal					\$128,590	\$25,000	\$1,356,000	\$823,510	\$680,000	\$1,322,000	\$4,056,000	\$8,237,510

FY 2027 - FY 2031 Capital Improvement Project List by Major Program

Project Name	Remaining Funding Sources Type	Priority	Page #	Project #	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Totals (excluding Prior Years Estimate)
Wastewater												
Manhole Rehabilitation Program	Debt Financing	I - Imperative	CIP-49	23402101	\$257,198	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$50,000	\$550,000
Collection System Improvements	Debt Financing	I - Imperative	CIP-50	23402102	\$594,194	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
WWTP Equipment Improvements	Debt Financing	I - Imperative	CIP-51	25402102	\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$200,000
Retrofit Existing Neighborhoods with Sewer Lines	Debt Financing	III - Important	CIP-52	25402103	\$0	\$0	\$0	\$0	\$150,000	\$2,150,000	\$0	\$2,300,000
Retrofit Existing Neighborhoods with Sewer Lines	Debt Financing	III - Important	CIP-53	25402103	\$0	\$0	\$0	\$0	\$0	\$150,000	\$2,000,000	\$2,150,000
WWTP Process Improvements	Debt Financing	II - Essential	CIP-54	40010000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Replace WWTP Odor Control Units	Debt Financing	II - Essential	CIP-55	40010002	\$0	\$0	\$0	\$725,000	\$0	\$0	\$0	\$725,000
Rancho Mañana Irrigation Efficiency Upgrades Study	General Fund Subsidies	I - Imperative	CIP-56	40010003	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Rancho Mañana Lift Station Improvements	Debt Financing	II - Essential	CIP-57	40010007	\$0	\$50,000	\$325,000	\$0	\$0	\$0	\$0	\$325,000
Wastewater Subtotal					\$851,392	\$500,000	\$725,000	\$1,125,000	\$450,000	\$2,600,000	\$2,350,000	\$7,250,000
TOTAL ALL PROJECTS					\$15,087,540	\$13,126,711	\$44,235,500	\$15,239,410	\$12,365,000	\$6,952,000	\$15,676,000	\$94,467,910
FUNDING SOURCES SUMMARY												
Capital Reserves					\$235,971	\$1,412,853	\$7,880,000	\$2,417,500	\$975,000	\$200,000	\$200,000	\$11,672,500
Cave Creek Water Revenues					\$1,405,023	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cost-Sharing Agreements					\$0	\$0	\$350,000	\$440,000	\$400,000	\$0	\$0	\$1,190,000
Debt Financing					\$7,539,356	\$5,881,622	\$30,731,461	\$11,504,410	\$9,305,000	\$6,347,000	\$14,956,000	\$72,843,871
Desert Hills Water Revenues					\$36,854	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Donations					\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
General Fund Loans					\$91,736	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$25,000
General Fund Subsidies					\$1,122,264	\$119,000	\$499,000	\$452,500	\$400,000	\$170,000	\$270,000	\$1,791,500
Grants					\$3,276,447	\$1,685,829	\$0	\$375,000	\$675,000	\$0	\$0	\$1,050,000
Insurance Proceeds					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Open Space Dedicated TPT Revenues					\$0	\$18,807	\$1,671,539	\$0	\$0	\$0	\$0	\$1,671,539
Spur Cross Allocated TPT Revenues					\$0	\$0	\$1,010,000	\$0	\$0	\$0	\$0	\$1,010,000
Vehicle/Equipment Replacement Reserves					\$0	\$0	\$0	\$0	\$610,000	\$235,000	\$250,000	\$1,095,000
Wastewater Revenues					\$671,403	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Infrastructure Dedicated TPT Revenues					\$708,486	\$3,983,600	\$1,068,500	\$0	\$0	\$0	\$0	\$1,068,500
TOTAL FUNDING SOURCES					\$15,087,540	\$13,126,711	\$44,235,500	\$15,239,410	\$12,365,000	\$6,952,000	\$15,676,000	\$94,467,910
OPERATING IMPACTS SUMMARY												
Personnel Costs							\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Materials & Supplies							\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services							\$0	\$60,000	\$35,000	\$35,000	\$35,000	\$35,000
Debt Service							\$0	\$1,312,000	\$2,356,710	\$2,770,290	\$4,091,400	\$5,154,680
Revenue Offset							\$0	-\$500,000	-\$500,000	-\$500,000	-\$500,000	-\$500,000
NET EXPENDITURE/(REVENUE)							\$0	\$882,000	\$1,901,710	\$2,315,290	\$3,636,400	\$4,699,680

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Fleet Replacement Program

Phase: of

(If Applicable)

Project #:

CIP Category:

General Fleet

Useful Life (in years)

10-15

Strategic Plan Goal:

Innovative & High Performing Organization

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2026	
Estimated Completion Date	Continuous	

Location:

N/A

Project Description:

The FY2027 budget requests are for the purchase of a new Caterpillar Road Grader for \$600,000.

The FY2028 budget requests are for the purchase of a new Steel Drum Roller for \$100,000, a new Backhoe for \$175,000 (50/50 cost-sharing with Utilities Department), and a new dump truck for \$275,000.

The FY2029 budget requests are for the purchase of a new 1-ton 4x4 service truck for \$130,000, a new 3/4-ton 4x4 service truck for \$125,000, a new Water Truck for \$250,000.

The FY2030 budget requests are for the purchase of a new Backhoe for \$190,000 (50/50 cost-sharing with Utilities Department) and a new 1/2-ton truck for \$100,000.

The FY2031 budget requests are for the purchase two new 3/4-ton 4x4 service trucks for a total of \$250,000. (\$125,000 Each)

Project Justification:

FY2027: The Caterpillar 140G has cost the Town over \$25,000 in repairs over the last 6 years. Being over 33 years old it is well past its useful life cycle.

FY2028: The Town's Steel Drum Roller is no longer in operation and has been out of service more than not since the town acquired it. Parts are no longer available or very rare to find. The 2006 Case 590 Backhoe has cost the town over \$33,000 in repairs and maintenance over the last 6 years and is expected to be past its useful life cycle. The 2012 Freightliner dump truck has cost the Town almost \$14,000 in repairs over the last 6 years and is well past its useful life cycle.

FY2029: The 2018 Ford F-250 has cost the Town over \$7,500 in repairs over the last 6 years and is and is expected to be past its useful life cycle. The 2018 Ford F-350 has cost the Town over \$12,000 in repairs over the last 6 years and is expected to be past its useful life cycle. The 2019 Freightliner Water Truck has cost the Town over \$15,000 in repairs over the last 6 years and is expected to be past its useful life cycle.

FY2030: The 2018 Ford F-150 has cost the Town \$2,500 in repairs over the last 6 years and is expected to be past its useful life cycle. The 2023 Case 580 Backhoe has cost the Town nearly \$5,000 in repairs in the last 3 years and is expected to be past its useful life cycle.

FY2031: The 2020 Ford F-150 has cost the Town over \$6,000 in repairs in the last 6 years and is undersized for the actual duties required of the truck. The 2020 Ford F-250 has cost the Town over \$14,000 in repairs over the last 6 years and is expected to be past its useful life cycle.

For Continuing Projects

Estimated Project Status as of June 30, 2026:

Skid-steer loader, water truck, roll-off truck and other vehicle replacements will be ordered and delivered by June 30.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Ongoing fleet replacement program.

Project Balance	
Original Approved Project Budget	\$645,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$645,000
Requested Budget Increase/Decrease	\$600,000
Requested Total Project Budget	\$1,245,000
Estimated Expenditures through June 30, 2026	\$645,000
Budget Balance Remaining	\$600,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Vehicles		\$275,000						\$275,000
Approved Appropriation	Equipment		\$370,000						\$370,000
New Appropriation	Equipment			\$600,000					\$600,000
Future Estimate	Vehicles				\$275,000	\$530,000	\$100,000	\$250,000	\$1,155,000
Future Estimate	Equipment				\$275,000		\$190,000		\$465,000
Totals		\$0	\$645,000	\$600,000	\$550,000	\$530,000	\$290,000	\$250,000	\$2,865,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Vehicle/Equipment Replacement Reserves					\$530,000	\$195,000	\$250,000	\$975,000
Capital Reserves		\$645,000	\$600,000	\$462,500				\$1,707,500
General Fund Subsidies				\$87,500		\$95,000		\$182,500
Totals	\$0	\$645,000	\$600,000	\$550,000	\$530,000	\$290,000	\$250,000	\$2,865,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Operating cost will likely decrease due to savings in repairs and maintenance cost.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Town Hall Addition & Remodel

 Phase: of Project #:

(If Applicable)

CIP Category:

Municipal Facilities

Useful Life (in years)

50

Location:

37622 N. Cave Creek Rd. (Town Hall)

Project Description:

Town Hall is a retrofitted building, constructed prior to incorporation and, as has staffing needs have changed, the building currently serves staff above it's capacity. Staff solicited professionals to assess the current service level of the building, discussed with longer term staffing needs and provided a determination that the current building is too small and the configuration of current offices and staff locations is inefficient. Staff is working with the consulting professionals to develop a space plan in order to begin construction design drawings to remodel and expand the current footprint.

Project Justification:

Cave Creek Town Hall is a repurposed multi-tenant office retail building constructed many years ago while the Council Chambers were initially constructed nearly 25 years ago. This proposal spans multiple years. Staff is currently working with a professional architect where a needs assessment of the current administrative building has been completed. The upcoming year, staff will move into construction drawings for a proposed remodel and addition of Town Hall and the final year would be build out. The estimated range for construction is \$5-\$7 million. Once architectural services are complete, a more refined construction cost projection will be made. Project cost also includes acquisition of land as approved by the Town Council on January 21, 2025.

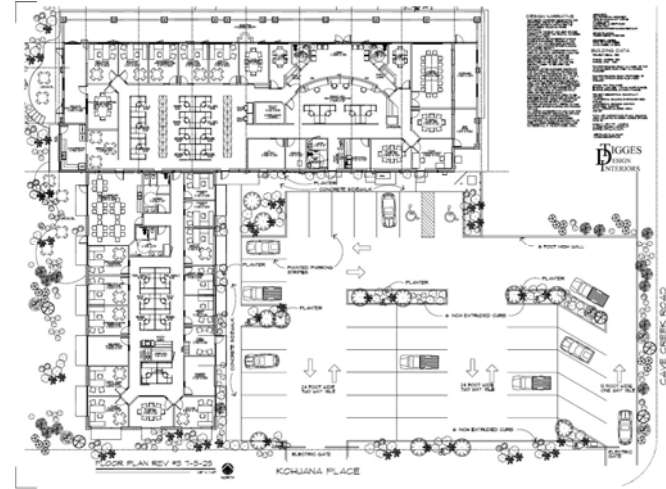
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2025	
Estimated Completion Date	June 2027	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Design and construction drawings completed and solicitation of construction contracting bids underway.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Preliminary appropriation included estimation of land acquisition and design costs.

Project Balance	
Original Approved Project Budget	\$930,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$930,000
Requested Budget Increase/Decrease	\$5,837,853
Requested Total Project Budget	\$6,767,853
Estimated Expenditures through June 30, 2026	\$567,853
Budget Balance Remaining	\$6,200,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Land		\$429,594						\$429,594
Approved Appropriation	Design		\$138,259						\$138,259
Approved Appropriation	Construction			\$362,147					\$362,147
New Appropriation	Construction			\$5,837,853					\$5,837,853
Totals		\$0	\$567,853	\$6,200,000	\$0	\$0	\$0	\$0	\$6,767,853

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves		\$567,853	\$6,200,000					\$6,767,853
Totals	\$0	\$567,853	\$6,200,000	\$0	\$0	\$0	\$0	\$6,767,853

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Assumed higher efficiencies in building heating and cooling equipment along with upgraded doors and windows should lower energy consumption costs and offset the additional space. Further cost savings through building and systems design will be examined as the construction drawings are completed and final evaluation of potential savings in the operating features of the building are set. An increase in the custodial services contract are assumed due to the larger footprint associated with the expansion of the facility; however cleaning materials and sanitary supplies will likely decrease due to the consolidation of restroom facilities. The net increase or decrease is expected to be insignificant and covered in existing budget capacity.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Spur Cross Ranch Conservation Area Bathroom/Office

Phase: of (If Applicable)

Project #: 25014105

CIP Category:

Municipal Facilities

Useful Life (in years)

30

Location:

Spur Cross Ranch Conservation Area

Project Description:

Spur Cross Ranch Conservation Area (SCRCA) hosts approximately 40,000 visitors per year. In recent years, the Town and Maricopa County jointly improved an expanded parking area and improved pathway from the parking area south to the Jewel Preserve. Discussions between the Town and County have progressed to the point where a need of restrooms and small office/customer service window housed in one structure at the main entrance should be considered. FY2027 would be the design of the building and drafting an intergovernmental agreement (IGA) with Maricopa County to jointly fund the future building including a maintenance agreement for the ongoing care of the structure.

Project Justification:

Increased demand for outdoor recreation in the area and yearly increases in visitation to SCRCA make the overall health and safety of the visiting public to SCRCA justification of a jointly-funded restroom and water relief station at this public amenity.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2025	July 2026
Estimated Completion Date	June 2027	June 2028



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project deferred a year due to staff capacity and time needed to negotiate an IGA with Maricopa County. Preliminary appropriation was for design costs.

Project Balance	
Original Approved Project Budget	\$80,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$80,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$80,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$80,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design			\$80,000					\$80,000
Future Estimate	Construction				\$800,000				\$800,000
Totals		\$0	\$0	\$80,000	\$800,000	\$0	\$0	\$0	\$880,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves			\$80,000	\$360,000				\$440,000
Cost-Sharing Agreements				\$440,000				\$440,000
Totals	\$0	\$0	\$80,000	\$800,000	\$0	\$0	\$0	\$880,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

Through an IGA with Maricopa County, design and construction would be split 50:50 to cover the anticipated expense. The \$800,000 estimated cost would be subject to change based on construction costs which may be subject to increase when the project is considered to be funded.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Maricopa County staffs the facility and management costs are already negotiated through an existing IGA for Spur Cross Ranch Conservation Area. The Town, through a maintenance agreement, may have to fund future repairs or share in supply costs, etc.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rodeo Grounds Electrical Service Upgrade

Phase: of

Project #:

25014104

(If Applicable)

CIP Category:

Rodeo Grounds

Useful Life (in years)

25

Location:

Rodeo Grounds

Project Description:

The Cave Creek Rodeo Grounds has undergone significant upgrades in recent years. In this current year, the Town has done an internal audit of the existing power supply and electric service components and has identified several components which pose significant risk, worst case, and insufficient or unreliable power supply at best.

Project Justification:

The Town has completed the Restrooms and Skybox rebuild. Both of those projects identified deficiencies with the current electrical service and infrastructure on the site. In the case of both projects, the Town was able to work with the respective contractors to move the project forward without significant overhaul of the entire electrical service system. With this request, staff is requesting the ability to complete a comprehensive look for the Rodeo facility's current and long-term electrical needs and bring existing non-conforming or unsafe infrastructure up to code. Staff has already identified several service sub panels and wiring that is unsafe. Panel boxes have been replaced by staff but the circuits and wiring pose risk. There is also a need to increase the available panel capacity above what is currently at the facility in order to meet the ongoing and growing needs of the facility and relieve the necessity for users of the facility to rely upon generators to run event apparatus such as jumbo screens and sound systems. Staff would solicit bid proposals to upgrade the existing service amperage and rewire the facility as well as extend conduit for future electrical service needs, e.g. future light poles within the parking area. The work, if awarded would be conducted over the summer when the facility is utilized less than other periods of the year. A safe and reliable electric supply is critical to any public facility. The costs associated with repairs and maintaining an inadequate electrical system continue to cause delay in planned improvements and place users of the facility at risk.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	July 2026
Estimated Completion Date	June 2026	September 2026



For Continuing Projects

Estimated Project Status as of June 30, 2026:

A detailed scope and plan will be completed and bids solicited to begin work in July 2026.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to lead times for electrical panels and equipment, the project will not be completed until FY2027. Estimated pricing has increased.

Project Balance	
Original Approved Project Budget	\$115,000
Approved Budget Increases/Decreases	\$15,000
Current Approved Total Project Budget	\$130,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$130,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$130,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Study/Master Plan			\$15,000					\$15,000
Approved Appropriation	Construction			\$115,000					\$115,000
Totals		\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies			\$130,000					\$130,000
Totals	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Electrical costs may increase as the use of the Rodeo Grounds increases; however, it is anticipated that additional rental income would offset the costs.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rodeo Grounds Improvements to VIP Area

Phase:

of

Project #:

27015301

(If Applicable)

CIP Category:

Rodeo Grounds

Useful Life (in years)

20

Location:

Rodeo Grounds

Project Description:

Improvement of the VIP area by replacing the existing covered area and constructing a new covered viewing, kitchen and serving area. The project's estimated cost represents the Town's share of the total estimated cost of the rebuild. The project would include additional restrooms tied into the recently completed restroom facility and connect to a new Crows Nest allowing spectator access from both sides of the arena. The Town of Cave Creek completed the rebuild and upgraded Skybox project and through an agreement with Cave Creek Rodeo Days, is being reimbursed for the costs associated with the construction. This project would be similarly funded where the Town may fund the project and be reimbursed over time by Cave Creek Rodeo Days.

Project Justification:

The new VIP venue would increase the viability of the facility for a variety of new events in addition to the Rodeo/Equestrian centric events currently hosted. The facility would provide a much-needed covered area and a serving kitchen. It is anticipated that once the construction is completed demand for use of the venue will increase and rental revenues associated with the arena would significantly increase.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2026	July 2028
Estimated Completion Date	June 2027	June 2029



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project deferred a year due to staff capacity and time needed to negotiate an agreement with Cave Creek Rodeo Days.

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Placeholder					\$800,000			\$800,000
Totals		\$0	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies					\$400,000			\$400,000
Cost-Sharing Agreements					\$400,000			\$400,000
Totals	\$0	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

An agreement with Cave Creek Rodeo Days will be negotiated.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Operating cost impacts have not yet been determined.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Land Acquisition

Phase: of (If Applicable)

Project #: 19011001

CIP Category:

Land Acquisition

Useful Life (in years)

N/A

Location:

State Land within Town Limits

Project Description:

Project includes placeholder for acquisition of open space property as it becomes available based on balance of dedicated Open Space Acquisition funding.

Project also includes a placeholder for possible state land acquisition and assumed issuance of general obligation bonds. Appraisals will need to be updated for a more accurate estimate. Placeholder includes costs for land, legal services, appraisals, application process, master planning, and incidentals associated with securing/managing the land (e.g., fencing, upgrading or decommissioning of wildcat trails, etc.).

Project Justification:

The Town Council's Strategic Plan identifies evaluation of options to purchase the 4,005 acres of open space zoned lands currently owned and managed by the AZ State Land Department. The Town Council appointed an ad hoc taskforce to study the matter and provide recommendations to the Town Council. Recently the Town Council and State Land Commissioner negotiated a 10-year extension to the annexation agreements now giving the Town of Cave Creek the sole right to initiate an auction of the land through October 2039.

Strategic Plan Goal:

Infrastructure

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	TBD	
Estimated Completion Date	TBD	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Donation of 25 acres completed and closing costs paid by the Town. Town Council will provide direction to staff on how to proceed with the 4,005 acres.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Preliminary estimate was based on highest expected amount.

Project Balance	
Original Approved Project Budget	\$19,557,994
Approved Budget Increases/Decreases	-\$3,539,187
Current Approved Total Project Budget	\$16,018,807
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$16,018,807
Estimated Expenditures through June 30, 2026	\$18,807
Budget Balance Remaining	\$16,000,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Land		\$18,807						\$18,807
Approved Appropriation	Placeholder			\$16,000,000					\$16,000,000
Totals		\$0	\$18,807	\$16,000,000	\$0	\$0	\$0	\$0	\$16,018,807

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Open Space Dedicated TPT Revenues		\$18,807	\$1,671,539					\$1,690,346
Donations			\$1,000,000					\$1,000,000
Debt Financing			\$12,318,461					\$12,318,461
Spur Cross Allocated TPT Revenues			\$1,010,000					\$1,010,000
Totals	\$0	\$18,807	\$16,000,000	\$0	\$0	\$0	\$0	\$16,018,807

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

Possible community donations and other contributions may be used toward the project.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services		\$25,000				
Debt Service		\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Revenue Offset		-\$500,000	-\$500,000	-\$500,000	-\$500,000	-\$500,000
Total Net Expenditure Impacts	\$0	\$225,000	\$200,000	\$200,000	\$200,000	\$200,000

Explanation of Operating Impacts:

A good amount of the land is remote with limited access and will need to be protected in the near term with range fencing to limit trespass and potential degradation. Much of the land is contiguous to existing park and preserve area where the Town would look to amend existing agreements with Maricopa County Parks and Recreation to provide management services for these lands. Initial clean-up of illegal dumping is estimated at \$25,000. Subsequent clean-up is expected to be insignificant and would be absorbed into existing budget amounts.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Financial Software Replacement

 Phase: of

(If Applicable)

 Project #:

TBD

CIP Category:

Technology

Useful Life (in years)

10

Location:

Townwide System

Project Description:

Replace existing Caselle system. It is expected that this would include the need for a new server. With the Town's small staff size, it is recommended that consulting services be obtained to assist with software selection and implementation.

While available options for new modules will be considered, current Caselle modules include: accounts payable, accounts receivable, asset management, cash receipting, document management, general ledger, human resources, maintenance orders, payroll, timekeeping, and utility management.

Project Justification:

The Town upgraded to the current version of Caselle in 2012. Previously a privately owned company, Caselle was bought an investment firm in October 2024. Customer service has diminished since that time. Caselle is one of the lower-end governmental accounting software programs and does not employ efficiency measures such as automated workflows. Internal controls are not always at standard accounting practice levels such as the ability to edit "posted" journal entries with no paper trail and no review and approval process. Reports do not always work correctly such as bank reconciliations on the screen are not always the same as when printed. As discussed in prior Council meetings, the utility billing module does not have the desired capabilities that would better communicate to customers regarding water usage which would encourage water conservation. Modules within Caselle do not always communicate correctly with each other such as entries in the human resources module and the payroll module sometimes end up doubling an employee's wage rate. With the Town's small staff size, it is important that the financial software creates efficiencies instead of impose additional burden on staff.

Strategic Plan Goal:

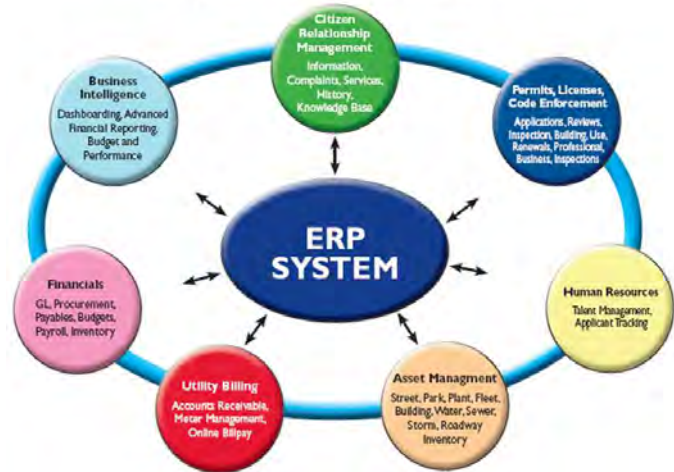
Fiscal Sustainability

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	May 2027	
Estimated Completion Date	June 2029	

Enterprise Resource Planning (ERP) System



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$150,000
Requested Total Project Budget	\$150,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$150,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New									
Appropriation	Consultant Services			\$50,000	\$50,000	\$50,000			\$150,000
Future Estimate	Technology				\$500,000	\$500,000			\$1,000,000
Future Estimate	Equipment				\$20,000				\$20,000
Totals		\$0	\$0	\$50,000	\$570,000	\$550,000	\$0	\$0	\$1,170,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves			\$50,000	\$570,000	\$550,000			\$1,170,000
Totals	\$0	\$0	\$50,000	\$570,000	\$550,000	\$0	\$0	\$1,170,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

TBD - Annual software maintenance and support costs could be similar to what is paid currently.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Implement Pedestrian Safety Study Recommendations

Phase: of
(If Applicable)

Project #: 24011601

CIP Category:

Streets

Useful Life (in years)

25

Location:

Town wide

Project Description:

Implement recommendations of the Maricopa Association of Governments (MAG) funded pedestrian safety study. In the past, this has included crosswalks and pedestrian activated signals at three locations. Additional crossings are being evaluated in the Town Core. Low level lighting along the pedestrian pathways and in other public areas are also being looked at for these funds.

Possible work will include a study and possible intersection changes at the Rancho Manana Road/Cave Creek Road and Spur Cross Road/Cave Creek Road intersections. The result will be to slow traffic speeds and improve pedestrian safety through the Town Core. A grant from MAG will be sought to update the MAG-prepared Pedestrian Safety Study from May 2024. Low-level path lighting will also be analyzed for the Town's paths and parking areas within the Town Core area.

Project Justification:

The pedestrian/traffic interface in this Town has been an issue for many years. This prompted the Pedestrian Safety Study funded by MAG. The goal is to make the interface more workable to improve commerce for businesses and a better controlled pedestrian pattern. An application will be submitted for another MAG-funded Pedestrian Safety study update.

Strategic Plan Goal:

Innovative & High Performing Organization

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

New speed signs along Cave Creek Road were installed. Low-level solar lighting along Viola Lane being evaluated for installation.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Ongoing

Project Balance	
Original Approved Project Budget	\$500,000
Approved Budget Increases/Decreases	\$115,000
Current Approved Total Project Budget	\$615,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$615,000
Estimated Expenditures through June 30, 2026	\$210,172
Budget Balance Remaining	\$404,828

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$110,172	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$4,828	\$615,000
Future Estimate	Placeholder							\$95,172	\$95,172
Totals		\$110,172	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$710,172

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves	\$110,172	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$710,172
Totals	\$110,172	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$710,172

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

A MAG pedestrian safety study grant for an update to the existing study with a value of approximately \$50,000 will be sought.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Ongoing projects. Minimal operating impacts will be covered by the existing operating budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Cave Creek Road Median Enhancements

Phase: of

(If Applicable)

Project #: 24011611

CIP Category:

Streets

Useful Life (in years)

10

Location:

Cave Creek Road Medians

Project Description:

This request will include the design and installation, and interim adjustments of additional plantings/features within the Town's medians in the Town Core.

Project Justification:

As plant materials have been removed over time from the medians for various reasons, the Town has undertaken a program to restore the vegetation to the medians. The process requires specialty services during the transformation process to allow the native species to stabilize overtime and keep deleterious materials/invasive species from invading the growth area.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Earth Care Inc. was engaged to review the status of the median growth and mitigate the invasive species that were taking root.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Initial installation project will be completed and future maintenance will be included in the operating budget.

Project Balance	
Original Approved Project Budget	\$600,000
Approved Budget Increases/Decreases	-\$387,647
Current Approved Total Project Budget	\$212,353
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$212,353
Estimated Expenditures through June 30, 2026	\$162,353
Budget Balance Remaining	\$50,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved									
Appropriation	Construction	\$62,353	\$100,000	\$50,000					\$212,353
Totals		\$62,353	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$212,353

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves	\$62,353	\$100,000	\$50,000					\$212,353
Totals	\$62,353	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$212,353

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

Explanation of Operating Impacts:

Ongoing maintenance estimates after completion of initial installation.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Right-of-Way Safety & Aesthetics

Phase: of (If Applicable)

Project #:

TBD

CIP Category:

Streets

Useful Life (in years)

10

Location:

Cave Creek Rights-of-Way

Project Description:

This request will include the design and installation, and interim adjustments of plantings/features within the Town's rights-of-way in the Town Core.

Project Justification:

Enhancements could be made in the rights-of-way in Town Core area to improve both safety and aesthetics. The project may include walking paths, benches, tree grates, and other improvements.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:**Explanation for Revised Project Dates and/or Project Budget (if applicable):**

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$100,000
Requested Total Project Budget	\$100,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$100,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Construction			\$100,000					\$100,000
Future Estimate	Construction				\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
Totals		\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Totals	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Ongoing maintenance costs are expected to be minimal and absorbed in existing budget capacity.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

40th Street, Galvin, Via Cassandra - land acquisition, mill, pave, widening

Phase:

Phase: of

Project #:

25011606

(If Applicable)

CIP Category:

Streets

Useful Life (in years)

25

Location:

east of Whispering Hills

Project Description:

Mill and pave 40th Street between Via Cassandra and Galvin Street, as well as Galvin Street from 40th Street to 800 feet east of 40th Street and Via Cassandra 1,300 feet west of 40th Street. Roads require acquisition of state land to widen the roadway surface and then a complete mill and pave of the existing surface with a new 2.5- to 3-inch pavement surface for the final roadway.

Project Justification:

Currently rated as Poor in the current pavement management plan, the roadways are too narrow to meet the Town's minimum standards and are all bounded by Arizona State Trust Land that restrict the possible width of the roadway. State Trust land will need to be acquired and the road beds widened before the exiting roads can be removed and replaced with new pavement. The Town has spent significant funds filling potholes and patch the existing pavements. The road is used by many residents with large horse trailers such that the width of the existing road, as well as the condition of the pavement, is at issue.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2024	July 2026
Estimated Completion Date	TBD	TBD



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Arizona State Land Department (ASLD) has been contacted. Patching of the intersection of 40th Street and Galvin Street and portions of Galvin Street have recently been accomplished.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Need to re-engage with ASLD for easements necessary to perform the work. Original work was only 40th Street but acquisition of rights-of-way for all three streets and performing work at the same time is now warranted. Project completion will be dependent on ASLD timelines.

Project Balance	
Original Approved Project Budget	\$208,000
Approved Budget Increases/Decreases	\$42,000
Current Approved Total Project Budget	\$250,000
Requested Budget Increase/Decrease	\$150,000
Requested Total Project Budget	\$400,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$400,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Land			\$80,000					\$80,000
Approved Appropriation	Construction			\$250,000					\$250,000
New Appropriation	Construction			\$70,000					\$70,000
Totals		\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves			\$400,000					\$400,000
Totals	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Normal road maintenance costs are expected to be minimal and covered by the existing operating budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Carefree Highway Improvement IGA with City of Scottsdale

Phase: of Project #:

(If Applicable)

CIP Category:

Streets

Useful Life (in years)

30

Location:

Carefree Highway between Cave Creek Road and 56th Street

Project Description:

The City of Scottsdale has a project under design for the widening of Carefree Highway from Cave Creek Road to Scottsdale Road (Tom Darlington Drive). The City of Scottsdale has applied for a grant that will pay for 70% of the costs of improvement with the remaining 30% paid by local funds. The Town of Cave Creek owns the right-of-way between Cave Creek Road and the centerline of 56th Street. The Town will be responsible for the 30% of the costs for the portion of the project under our ownership. The budget item would provide the necessary funding. The City of Scottsdale will bid and administer the project.

Project Justification:

The City of Scottsdale is securing the funding and will administer the project. They have engaged the design firm to prepare the drawings and specifications necessary for the construction of the project. With grant funding in place and the economy of scale of the entire project, providing of our share of the local funding makes this a very reasonable undertaking. Currently, the narrowing of eastbound Carefree Highway to one lane backs traffic up to the intersection of Carefree Highway and Cave Creek Road. This creates a very bad level of service that needs to be addressed.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2025	July 2026
Estimated Completion Date	TBD	TBD



For Continuing Projects

Estimated Project Status as of June 30, 2026:

City of Scottsdale delayed. Awaiting IGA from the City of Scottsdale.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

City of Scottsdale delayed. Project completion will be dependent on City of Scottsdale timelines.

Project Balance	
Original Approved Project Budget	\$300,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$300,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$300,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$300,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved									
Appropriation	Construction			\$300,000					\$300,000
Totals		\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves			\$300,000					\$300,000
Totals	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

City of Scottsdale obtaining 70/30 grant for entire project. Town is only responsible for the local share based upon our ownership of the right-of-way.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Normal road maintenance for the Town's portion of the road are expected to be minimal and covered by the existing operating budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Military Road and Southern Bypass - New Road Construction

 Phase: of (If Applicable)

Project #: 27011601

CIP Category:

Streets

Useful Life (in years)

30

Location:

Connection of Military Road and East Skyline Drive

Project Description:

The project involves an east/west bypass route south of Cave Creek Road. The work would include acquisition (possible condemnation) of rights-of-way to complete the alignment. The new alignment would provide access from South School House Road to Bella Vista Drive.

Project Justification:

The southern bypass has been recommended in many planning studies over the years.

Strategic Plan Goal:

Infrastructure

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2026	July 2027
Estimated Completion Date	June 2027	June 2028



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Working with current land owners on granting of rights-of-way.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Desire to receive grants of rights-of-way rather than perform condemnation of the required roadway alignment. Project completion will be dependent on receipt of the rights-of-way.

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Construction				\$700,000				\$700,000
Totals		\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Capital Reserves				\$700,000				\$700,000
Totals	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Normal road maintenance costs are expected to be minimal and covered by the existing operating budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Desert Awareness Park / Galloway Wash

Phase: of Project #: 26201601

(If Applicable)

CIP Category:

Drainage

Useful Life (in years)

25

Location:

Galloway Wash west of Galloway Road

Project Description:

The design for the project was completed in FY2022, but exceeded the available funding. New grant funding application(s) to Flood Control District of Maricopa County will be prepared as either a Small Project Assistance Program (SPAP) (75% up to \$1 million) or Capital Improvement Project (up to 65% grant funding possible). Project will not be able to proceed without grant funding. Grant funding was Small Project Funding covering 75% of the project up to a total of \$750,000. Project, after design, was significantly higher. Town performed value adjustment and requested that secured funding be allowed for construction of segments of the work. This request was not approved. Funding was allowed to lapse. Reapplication will occur when staff capacity is available.

Project Justification:

Major bank erosion has occurred in area with loss of use of Desert Awareness Park and amenities.

Strategic Plan Goal:

Safe & Vibrant Community

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2022	July 2027
Estimated Completion Date	June 2023	June 2028



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Design complete.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Original grant funding awarded not sufficient to meet budget necessary to perform the work. Delayed due to higher priorities for Town funding and staff resources.

Project Balance	
Original Approved Project Budget	\$713,446
Approved Budget Increases/Decreases	\$187,500
Current Approved Total Project Budget	\$900,946
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$900,946
Estimated Expenditures through June 30, 2026	\$63,446
Budget Balance Remaining	\$837,500

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$63,446							\$63,446
Approved Appropriation	Construction				\$500,000	\$337,500			\$837,500
Future Estimate	Construction					\$562,500			\$562,500
Totals		\$63,446	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,463,446

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Grants				\$375,000	\$675,000			\$1,050,000
Capital Reserves	\$63,446			\$125,000	\$225,000			\$413,446
Totals	\$63,446	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,463,446

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

New grant funding application(s) to Flood Control District of Maricopa County will be prepared as either a SPAP (75% up to \$1 million) or Capital Improvement Project (up to 65% grant funding possible).

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Very little operational costs once installed.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Phoenix Water Interconnect

Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Cave Creek Road, north of Carefree Hwy

Project Description:

The Town has an agreement with the City of Phoenix to treat and deliver a portion of the Town's Central Arizona Project (CAP) water supply. By the summer of 2026, Phoenix will be able to deliver up to 1,000 gallons per minute (1.44 MGD or million gallons per day) to the Town. In FY2020, the Town completed a study to analyze the interconnect and purchase a site. In FY2021, funding was used to start the design of the interconnect. Construction has been ongoing since FY2024 to match the completion of the Phoenix distribution system improvements south of Carefree Highway.

Project Justification:

This project will significantly improve the reliability of the Town's water supply project by creating a second way to treat and deliver a portion of the Town's CAP water supplies. Until completed, the Town's water supply will continue to be vulnerable to interruptions in service if either the water treatment plant or CAP pipeline has an outage.

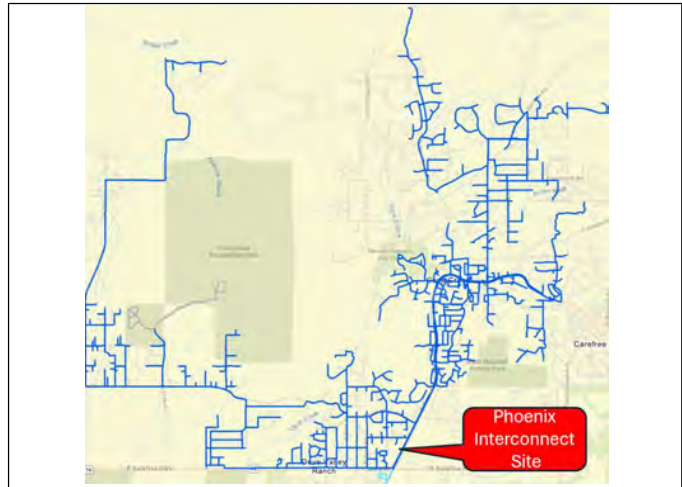
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	June 2022	
Estimated Completion Date	July 2026	August 2026



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The project construction should be mostly complete by June 2026. The startup and functional testing of the site may be delayed until July/August 2026.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

The new site cannot be fully tested until the City of Phoenix completes their improvements south of Carefree Highway. The Town has been notified that the Phoenix projects are behind schedule and may not be completed until July/August 2026.

Project Balance	
Original Approved Project Budget	\$20,654,526
Approved Budget Increases/Decreases	\$2,190,736
Current Approved Total Project Budget	\$22,845,262
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$22,845,262
Estimated Expenditures through June 30, 2026	\$22,295,262
Budget Balance Remaining	\$550,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$9,897,576	\$9,710,555	\$500,000					\$20,108,131
Approved Appropriation	Design	\$2,687,131		\$50,000					\$2,737,131
Totals		\$12,584,707	\$9,710,555	\$550,000	\$0	\$0	\$0	\$0	\$22,845,262

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Water Infrastructure Dedicated TPT Revenues	\$708,486	\$3,386,582	\$550,000					\$4,645,068
Debt Financing	\$7,539,356	\$4,638,144						\$12,177,500
Grants	\$3,276,447	\$1,685,829						\$4,962,276
Cave Creek Water Revenues	\$1,060,418							\$1,060,418
Totals	\$12,584,707	\$9,710,555	\$550,000	\$0	\$0	\$0	\$0	\$22,845,262

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

Grant funding includes WIFA forgivable principal of \$1,012,500, State and Local Fiscal Recovery Funds (SLFRF) of \$1,949,776, and Congressionally Directed Spending funding of \$2,000,000.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The new interconnect site can be operated by the existing staff members, with no FTE increase required. The cost of operating the site will be largely offset by the reduction in the costs of delivering and treating water at the Town's Water Treatment Plant. The debt service payments are already programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

WTP Upgrades and Improvements

Phase: of Project #:
(If Applicable)
CIP Category:

Cave Creek Water

Useful Life (in years)

Location:

WTP - Basin Road

Project Description:

In 2020, the Town purchased two Pall filter units with a capacity of 2 million gallons per day (MGD) to address water treatment issues. The existing Trident filters were kept in operation, and the permitted plant capacity is still 3 MGD. This project will fund improvements to allow the Pall filters to become a more permanent part of the treatment process, update the Trident filters with new process media and control upgrades, and complete site improvements to address safety and accessibility issues.

Project Justification:

The plant operating permit issued by Maricopa County considers the Pall filters to be part of a temporary membrane integration project. Making the Pall filters a permanent part of the plant will allow the Town to produce the best quality water for our customers. Keeping the Trident filters will allow the plant capacity to remain at 3 MGD and provide a backup to the Pall filters.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	December 2024	
Estimated Completion Date	June 2026	December 2026



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The design for the plant improvements will be completed and work approved by Maricopa County Environmental Services Department (MCESD). A contractor will be engaged to provide cost estimates for required work, and some of the physical improvements will be completed.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to limited staff resources, the project schedule has been pushed out until the end of calendar year 2026.

Project Balance	
Original Approved Project Budget	\$350,000
Approved Budget Increases/Decreases	\$421,150
Current Approved Total Project Budget	\$771,150
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$771,150
Estimated Expenditures through June 30, 2026	\$446,150
Budget Balance Remaining	\$325,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$840							\$840
Approved Appropriation	Construction	\$32,481	\$300,000	\$300,000					\$632,481
Approved Appropriation	Equipment	\$5,340							\$5,340
Approved Appropriation	Study/Master Plan	\$76,451		\$25,000					\$101,451
Approved Appropriation	Technology	\$31,038							\$31,038
Totals		\$146,150	\$300,000	\$325,000	\$0	\$0	\$0	\$0	\$771,150

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$68,478	\$300,000					\$368,478
General Fund Subsidies	\$64,751		\$25,000					\$89,751
Water Infrastructure Dedicated TPT Revenues		\$231,522						\$231,522
Cave Creek Water Revenues	\$81,399							\$81,399
Totals	\$146,150	\$300,000	\$325,000	\$0	\$0	\$0	\$0	\$771,150

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments which are already programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Cave Creek Well Rehab Program

Phase: of Project #: 24505007
(If Applicable)

CIP Category:
Cave Creek W

Useful Life (in years)

25

Location:

Three existing well sites

Project Description:

The Cave Creek water system has several non-functional groundwater well. As the Town prepares for a reduction in our Colorado River water resources, we need to evaluate if the existing wells can be brought back into operation. In FY2025, three wells were evaluated to determine the water quality and flows available. The FY2026 funds are to re-equip up to three existing well sites.

Project Justification:

The Town is expecting to receive a cut in the CAP Municipal & Industrial (M&I) water supplies starting in 2027. Re-equipping some of the existing Cave Creek groundwater wells could help to meet the expected reductions in CAP water supplies. The wells are not expected to be a long-term water supply solution, but they can help provide the Town with time to secure new long-term water resources. This project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	June 2024	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Staff are working to re-equip the Wright well located at water treatment plant (WTP) site. Work will continue on mapping out the raw water well lines before the final two wells are equipped.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to staff limits, some of the available funding will need to move into FY2027. Also staff feel that not all of the project funding is required, providing some funding to other critical projects.

Project Balance

Original Approved Project Budget	\$1,684,296
Approved Budget Increases/Decreases	-\$490,735
Current Approved Total Project Budget	\$1,193,561
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$1,193,561
Estimated Expenditures through June 30, 2026	\$693,561
Budget Balance Remaining	\$500,000

Budget Detail

Project Cost Estimates:

Funding Status		Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$134,455	\$500,000	\$500,000					\$1,134,455
Approved Appropriation	Study/Master Plan	\$59,106							\$59,106
Totals		\$193,561	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$1,193,561

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$500,000	\$500,000					\$1,000,000
Cave Creek Water Revenues	\$48,296							\$48,296
General Fund Subsidies	\$145,265							\$145,265
Totals	\$193,561	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$1,193,561

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Materials & Supplies						
Contractual Services		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000

Explanation of Operating Impacts:

Estimated increase in electrical costs of \$10,000 plus staffing costs to oversee the sites of \$10,000. Debt service payments have already been programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Vehicle Replacement Program - Utilities

Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

Location:

System Wide

Project Description:

Funding to replace existing work trucks in the Utilities vehicle fleet:
FY2027 – Replace existing 2018 crane truck. Replace an existing 2019 single-cab pickup truck used by the Wastewater Treatment Plant and Collections staff with a new service body vehicle.
FY2028 – Replace 2 existing 2019 ½-ton pickups.
FY2029 – Replace 2 existing 2021 service body trucks.
FY2030 – Replace the existing 2023 wastewater service body vehicle.
FY2031 – Replace the Maintenance crane truck and 2 pickups.

Project Justification:

The Town's vehicle replacement program considers the mileage, age, condition, and ongoing repair costs to evaluate when to replace a vehicle. These vehicles are used to carry parts and equipment required to maintain the Town's treatment plants, utility sites, water distribution system, and wastewater collection system. This program provides funding to replace vehicles in the Utility fleet as they meet the criteria for replacement.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

No planned vehicle replacements in FY2026.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$75,000
Requested Total Project Budget	\$75,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$75,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Vehicles			\$75,000					\$75,000
Future Estimate	Vehicles				\$165,000	\$80,000	\$115,000	\$270,000	\$630,000
Totals		\$0	\$0	\$75,000	\$165,000	\$80,000	\$115,000	\$270,000	\$705,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Vehicle/Equipment Replacement Reserves					\$80,000	\$40,000		\$120,000
General Fund Subsidies			\$75,000	\$165,000		\$75,000	\$270,000	\$585,000
Totals	\$0	\$0	\$75,000	\$165,000	\$80,000	\$115,000	\$270,000	\$705,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any significant direct ongoing operational impacts.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

38th Street Booster Replacement

Phase: of Project #: 25505003
(If Applicable)
CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

38th Street, north of Cloud Road

Project Description:

This project will upgrade the existing single pump booster station that supplies 21 homes on 38th Street, north of Cloud Road. The upgraded site will contain dual booster pumps designed to handle the current and future growth in the service area. The existing site is located within the public right-of-way on 38th Street, so the purchase of new land is not required. The project will also look to install a new 500 gallons per minute (gpm) fire pump at the site.

Project Justification:

The existing 38th Street booster site was built in 2007 to help provide water to homes located at higher elevations on 38th Street, north of Cloud Road. The existing site only contains a single booster pump. This puts customers at risk for water outages if there are any problems with the pump, motor or electric drive unit. The new site will also be designed to meet the expected growth in the pressure zone, which could increase from 21 to 40 homes. The project will also look to install a new 500 gpm fire pump or fire pump connection at the site to help meet fire demands in the service area.

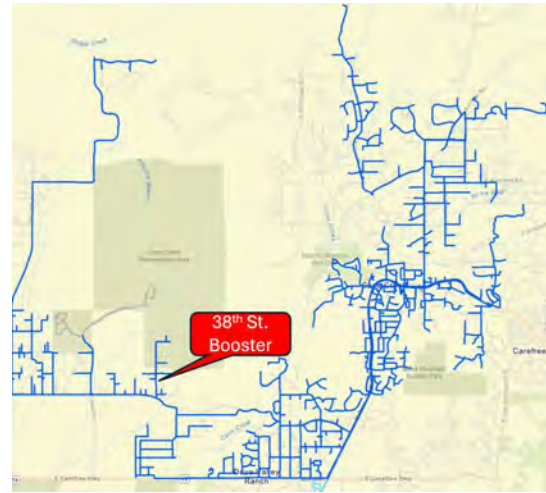
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2024	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The project will be bid in the 1st quarter of 2026 along with the Zone 9 booster upgrade. A construction contract will be issued before the end of FY2026.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to limited staff resources, the completion of the design was delayed. The design engineer is anticipating it could take over 12 months to complete the scope after the bids are awarded due to ongoing equipment delivery delays.

Project Balance	
Original Approved Project Budget	\$500,000
Approved Budget Increases/Decreases	\$80,000
Current Approved Total Project Budget	\$580,000
Requested Budget Increase/Decrease	\$19,352
Requested Total Project Budget	\$599,352
Estimated Expenditures through June 30, 2026	\$99,352
Budget Balance Remaining	\$500,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$74,290	\$25,062						\$99,352
Approved Appropriation	Construction			\$480,648					\$480,648
New Appropriation	Construction			\$19,352					\$19,352
Totals		\$74,290	\$25,062	\$500,000	\$0	\$0	\$0	\$0	\$599,352

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$74,290							\$74,290
Debt Financing			\$500,000					\$500,000
Water Infrastructure Dedicated TPT Revenues		\$25,062						\$25,062
Totals	\$74,290	\$25,062	\$500,000	\$0	\$0	\$0	\$0	\$599,352

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments which are already programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Pressure Zone 9 Fire Booster

Phase: of

(If Applicable)

Project #: 25505004

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Continental Mountain Drive, east of Echo Canyon Drive

Project Description:

The Town's existing Pressure Zone 9 booster site has two pumps with a maximum flow of 60 gpm. This project will upgrade the site to add a 500 gpm fire booster pump. Adding the booster will require piping and control modifications. If the existing Arizona Public Service (APS) electrical service cannot be adequately upsized, the new fire pump may need to be powered by a diesel power generator.

Project Justification:

The Town is working with the developer of the Continental Mountain Estates subdivision (LS & SS Properties) to jointly upgrade the Pressure Zone 9 booster site. At the September 13, 2024, meeting, Council approved Resolution No. 2024-12 authorizing the Town to enter into a Development Agreement with LS & SS Properties to share in the cost of upgrading the Town's existing Zone 9 water booster station to provide fire flows. The project cost estimate is \$968,500. The developer will be providing \$350,000 towards the project (currently held in an escrow account), with the Town funding the remainder.

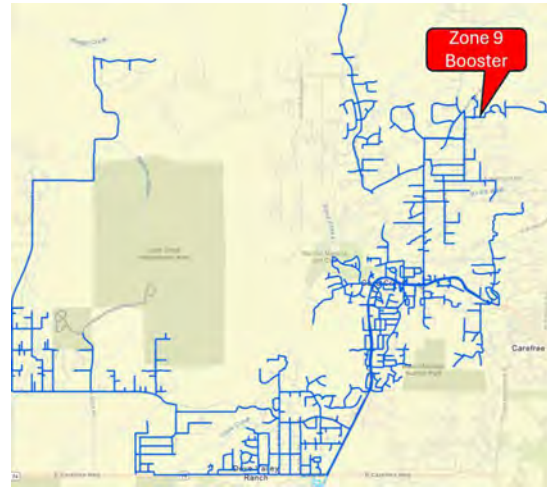
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2024	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The project will be bid in the 1st quarter of 2026 along with the 38th Street booster upgrade. A construction contract will be issued before the end of FY2026.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to limited staff resources, the completion of the design was delayed. The design engineer is anticipating it could take over 12 months to complete the scope after the bids are awarded due to ongoing equipment delivery delays.

Project Balance	
Original Approved Project Budget	\$250,000
Approved Budget Increases/Decreases	\$718,500
Current Approved Total Project Budget	\$968,500
Requested Budget Increase/Decrease	\$18,853
Requested Total Project Budget	\$987,353
Estimated Expenditures through June 30, 2026	\$118,853
Budget Balance Remaining	\$868,500

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$88,419	\$30,434						\$118,853
Approved Appropriation	Construction			\$849,647					\$849,647
New Appropriation	Construction			\$18,853					\$18,853
Totals		\$88,419	\$30,434	\$868,500	\$0	\$0	\$0	\$0	\$987,353

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$88,419							\$88,419
Cost-Sharing Agreements			\$350,000					\$350,000
Water Infrastructure Dedicated TPT Revenues		\$30,434	\$518,500					\$548,934
Totals	\$88,419	\$30,434	\$868,500	\$0	\$0	\$0	\$0	\$987,353

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

The developer of the Continental Mountain Estates subdivision (LS & SS Properties) to jointly upgrade the Pressure Zone 9 booster site.

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any direct ongoing operational impacts.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

CAP Booster Station and Pipeline Upgrades

Phase: of Project #: 25505005
(If Applicable)
CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Cave Creek Road, between Deer Valley Road and Basin Road

Project Description:

This project will fund necessary upgrades and improvements at the booster sites and along the CAP pipeline. The upgrades will include replacing or rebuilding pumps, installing new pump bypass connections and replacing air release valves along the pipeline.

Project Justification:

The Town has four booster pump stations to convey raw water from the CAP canal to the water treatment plant. The Town uses CAP water as its main source of water and the delivery pipeline is critical to the Town's water system. Water is pumped over 12 miles from the CAP canal to the Town's water treatment plant by four pump stations working in series. The loss of equipment in any one pump station or damage to any of the 39 air release valve (ARV) locations would prevent the delivery of water to the water treatment plant. This project will fund upgrades to the CAP pipeline to it more reliable.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

A contractor will have completed an assessment of the 39 air release valve (ARV) locations.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Staff have been awaiting a report from CAP as to the required upgrades to the CAP canal booster site.

Project Balance	
Original Approved Project Budget	\$750,000
Approved Budget Increases/Decreases	\$218,500
Current Approved Total Project Budget	\$968,500
Requested Budget Increase/Decrease	\$141,479
Requested Total Project Budget	\$1,109,979
Estimated Expenditures through June 30, 2026	\$509,979
Budget Balance Remaining	\$600,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$135,824	\$310,000	\$350,000	\$108,521				\$904,345
New Appropriation	Construction				\$141,479				\$141,479
Approved Appropriation	Equipment	\$22,672							\$22,672
Approved Appropriation	Technology	\$41,483							\$41,483
Totals		\$199,979	\$310,000	\$350,000	\$250,000	\$0	\$0	\$0	\$1,109,979

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$199,979							\$199,979
Water Infrastructure Dedicated TPT Revenues		\$310,000						\$310,000
Debt Financing			\$350,000	\$250,000				\$600,000
Totals	\$199,979	\$310,000	\$350,000	\$250,000	\$0	\$0	\$0	\$1,109,979

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$12,750	\$12,750	\$21,820	\$21,820
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$12,750	\$12,750	\$21,820	\$21,820

Explanation of Operating Impacts:

The project should not have any direct ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rehab 6" Waterline Across Cave Creek Wash

Phase:

of

Project #:

25505006

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

50

Location:

Cloud Road and 50th Street

Project Description:

This project will look to replace an existing section of 6-inch waterline crossing Cave Creek Wash. In FY2025, an evaluation determined it was not feasible to install a liner to repair the line due to several issues. It was recommended that the Town install a new 1,830-foot waterline across 52nd St/Creek Canyon Road and abandon the existing line crossing Cave Creek wash. Project design and permitting will be completed in FY2029, with construction scheduled for FY2030.

Project Justification:

This waterline crossing Cave Creek Wash has had numerous past breaks due to the low-pressure class of pipe used and poor installation. Any breaks are hard to locate and repair due to the pipe depth and location in the wash. This has also caused large water losses in the distribution system and impacted water service to customers. If not approved, the Town's water system will continue to be vulnerable to interruptions in service as the line continues to fail.

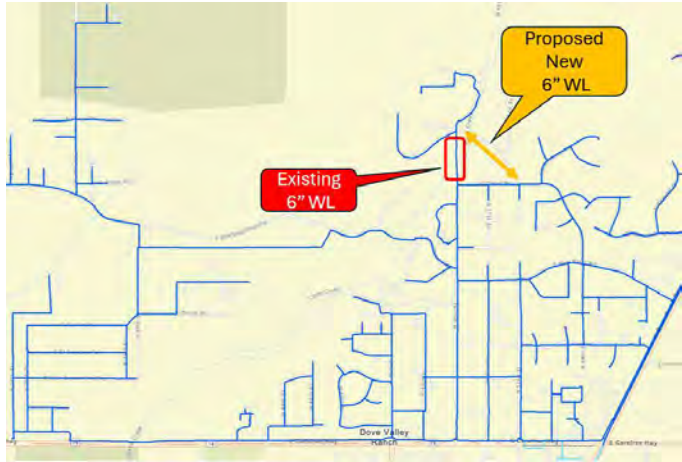
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2024	July 2028
Estimated Completion Date	June 2025	June 2030



For Continuing Projects

Estimated Project Status as of June 30, 2026:

In FY2025, an evaluation determined it was not feasible to install a liner to repair the line. The project is being rescope to install a new waterline across Cave Creek wash.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

The original budget was for a liner and has been changed to a replacement.

Project Balance	
Original Approved Project Budget	\$250,000
Approved Budget Increases/Decreases	\$571,555
Current Approved Total Project Budget	\$821,555
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$821,555
Estimated Expenditures through June 30, 2026	\$21,555
Budget Balance Remaining	\$800,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$21,555				\$75,000			\$96,555
Approved Appropriation	Construction						\$725,000		\$725,000
Totals		\$21,555	\$0	\$0	\$0	\$75,000	\$725,000	\$0	\$821,555

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$21,555							\$21,555
Debt Financing					\$75,000	\$725,000		\$800,000
Totals	\$21,555	\$0	\$0	\$0	\$75,000	\$725,000	\$0	\$821,555

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service				\$40,800	\$40,800	\$69,810
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$40,800	\$40,800	\$69,810

Explanation of Operating Impacts:

Not replacing this line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Water System Improvement Program

Phase: of
(If Applicable)

Project #: 25505007

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

System Wide

Project Description:

The Cave Creek water system has old/poor condition piping. Undersized pipes, gaps in the distribution system and non-working system valves. This project will provide staff with funding to address the required improvements including adding new fire hydrants as required.

Project Justification:

If older lines, system gaps, or failed water valves are not addressed, the water distribution system will become increasingly vulnerable to interruptions in service. Gaps in the water system can also have a negative impact on water quality.

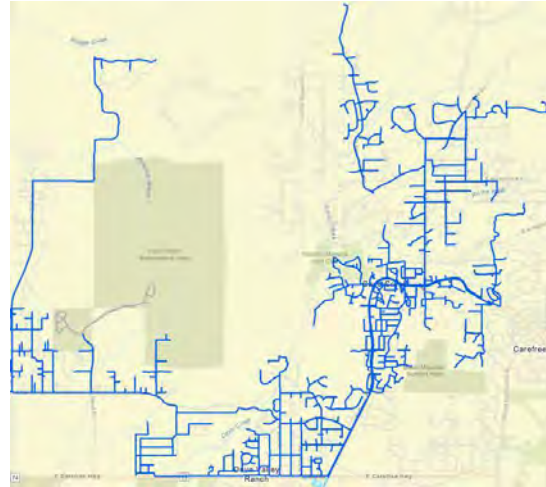
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

This has been an ongoing annual project to address needed improvements in the water system.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Ongoing program

Project Balance	
Original Approved Project Budget	\$750,000
Approved Budget Increases/Decreases	\$298,910
Current Approved Total Project Budget	\$1,048,910
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$1,048,910
Estimated Expenditures through June 30, 2026	\$448,370
Budget Balance Remaining	\$600,540

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$398,370	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$540	\$1,048,910
Future Estimate	Construction							\$149,460	\$149,460
Totals		\$398,370	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,198,370

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$183,460							\$183,460
Debt Financing		\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
Cave Creek Water Revenues	\$214,910							\$214,910
Totals	\$398,370	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,198,370

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$15,300	\$15,300	\$41,480	\$52,360
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$15,300	\$15,300	\$41,480	\$52,360

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Bartlett Dam New Storage Volume (VRSMP)

 Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

Location:

Verde River

Project Description:

Salt River Project (SRP) and 22 municipal, tribal, and agricultural partners are working with the Bureau of Reclamation to complete a feasibility study evaluating how to expand the Bartlett Dam. The new storage volume created could provide the Town with a new long-term water resource. The Town has been admitted as a non-voting member of the project. By joining the project, Verde Reservoirs Sediment Mitigation Project (VRSMP), the Town is financially committed through the completion of the feasibility study, which is expected to cost \$208,000 through FY2027. Once the project construction is approved, the Town would still have to elect to move forward. However, the Town is required to show that we have the financial capacity to participate in the construction. Construction is expected to cost \$11.5 million for the 1,000 acre-feet (AF) of storage being requested.

Project Justification:

The Town staff are working on several options to help meet the reductions in CAP water supplies expected to start in 2027. However, most of the options are only expected to last for a few years. The Town still needs to secure new long-term water resources to cover the expected growth in the water systems and to prevent shortages impacting the current customers.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	August 2024	
Estimated Completion Date	TBD	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The Project is working on a feasibility report and environmental impact statement and looking to present to Congress in early 2028 to request federal funding.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

The overall construction cost estimate for the new dam has increased from \$1.1 billion to \$3.7 billion.

Project Balance	
Original Approved Project Budget	\$208,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$208,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$208,000
Estimated Expenditures through June 30, 2026	\$164,000
Budget Balance Remaining	\$44,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Study/Master Plan	\$120,000	\$44,000	\$44,000					\$208,000
Future Estimate	Construction				\$5,750,000	\$5,750,000			\$11,500,000
Totals		\$120,000	\$44,000	\$44,000	\$5,750,000	\$5,750,000	\$0	\$0	\$11,708,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$120,000	\$44,000	\$44,000					\$208,000
Debt Financing				\$5,750,000	\$5,750,000			\$11,500,000
Totals	\$120,000	\$44,000	\$44,000	\$5,750,000	\$5,750,000	\$0	\$0	\$11,708,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$586,500	\$586,500	\$787,350	\$787,350
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$586,500	\$586,500	\$787,350	\$787,350

Explanation of Operating Impacts:

The ongoing operational impacts are not yet known. Debt service payments are estimates.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Zone 1 Waterline Improvements

Phase: of
(If Applicable)

Project #: 25505010

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

New River Road, between Cave Creek Road and 50th Street

Project Description:

The project will replace the existing deficient 8-inch waterline on New River Road between Cave Creek Road and 50th Street.

Project Justification:

The Town has experienced numerous breaks on the 8-inch waterline on New River Road between Cave Creek Road and 50th Street. When the line breaks, many customers are impacted as the existing butterfly valves do not fully close to isolate the break location. Replacing the line and the isolation valves will improve the overall reliability of the water distribution system in the area. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	December 2024	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

In FY2025, a contractor installed 3 new valves at the intersection of New River Road and 50th Street. Town staff also closed a 20-foot gap in two waterlines on Cloud at 52nd Street, which created a loop in the water system in case the line on New River Road breaks.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	\$86,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$86,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$86,000
Estimated Expenditures through June 30, 2026	\$44,556
Budget Balance Remaining	\$41,444

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$44,556			\$41,444				\$86,000
Future Estimate	Construction				\$589,556				\$589,556
Totals		\$44,556	\$0	\$0	\$631,000	\$0	\$0	\$0	\$675,556

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies	\$44,556							\$44,556
Debt Financing				\$631,000				\$631,000
Totals	\$44,556	\$0	\$0	\$631,000	\$0	\$0	\$0	\$675,556

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$32,180	\$32,180	\$55,060	\$55,060
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$32,180	\$32,180	\$55,060	\$55,060

Explanation of Operating Impacts:

Not replacing the line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rebuild Zone 6 PRV and Replace 2" Waterline

 Phase: of (If Applicable)

Project #: 50010000

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Rancho Mañana Blvd, west of Fairway Trail

Project Description:

This project will rebuild the Zone 6 pressure reducing valve (PRV) that was abandoned several years ago. The pressure zone covers the Andora Hills neighborhood. Without this PRV, the system pressures at the southwest end of the neighborhood operate above 120 psi, which puts stress on the waterlines. The project will also replace 1,200-feet of 2-inch galvanized waterline with a new 6-inch waterline.

Project Justification:

The waterline in Pressure Zone 6 has had numerous past breaks due to its age and poor installation. Rebuilding the PRV will lower the operating pressures. Replacing the 1,200-foot section of 2-inch galvanized waterline with a new 6-inch line will allow new fire hydrants to be installed to protect the neighborhood. The project will be coordinated with the neighborhood plans to repave their private roadway, lowering the project cost for the Town.

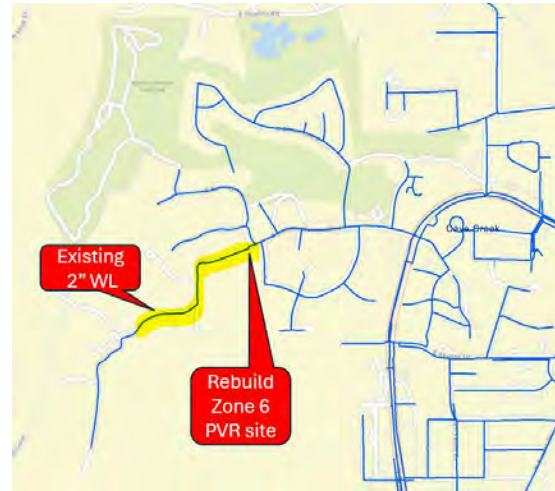
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Completed design and coordinated project with the Andora Hills neighborhood, that is planning to repave this private roadway.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to limited staff resources, the completion of the design for the improvements was delayed.

Project Balance	
Original Approved Project Budget	\$307,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$307,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$307,000
Estimated Expenditures through June 30, 2026	\$75,000
Budget Balance Remaining	\$232,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design		\$25,000						\$25,000
Approved Appropriation	Construction		\$50,000	\$232,000					\$282,000
Totals		\$0	\$75,000	\$232,000	\$0	\$0	\$0	\$0	\$307,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$75,000	\$232,000					\$307,000
Totals	\$0	\$75,000	\$232,000	\$0	\$0	\$0	\$0	\$307,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

Not replacing the line and PRV site will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks. Debt service payments have already been programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Upgrades at Carol Heights Booster Site

 Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

School House Road north of Fleming Springs Road

Project Description:

This project will upgrade the Carol Heights booster to provide better control and monitoring of the filling process for the Rockaway Reservoir. This will be accomplished by upgrading the Carol Heights to Rockaway fill valves and adding a flow meter. Additionally, the project will replace the three existing Zone 7 pumps and pump header, as the Town cannot get spare parts for the existing Zone 7 pumps. The project will also install an emergency generator to support the Zone 8 booster pumps.

Project Justification:

The Carol Heights booster controls how the Town fills the Rockaway Reservoir. The existing control valves and lack of a flow meter provide staff with limited control over the fill process. The existing Carol Height Zone 7 pumps both backup the Neary booster pumps and are needed to draw water out of the Rockaway reservoir. The existing three Zone 7 pumps are no longer supported and need to be replaced with newer units. Adding a generator will provide emergency power for the Zone 8 pumps. The project was identified in the 2024 Integrated Utility Master Plan.

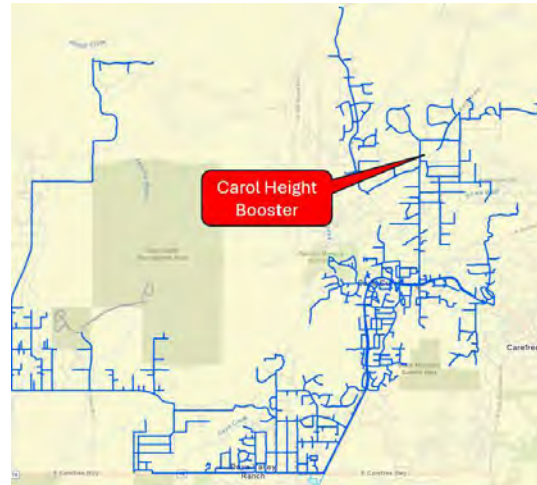
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	June 2027	
Estimated Completion Date	July 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Construction				\$524,900				\$524,900
Totals		\$0	\$0	\$0	\$524,900	\$0	\$0	\$0	\$524,900

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing				\$524,900				\$524,900
Totals	\$0	\$0	\$0	\$524,900	\$0	\$0	\$0	\$524,900

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$26,770	\$26,770	\$45,800	\$45,800
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$26,770	\$26,770	\$45,800	\$45,800

Explanation of Operating Impacts:

The project should not have any significant direct ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Zone 9 Pipeline Improvements

Phase: of

(If Applicable)

Project #:

50010002

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:
Project Description:

This project will construct a new 6-inch waterline in Pressure Zone 9. The project is being divided into phases to help balance funding. Phase 1 is in FY2027 and will install a 680-foot section of 6-inch waterline in Pressure Zone 9, across parcel 216-16-014 and add a new fire hydrant. This will complete a section of a future new waterline loop in the pressure zone. The section is being completed before the parcel is developed. Phase 2 will be in 2030 and will complete the waterline loop.

Project Justification:

The 2024 Integrated Master Plan identified the need to install a new 6-inch waterline loop in Pressure Zone 9. The new waterline loop needs to cross one private parcel. As a condition of granting the waterline easement, the owner asked the Town to complete the new waterline section prior to a home being constructed on the parcel. The project will also install a new fire hydrant that will protect several existing homes.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2025	July 2026
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Delayed due to staff capacity.

Project Balance	
Original Approved Project Budget	\$150,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$150,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$150,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$150,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction			\$150,000					\$150,000
Future Estimate	Construction						\$400,000		\$400,000
Totals		\$0	\$0	\$150,000	\$0	\$0	\$400,000	\$0	\$550,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$150,000			\$400,000		\$550,000
Totals	\$0	\$0	\$150,000	\$0	\$0	\$400,000	\$0	\$550,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service					\$20,400	\$34,910
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$20,400	\$34,910

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Zone 8 Pipeline Improvements

Phase: of

(If Applicable)

Project #:

50010003

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Pressure Zone 8

Project Description:

This project will replace the existing smaller diameter (4-inch and less) waterlines in the Town's Pressure Zone 8. The project will also look to create more loops in the water system, replace nonfunctional system valves, and install new fire hydrants. Waterlines and meters will be removed from the rear lot easements in the Azure Hills neighborhood to allow for better maintenance by Town staff. Project design will be completed in FY2027 and FY2028, and construction will occur in FY2029 through FY2034.

Project Justification:

The Town's Pressure Zone 8 has numerous existing smaller diameter waterline (4-inch and smaller) that do not allow for fire flows. Also, many of the lines are not looped, which also restricts flows and creates water quality issues. The project was identified in the 2024 Integrated Utility Master Plan.

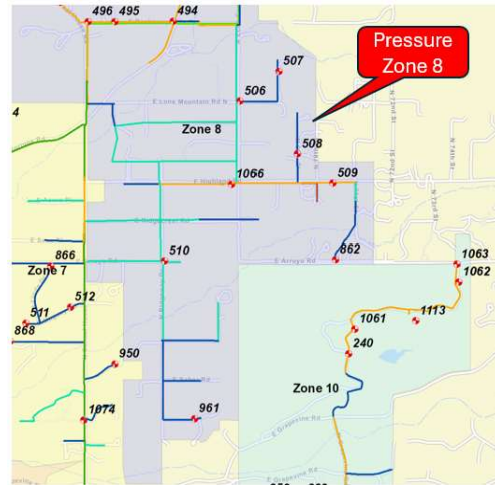
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2026	
Estimated Completion Date	July 2034	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$200,000
Requested Total Project Budget	\$200,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$200,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Design			\$50,000	\$150,000				\$200,000
Future Estimate	Construction					\$500,000	\$500,000	\$500,000	\$1,500,000
Totals		\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$500,000	\$1,700,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$50,000	\$150,000	\$500,000	\$500,000	\$500,000	\$1,700,000
Totals	\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$500,000	\$1,700,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$33,150	\$33,150	\$107,720	\$143,980
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$33,150	\$33,150	\$107,720	\$143,980

Explanation of Operating Impacts:

Not replacing the line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

WTP Process Upgrade to Membranes

Phase:

of

Project #:

50010006

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

WTP - Basin Road

Project Description:

This project will look at evaluating if the water treatment plan (WTP) capacity needs to be increased to 4.5 MGD to ensure system demands can be met without the operation of the City of Phoenix Interconnect. Upgrading the plant capacity would also require upgrading the capacity of the in-line booster stations on the CAP pipeline as well as converting the plant to a full membrane treatment facility. Even if the capacity increase is not required, the Town may need to remove the Trident filters and convert the plant to a full membrane treatment facility.

Project Justification:

The WTP has a current permitted capacity of 3 million gallons per day (MGD). The capacity is made up of three 1-MGD Trident filters and two 1-MGD Pall membrane filter units. Upgrading the plant beyond the current capacity would require removing the Trident filters inside the building and adding new membrane filters. Increasing the plant capacity may be required to ensure the Town can meet system demands without the operation of the City of Phoenix Interconnect. Even if the capacity increase is not required, the Town may need to remove the Trident filters and add a new membrane filters to ensure the plant can meet water quality standards and operational permit requirements. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	June 2029	
Estimated Completion Date	July 2031	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design						\$250,000		\$250,000
Future Estimate	Construction							\$7,500,000	\$7,500,000
Totals		\$0	\$0	\$0	\$0	\$0	\$250,000	\$7,500,000	\$7,750,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing						\$250,000	\$7,500,000	\$7,750,000
Totals	\$0	\$0	\$0	\$0	\$0	\$250,000	\$7,500,000	\$7,750,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service					\$395,250	\$676,250
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$395,250	\$676,250

Explanation of Operating Impacts:

The ongoing operational impacts have not been determined, other than estimated debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Aeration System for Phoenix Interconnect Reservoir

Phase: of Project #:

CIP Category:

Cave Creek Water

Useful Life (in years)

Location:

Cave Creek Road, north of Carefree Hwy

Project Description:

This project will add a new aeration system in the City of Phoenix water interconnect reservoir. The system will help with the removal of TTHM (total trihalomethanes). The aeration system will air-strip the incoming water, which then requires the water to be re-chlorinated. The site will already have a re-chlorination system, and the reservoir was designed to accommodate the addition of the aeration equipment. The scope may be partially funded with contingency funds in the Phoenix Interconnect project.

Project Justification:

Cave Creek will be connecting at the top of the Phoenix water system. If left untreated, the age of the Phoenix water in the Town's water system could lead to water quality issues such as the formation of TTHMs.

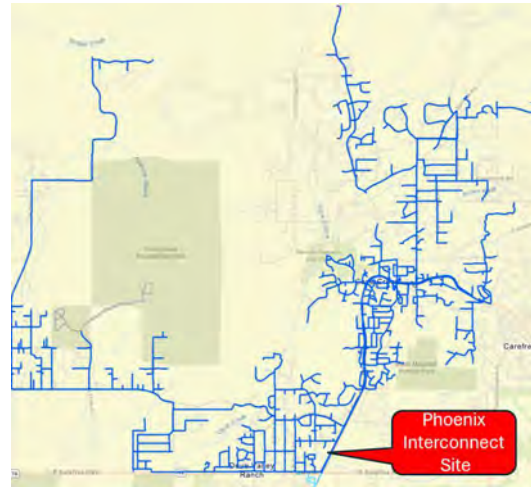
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2026	
Estimated Completion Date	June 2027	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$1,100,000
Requested Total Project Budget	\$1,100,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$1,100,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Design			\$100,000					\$100,000
New Appropriation	Construction			\$1,000,000					\$1,000,000
Totals		\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$1,100,000					\$1,100,000
Totals	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The ongoing operating impacts have not been determined yet, other than debt service payments which have already been programmed in the budget. It is expected the system will have added electrical costs, but this may be offset by the cost needed for staff to flush the water system due to water age/quality issues.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Purchase of New Water Resources

Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)**Location:**

System Wide

Project Description:

With the expected decline in Colorado River water supplies starting in 2027, staff have been working to identify different solutions to augment the Town's water resources. It is anticipated that the Town will be facing cuts in our Central Arizona Project (CAP) water supplies in 2027. The most current planning projection is a 20% cut in our CAP Municipal and Industrial (M&I) Colorado River water and a 100% cut in our Non-Indian Agricultural (NIA) water.

Based on the recommendations of the 2024 IUMP, staff are working on or investigating several options to provide new water resources or extend the Town's existing water resources. Staff are also looking for ways to diversify water supplies to help make the water system more resilient.

Project Justification:

The 2024 Integrated Utility Master Plan (IUMP) and subsequent analysis have identified that the Town would need to secure almost 500 acre-feet (AF) annually of new water resources by 2030. The new water resources would be needed to both help meet the demands of existing water customers and allow for some system growth.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	TBD	
Estimated Completion Date	TBD	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Staff is exploring potential water resource options.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$12,100,000
Requested Total Project Budget	\$12,100,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$12,100,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
New Appropriation	Study/Master Plan			\$100,000					\$100,000
New Appropriation	Placeholder			\$12,000,000					\$12,000,000
Totals		\$0	\$0	\$12,100,000	\$0	\$0	\$0	\$0	\$12,100,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies			\$100,000					\$100,000
Debt Financing			\$12,000,000					\$12,000,000
Totals	\$0	\$0	\$12,100,000	\$0	\$0	\$0	\$0	\$12,100,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service		\$612,000	\$612,000	\$821,580	\$821,580	\$821,580
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$612,000	\$612,000	\$821,580	\$821,580	\$821,580

Explanation of Operating Impacts:

The operational impacts of the project are unknown at this time, other than estimated debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rockaway Reservoir Aeration System

 Phase: of
(If Applicable)

Project #: 50010011

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

Continental Mountain Drive, east of Echo Canyon Drive

Project Description:

The Rockaway site is the Town's largest water storage reservoir. The site is located in the Northeastern portion of the distribution system. The water age in this reservoir is often elevated due to its size and location, which can lead to increased water age in the distribution system and water quality issues. The project will fund installing a new aeration system to help with TTHM removal at the reservoir.

Project Justification:

Not completing these improvements could have a negative impact on the water quality in the northeast portion of the distribution system. The project is being timed to be completed in the same year as the new water interconnect with the City of Phoenix is operational. The updated water system models show that once the Town starts to use water from the interconnect, water age will become harder to manage at the Rockaway site. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2027	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Construction				\$500,000				\$500,000
Totals		\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing				\$500,000				\$500,000
Totals	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$25,500	\$25,500	\$43,630	\$43,630
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$25,500	\$25,500	\$43,630	\$43,630

Explanation of Operating Impacts:

The aeration system will have some electrical costs to operate and require staff time to maintain. Staff thinks that this will largely be offset by the reduction in the water that needs to be flushed out of the system to ensure water quality standards. Debt service payments have been estimated.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

New Neary Booster Pumps

Phase: of Project #:

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

Location:

Hidden Valley Drive, south of Cave Creek Road

Project Description:

This project will fund adding two new smaller capacity booster pumps at the Neary Booster site to make it run more efficiently. The three existing 1,500-gpm Neary booster pumps will not run efficiently once the Phoenix Interconnect site is complete. The site was originally constructed with two empty pump cans to allow for future pump additions.

Project Justification:

The water produced by the Town's water treatment plant must pass through the Neary Booster before entering the distribution system. After the connection with Phoenix is complete, the Neary site won't be the only supply of water. The current three boosters can pump up to 1,500 gpm each but are not efficient at lower flows. The existing booster pumps will still be needed to provide fire protection. The new smaller capacity pumps will allow the Neary site to be better integrated with the new Phoenix Interconnect site. Expected savings in the Cave Creek well rehab project will be used to fund the scope.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The design for the booster station upgrade will be completed and a design completed. A contract will be issued for the new pumps and electrical equipment. Until the pumps area ordered, we will not have a firm delivery date for the new equipment.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to limited staff resources, the project scheduled has been pushed out until the end of calendar year 2026.

Project Balance	
Original Approved Project Budget	\$250,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$250,000
Requested Budget Increase/Decrease	\$25,000
Requested Total Project Budget	\$275,000
Estimated Expenditures through June 30, 2026	\$25,000
Budget Balance Remaining	\$250,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design		\$25,000						\$25,000
Approved Appropriation	Construction			\$225,000					\$225,000
New Appropriation	Construction			\$25,000					\$25,000
Totals		\$0	\$25,000	\$250,000	\$0	\$0	\$0	\$0	\$275,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$25,000	\$250,000					\$275,000
Totals	\$0	\$25,000	\$250,000	\$0	\$0	\$0	\$0	\$275,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The ongoing operating impacts have not been determined yet, other than debt service payments which have already been programmed in the budget. It is expected that the smaller booster pumps will lower the electrical costs at the site.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

New West Cave Creek Waterline - Phase 1

Phase: 1 of 2

Project #: 50010013

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

25

Location:

System wide

Project Description:

The project will fund a new waterline to supply the west side of the Cave Creek water system and the connection with Desert Hills water. The 2024 Integrated Utility Master Plan identified alternatives for the new waterline. This project will fund a routing study to determine the best alignment. Once the alignment is selected, detailed design can begin followed by the first phase of construction. The project is being divided into two phases for construction due to the overall expected cost. The project funding is being split between Cave Creek Water and Desert Hills Water.

Project Justification:

The 2024 Integrated Utility Master Plan identified the single 8-inch waterline on Cloud Road as being a significant restriction in the Town's water distribution system. The existing waterline has had numerous past breaks due to the low-pressure class of pipe used and poor installation. When the line does break, there are significant interruptions to a large number of customers. If not approved, the Town's water system will continue to be vulnerable to interruptions in service as the existing 8-inch waterline continues to fail. Also, the restrictions in the water system caused by this line will continue to increase due to projected growth of the west side of the system, causing the distribution system to run inefficiently.

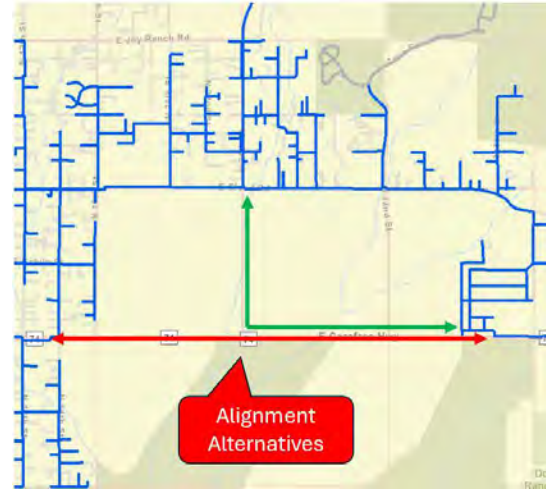
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	December 2025	
Estimated Completion Date	June 2029	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

An engineer for the project scope will be selected and work on the alignment study will start.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to staff issues, the alignment study scope will run into FY2027. Detailed design will start in FY2027, with construction schedule for FY2028-FY2029. The original approved budget only included the cost of the routing study.

Project Balance	
Original Approved Project Budget	\$100,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$100,000
Requested Budget Increase/Decrease	\$250,000
Requested Total Project Budget	\$350,000
Estimated Expenditures through June 30, 2026	\$50,000
Budget Balance Remaining	\$300,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Study/Master Plan		\$50,000	\$50,000					\$100,000
New Appropriation	Design			\$250,000					\$250,000
Future Estimate	Construction				\$1,600,000	\$1,600,000			\$3,200,000
Totals		\$0	\$50,000	\$300,000	\$1,600,000	\$1,600,000	\$0	\$0	\$3,550,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Loans		\$25,000	\$25,000					\$50,000
Debt Financing			\$250,000	\$1,600,000	\$1,600,000			\$3,450,000
General Fund Subsidies		\$25,000	\$25,000					\$50,000
Totals	\$0	\$50,000	\$300,000	\$1,600,000	\$1,600,000	\$0	\$0	\$3,550,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$163,200	\$163,200	\$279,230	\$279,230
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$163,200	\$163,200	\$279,230	\$279,230

Explanation of Operating Impacts:

The project should not have any direct ongoing operational cost impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rehab 8" Waterline Across Cave Creek Wash

 Phase: of
 (If Applicable)

Project #: 50010014

CIP Category:

Cave Creek Water

Useful Life (in years)

50

Location:

New River Road, between 40th and 50th Streets

Project Description:

This project will place a liner in an existing 4,200 foot long, 8-inch distribution line crossing Cave Creek Wash, located on the New River and Cloud Road alignments. This waterline has had numerous past breaks due to the low-pressure class of pipe used and poor installation.

Project Justification:

Due to the location of this line, any breaks are hard to locate and repair. This line is one of two that extends to the west side of the Town's distribution system. When this line must be taken out of service for repairs, the Town sees large pressure increases in Pressure Zone 1, putting additional stresses on the surrounding distribution lines. If not approved, the Town's water system will continue to be vulnerable to interruptions in service as the line continues to fail.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	January 2026	
Estimated Completion Date	June 2027	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Design specification for repair completed. Project scope will be bid and constructed in FY2027.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	\$650,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$650,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$650,000
Estimated Expenditures through June 30, 2026	\$50,000
Budget Balance Remaining	\$600,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design		\$50,000						\$50,000
Approved Appropriation	Construction			\$600,000					\$600,000
Totals		\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$0	\$650,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$50,000	\$600,000					\$650,000
Totals	\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$0	\$650,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments which have already been programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Integrated Utility Master Plan

Phase:

of

Project #:

50010015

(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)

N/A

Location:

System Wide

Project Description:

This project will update the Town's 2024 Integrated Utility Master Plan. The update will address both the Town's water and wastewater systems. Once completed, the master plan will help identify areas and projects that the Town needs to focus on to improve the utility systems to address water supply, growth and operational issues. The funding will be split between the three utility enterprise funds: Cave Creek Water - \$150,000, Desert Hills Water - \$50,000, Cave Creek Wastewater - \$50,000.

Project Justification:

The Town's Utility Master Plans need to be updated on a five-year schedule. This keeps the plans from becoming outdated, making it harder for staff to make good planning decisions for improvement projects, development proposals or operational issues like water supply changes.

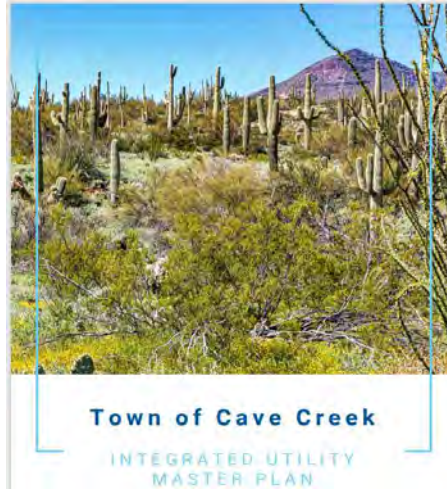
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2027	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Study/Master Plan				\$250,000				\$250,000
Totals		\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies				\$200,000				\$200,000
Desert Hills Water Revenues				\$50,000				\$50,000
Totals	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any direct ongoing operational impacts.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Cave Creek Road Pipeline Improvements

Phase: of Project #:
(If Applicable)

CIP Category:

Cave Creek Water

Useful Life (in years)**Location:**

Cave Creek Road - Spur Cross Road to Galloway Drive

Project Description:

The project will replace existing sections of 4- and 6-inch waterlines on the north side of Cave Creek Road, east of School House Road, that have had numerous breaks. These lines are also undersized and most of the in-line valves do not function. This project will move all the service connections to the existing 8-inch line on the south side of Cave Creek Road. The project will also add in-fill fire hydrants, replace non-functional valves, and correct other waterline issues on Cave Creek Road, between Spur Cross Road and Galloway Drive.

Project Justification:

The 2024 Integrated Utility Master Plan identified several sections of existing 4- and 6-inch waterlines on the north side of Cave Creek Road, east of School House Road, that have had numerous breaks. These lines are also undersized and most of the in-line valves do not function. This project will improve the water system by moving all of the service connections to the existing 8-inch line on the south side of Cave Creek Road. The project will also add in-fill fire hydrates along Cave Creek Road to improve fire protection.

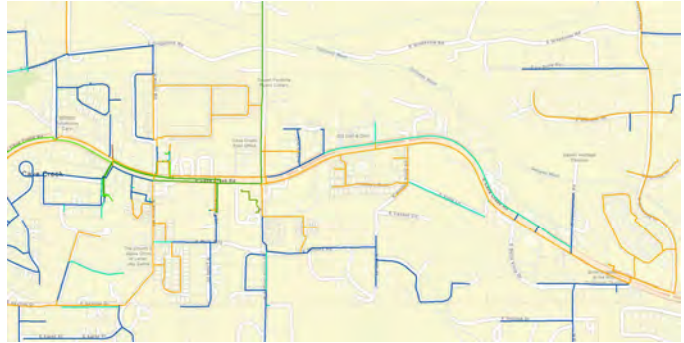
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	June 2028	
Estimated Completion Date	TBD	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design					\$100,000			\$100,000
Future Estimate	Construction						\$400,000	\$400,000	\$800,000
Totals		\$0	\$0	\$0	\$0	\$100,000	\$400,000	\$400,000	\$900,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing					\$100,000	\$400,000	\$400,000	\$900,000
Totals	\$0	\$0	\$0	\$0	\$100,000	\$400,000	\$400,000	\$900,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service				\$45,900	\$45,900	\$78,530
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$45,900	\$45,900	\$78,530

Explanation of Operating Impacts:

Not replacing these lines will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks. Staff will also continue to have difficulty isolation waterline breaks due to non-functional valves.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Water System Improvement Program

Phase: of

(If Applicable)

Project #: 23555001

CIP Category:

Desert Hills Water

Useful Life (in years)

25

Location:

System Wide

Project Description:

The Desert Hills water system has old/poor condition piping, undersized pipes, gaps in the distribution system, and non-working system valves. This project will provide staff with funding to address the required improvements including new fire hydrants as required.

Project Justification:

If older lines, system gaps, or failed water valves are not addressed, the water distribution system will become increasingly vulnerable to interruptions in service. Gaps in the water system can also have a negative impact on water quality.

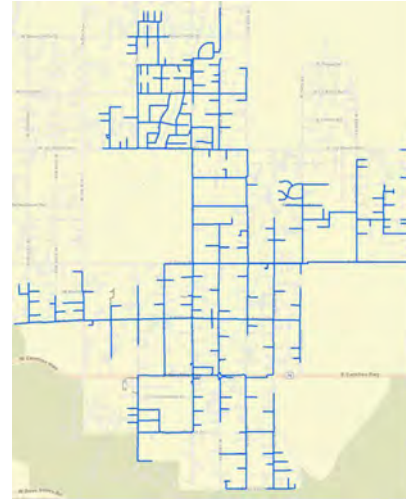
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2025	July 2026
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

The FY2026 project funding will be carried over into FY2027.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to the ongoing discussions about the sale of the Desert Hills water system, and limited staff resources to complete the scope of work, staff feels it is best to carryover the FY2026 funding into FY2027.

Project Balance	
Original Approved Project Budget	\$675,000
Approved Budget Increases/Decreases	\$211,200
Current Approved Total Project Budget	\$886,200
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$886,200
Estimated Expenditures through June 30, 2026	\$36,200
Budget Balance Remaining	\$850,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$36,200		\$300,000	\$150,000	\$150,000	\$150,000	\$100,000	\$886,200
Future Estimate	Construction							\$50,000	\$50,000
Totals		\$36,200	\$0	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$936,200

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Desert Hills Water Revenues	\$36,200							\$36,200
Totals	\$36,200	\$0	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$936,200

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$15,300	\$15,300	\$41,480	\$52,360
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$15,300	\$15,300	\$41,480	\$52,360

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Steel Storage Tank Reconditioning/Upgrades

Phase:

of

Project #:

24555001

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

25

Location:

Four Active Desert Hills Reservoir Sites

Project Description:

The Desert Hills water system has four active storage reservoirs. A 2022 condition assessment identified specific improvements for each site and prioritized the upgrades. The FY2026 funding will complete the design for the 3rd Avenue/Joy Ranch reservoir, with construction to occur in FY2027. The order of the next upgrades is: 10th Street/Carefree Highway reservoir; 7th Street/Joy Ranch reservoir; and finally the 14th Street/Cloud Road reservoir.

Project Justification:

If the storage reservoirs have to be taken out of service or fail, the water distribution system will become increasing vulnerable to interruptions in service.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	July 2025
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Complete the design for the 3rd Avenue/Joy Ranch reservoir repairs.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to the need to complete emergency well repairs in FY2026, only the design for the reservoir improvement will be completed in FY2026. The FY2026 funding to complete the construction will be carried over into FY2027.

Project Balance	
Original Approved Project Budget	\$1,450,000
Approved Budget Increases/Decreases	\$472,164
Current Approved Total Project Budget	\$1,922,164
Requested Budget Increase/Decrease	\$9,038
Requested Total Project Budget	\$1,931,202
Estimated Expenditures through June 30, 2026	\$69,692
Budget Balance Remaining	\$1,861,510

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design	\$44,692	\$25,000						\$69,692
Approved Appropriation	Construction			\$506,000	\$523,510	\$380,000	\$442,962		\$1,852,472
New Appropriation	Construction						\$9,038		\$9,038
Totals		\$44,692	\$25,000	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,931,202

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Desert Hills Water Revenues	\$654							\$654
General Fund Loans	\$44,038							\$44,038
Debt Financing		\$25,000	\$506,000	\$523,510	\$380,000	\$452,000		\$1,886,510
Totals	\$44,692	\$25,000	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,931,202

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$46,080	\$46,080	\$101,890	\$118,280
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$46,080	\$46,080	\$101,890	\$118,280

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Desert Hills Water Meter Replacements

Phase:

of

Project #:

25555001

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

15

Location:

System Wide

Project Description:

Currently, there are just over 1,900 water meters in the Desert Hills water system. In 2012, the Town started replacing the existing manual read meters with new Neptune drive-by read meters. By 2026, some of the meters will be nearing the end of their useful lives. The program will fund the replacement of the oldest Desert Hills water meter inventory. It will also allow the system to be upgraded to an Automatic Metering Infrastructure (AMI) system to provide near real-time water use data to the Town and our customers.

Project Justification:

As the meters continue to age, the Town will be underbidding customers for their water use. This will have a negative impact on system revenues and water accounting. By upgrading to an AMI system, the Town and customers can quickly identify and correct leaks. The data can also help change water use patterns to lower overall water consumption.

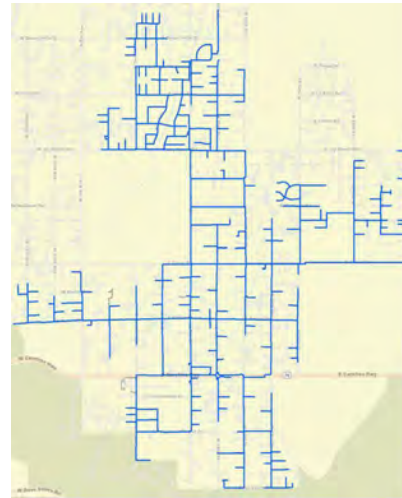
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2024	
Estimated Completion Date	June 2027	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

FY2026 funding will be used to purchase data collector site equipment and new water meters. The physical work to install the new meters will occur in FY2027.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Staff believe project cost can be lowered with the adding antennas to some of the existing meters instead of having to replace the full meter assemblies, while still allowing the signal to be pickup by the AMI system.

Project Balance	
Original Approved Project Budget	\$600,000
Approved Budget Increases/Decreases	-\$152,302
Current Approved Total Project Budget	\$447,698
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$447,698
Estimated Expenditures through June 30, 2026	\$47,698
Budget Balance Remaining	\$400,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Equipment	\$47,698		\$400,000					\$447,698
Totals		\$47,698	\$0	\$400,000	\$0	\$0	\$0	\$0	\$447,698

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Loans	\$47,698							\$47,698
Debt Financing			\$400,000					\$400,000
Totals	\$47,698	\$0	\$400,000	\$0	\$0	\$0	\$0	\$447,698

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments which are already programmed in the budget.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Desert Hills Service Line Replacements

Phase:

of

Project #:

25555002

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

25

Location:

System Wide

Project Description:

A majority of the 1,900 water meter service lines in Desert Hills were installed with polyethylene (poly) piping. This type of material is prone to failing. These failures cause both a loss of water and interruptions in service for customers. This program will provide funding to allow staff to identify areas with poly service lines and to proactively replace them before they break.

Project Justification:

If replacement of poly service lines is not addressed, water service to customers will become increasingly vulnerable to interruptions. As staff spends a considerable amount of time repairing service lines, they are unable to complete other preventative maintenance tasks for the water system.

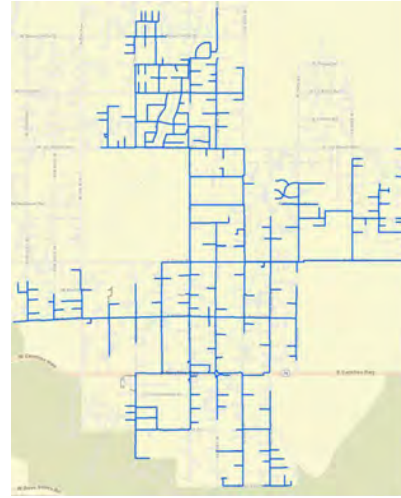
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

This has been an ongoing annual project to address the replacement of substandard service lines in the water system.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Due to the ongoing discussions about the sale of the Desert Hills water system, and limited staff resources to complete the scope of work, staff feels it is best to not utilize the approved FY2026 funding.

Project Balance	
Original Approved Project Budget	\$525,000
Approved Budget Increases/Decreases	\$150,000
Current Approved Total Project Budget	\$675,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$675,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$675,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction			\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$675,000
Totals		\$0	\$0	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$675,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$675,000
Totals	\$0	\$0	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$675,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$15,300	\$15,300	\$41,480	\$52,360
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$15,300	\$15,300	\$41,480	\$52,360

Explanation of Operating Impacts:

Not replacing the service lines will have a negative impact on the operating budget as staff will continue to spend time and materials repairing the leaks.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Well Head Arsenic Treatment System

Phase: of

Project #:

25555003

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

20

Location:

Joy Ranch and 3rd Ave Well-Reservoir-Booster site

Project Description:

This project will add an arsenic treatment system at the 3rd Avenue and Joy Ranch well site. This site has the highest capacity (200 gallons per minute) of the three Desert Hills wells. The arsenic levels are above the maximum allowed, and treatment is required before the well water can enter the distribution system. The Town had talked to a developer about helping fund the scope, but that funding arrangement is not moving forward. The Town will have to fund the entire project, which may require moving the project timing to future fiscal years.

Project Justification:

To address high arsenic levels at the 3rd Avenue and Joy Ranch well site, the Town elected to construct new waterlines and close valves in the distribution system to allow treated CAP water from Cave Creek to be used to blend with the well water. While this system has worked for several years, the 2024 Integrated Utility Master Plan showed that the Desert Hills distribution system is being negatively impacted by the closed valves necessary for this arsenic blending system. Constructing a new well head treatment system will allow the closed valves in the distribution system to be opened, improving water flow throughout the Desert Hills water system. This will also allow the Town to better utilize the existing well and lower the use of CAP water resources from Cave Creek.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2026	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Revised design estimate.

Project Balance	
Original Approved Project Budget	\$150,000
Approved Budget Increases/Decreases	-\$75,000
Current Approved Total Project Budget	\$75,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$75,000
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$75,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design			\$75,000					\$75,000
Future Estimate	Construction							\$1,900,000	\$1,900,000
Totals		\$0	\$0	\$75,000	\$0	\$0	\$0	\$1,900,000	\$1,975,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing			\$75,000	\$0			\$1,900,000	\$1,975,000
Totals	\$0	\$0	\$75,000	\$0	\$0	\$0	\$1,900,000	\$1,975,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						\$165,790
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$165,790

Explanation of Operating Impacts:

Once completed, there will be some staff time to monitor and operate the system and some ongoing costs to replace the treatment media. These costs have not yet been determined. Debt service payments have been estimated.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Galvin Well Improvements

Phase:

of

Project #:

55010000

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

20

Location:

Galvin Well site

Project Description:

The Galvin well was constructed in 1982. When the Town purchased the Desert Hills water system in 2007, the well operated at 200 gpm. The site currently only produces 80 gpm. This project will redrill the well-casing with the goal of preventing any further loss in capacity and the hope of increased capacity.

Project Justification:

Desert Hills currently has three operational wells. Any loss in well capacity will require Cave Creek to send more of its water resources to support the Desert Hills customers. This project was identified in the 2024 Integrated Utility Master Plan

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2029	
Estimated Completion Date	June 2030	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Construction						\$470,000		\$470,000
Totals		\$0	\$0	\$0	\$0	\$0	\$470,000	\$0	\$470,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing						\$470,000		\$470,000
Totals	\$0	\$0	\$0	\$0	\$0	\$470,000	\$0	\$470,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service					\$23,970	\$41,010
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$23,970	\$41,010

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

3rd Avenue Well Improvements

Phase:

of

Project #:

55010001

(If Applicable)

CIP Category:

Desert Hills Water

Useful Life (in years)

25

Location:

3rd Ave and Joy Ranch Well

Project Description:

This project will fund the testing and water sampling needed to design a new well casing for the existing 3rd Ave well in Desert Hills. As the site ages, its capacity is expected to decrease. Also, the site has elevated arsenic levels. Drilling a new casing could help with water quality as well as prevent the loss of well capacity. The funding to drill and equip the new well casing would be in FY2031.

Project Justification:

Desert Hills currently has three operational wells. Any loss in well capacity will require Cave Creek to send more of its water resources to support the Desert Hills customers. The 3rd Ave Well is currently the highest capacity well site in Desert Hills. Any increase in capacity would benefit the system. The improvements may extend the life of this site. This project was identified in the 2024 Integrated Utility Master Plan.

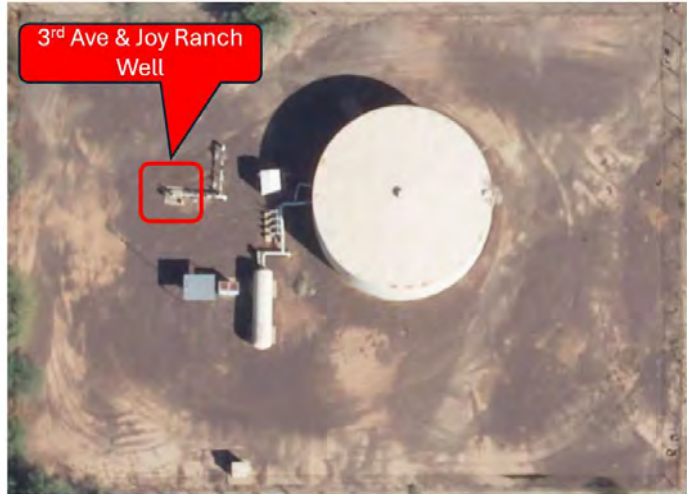
Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2029	
Estimated Completion Date	June 2031	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design						\$100,000		\$100,000
Future Estimate	Construction							\$1,856,000	\$1,856,000
Totals		\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,856,000	\$1,956,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing						\$100,000	\$1,856,000	\$1,956,000
Totals	\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,856,000	\$1,956,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service					\$99,760	\$170,680
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$99,760	\$170,680

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Manhole Rehabilitation Program

Phase: of

(If Applicable)

Project #: 23402101

CIP Category:

Wastewater

Useful Life (in years)

25

Location:

System Wide

Project Description:

The 2023 collection system assessment identified the need to improve or replace numerous manholes throughout the wastewater system. Work could include lining the interior of damaged manholes with an epoxy-type coating that protects the concrete interior against corrosive gas. Manhole bases may require rebuilding to correct flow issues. If the deterioration is severe enough, the manholes may require replacement.

Project Justification:

If the damage to manholes is not addressed, the wastewater collection system will become increasing vulnerable to blockages, overflows, or failure.

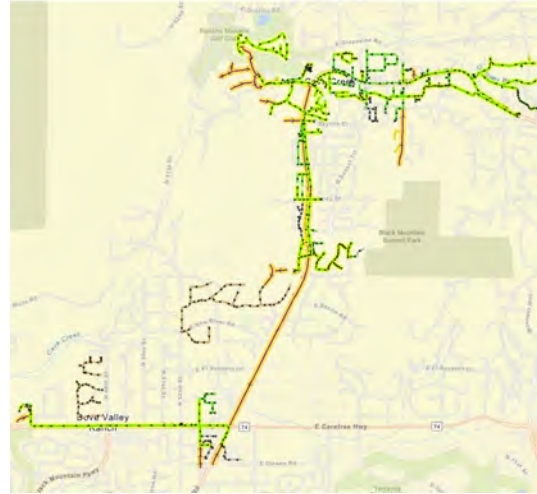
Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Staff are working the contractors to identify the manhole repairs to be completed with the current funding by June 30th.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

ongoing program

Project Balance	
Original Approved Project Budget	\$350,000
Approved Budget Increases/Decreases	\$607,198
Current Approved Total Project Budget	\$957,198
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$957,198
Estimated Expenditures through June 30, 2026	\$407,198
Budget Balance Remaining	\$550,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$257,198	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$50,000	\$957,198
Totals		\$257,198	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$50,000	\$957,198

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$50,000	\$700,000
General Fund Subsidies	\$130,696							\$130,696
Wastewater Revenues	\$126,502							\$126,502
Totals	\$257,198	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$50,000	\$957,198

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$15,300	\$15,300	\$31,280	\$34,910
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$15,300	\$15,300	\$31,280	\$34,910

Explanation of Operating Impacts:

The project should not have any operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Collection System Improvements

Phase:

Phase: of

Project #:

23402102

(If Applicable)

CIP Category:

Wastewater

Useful Life (in years)

50

Location:

System Wide

Project Description:

The 2023 collection system assessment identified the need to rehabilitate or replace numerous lines throughout the wastewater system. The deficiencies include broken and misaligned sections of pipe. There are also a number of locations where ductile iron (DI) pipe was installed, and the interior coating of the pipes is failing. The FY2026 funding will be used to complete the design to repair a 10-inch line and two manholes in Andora Hills Wash. A cured-in-place pipe (CIPP) liner will also be installed in a section of 12-inch sewer in Rancho Manana Blvd (photo).

Project Justification:

If the damage to the wastewater lines is not addressed, the wastewater collection system will become increasing vulnerable to blockages, overflows, or failure.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Staff are working the contractors to develop estimates and scopes for the work that can be completed with the current funding by June 30th.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

ongoing program

Project Balance	
Original Approved Project Budget	\$600,000
Approved Budget Increases/Decreases	\$894,194
Current Approved Total Project Budget	\$1,494,194
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$1,494,194
Estimated Expenditures through June 30, 2026	\$744,194
Budget Balance Remaining	\$750,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Construction	\$574,257	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,474,257
Approved Appropriation	Study/Master Plan	\$19,937							\$19,937
Totals		\$594,194	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,494,194

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Wastewater Revenues	\$544,901							\$544,901
General Fund Subsidies	\$49,293							\$49,293
Totals	\$594,194	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,494,194

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$15,300	\$15,300	\$41,480	\$52,360
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$15,300	\$15,300	\$41,480	\$52,360

Explanation of Operating Impacts:

The project should not have any operational impacts, other than debt service payments.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

WWTP Equipment Improvements

Phase:

of

Project #:

25402102

(If Applicable)

CIP Category:

Wastewater

Useful Life (in years)

10

Location:

Wastewater Treatment Plant

Project Description:

This project will fund equipment improvements at the wastewater treatment plant. As the plant ages, ongoing improvements are required to ensure it can continue to operate and remain in compliance with regulatory requirements.

Project Justification:

The wastewater treatment plant was constructed in 2010 and has operated continuously since. As the plant ages, ongoing improvements are required to ensure it can continue to operate and remain in compliance with regulatory requirements.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	ongoing	
Estimated Completion Date		



For Continuing Projects

Estimated Project Status as of June 30, 2026:

FY2026 funds will be spent on needed plant equipment.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

ongoing program

Project Balance	
Original Approved Project Budget	\$250,000
Approved Budget Increases/Decreases	\$50,000
Current Approved Total Project Budget	\$300,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$300,000
Estimated Expenditures through June 30, 2026	\$100,000
Budget Balance Remaining	\$200,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Equipment		\$100,000		\$100,000		\$100,000		\$300,000
Totals		\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$300,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$100,000		\$100,000		\$100,000		\$300,000
Totals	\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$300,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$5,100	\$5,100	\$13,830	\$17,450
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$5,100	\$5,100	\$13,830	\$17,450

Explanation of Operating Impacts:

Not completing ongoing equipment replacements and improvements will negatively impact the operating budget as staff will spend more time dealing with increasing reactive maintenance items.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Retrofit Existing Neighborhoods with Sewer Lines

Phase:

1

of

2

Project #:

25402103

(If Applicable)

CIP Category:

Wastewater

Useful Life (in years)

50

Location:

Estado de Cholla Subdivision

Project Description:

The Estado de Cholla and Canyon Ridge Estates subdivisions were constructed with gravity sewer lines. These subdivisions were originally planned to be connected to the wastewater collection system. Phase 1 of the retrofitting of existing neighborhoods will construct a new gravity sewer line from the treatment plant east to 48th Street, to connect the existing Estado de Cholla sewer lines. Once complete, the homes within Estado de Cholla can be converted from septic systems.

Project Justification:

Extending the Town's gravity sewer collection system will allow residents to connect to the sewer system if their septic system experience problems. This will increase flows to the wastewater treatment plant and help lower the plant operating costs.

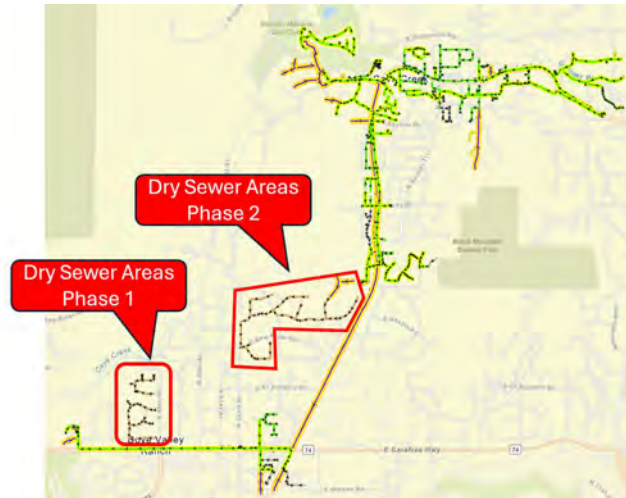
Strategic Plan Goal:

Infrastructure

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2028	
Estimated Completion Date	June 2030	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design					\$150,000			\$150,000
Future Estimate	Construction						\$2,150,000		\$2,150,000
Totals		\$0	\$0	\$0	\$0	\$150,000	\$2,150,000	\$0	\$2,300,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing					\$150,000	\$2,150,000		\$2,300,000
Totals	\$0	\$0	\$0	\$0	\$150,000	\$2,150,000	\$0	\$2,300,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service				\$117,300	\$117,300	\$200,690
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$117,300	\$117,300	\$200,690

Explanation of Operating Impacts:

Increasing the flow to the wastewater treatment plant will help lower the plant operating costs. There will be a slight increase in operating costs to clean and maintain the new sewer lines that will be absorbed in the existing budget capacity. Debt service payments have been estimated.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Retrofit Existing Neighborhoods with Sewer Lines

Phase:

2 of 2

Project #:

25402103

(If Applicable)

CIP Category:

Wastewater

Useful Life (in years)

50

Location:

Canyon Ridge Estates Subdivision

Project Description:

The Estado de Cholla and Canyon Ridge Estates subdivisions were constructed with gravity sewer lines. These subdivisions were originally planned to be connected to the wastewater collection system. Phase 2 of the retrofitting of existing neighborhoods will construct a new gravity sewer line from 48th to 52nd Street, to connect the existing Canyons Ridge Estates subdivision sewer lines. Once complete, the homes within Canyon Ridge Estates can be converted from septic systems.

Project Justification:

Extending the Town's gravity sewer collection system will allow residents to connect to the sewer system if their septic system experience problems. This will increase flows to the wastewater treatment plant and help lower the plant operating costs.

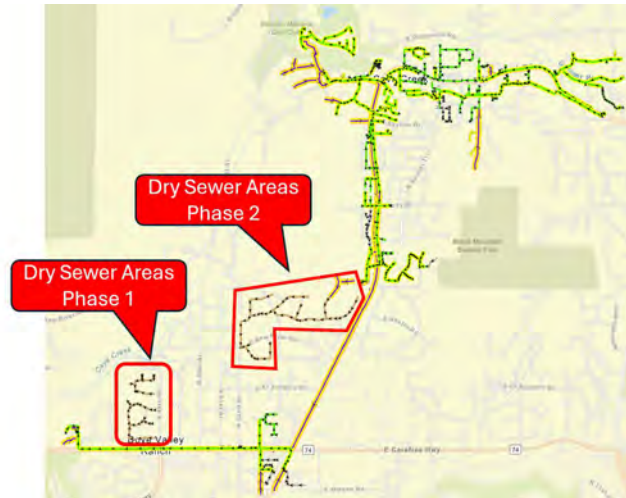
Strategic Plan Goal:

Infrastructure

Priority:

III - Important

	Original	Revised (if applicable)
Start Date	July 2029	
Estimated Completion Date	June 2031	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design						\$150,000		\$150,000
Future Estimate	Construction							\$2,000,000	\$2,000,000
Totals		\$0	\$0	\$0	\$0	\$0	\$150,000	\$2,000,000	\$2,150,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing						\$150,000	\$2,000,000	\$2,150,000
Totals	\$0	\$0	\$0	\$0	\$0	\$150,000	\$2,000,000	\$2,150,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service					\$109,650	\$187,610
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$109,650	\$187,610

Explanation of Operating Impacts:

Increasing the flow to the wastewater treatment plant will help lower the plant operating costs. There will be a slight increase in operating costs to clean and maintain the new sewer lines that will be absorbed in existing budget capacity. Debt service payments have been estimated.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

WWTP Process Improvements

 Phase: of (If Applicable)

Project #: 40010000

CIP Category:

Wastewater

Useful Life (in years)

25

Location:

Wastewater Treatment Plant (WWTP)

Project Description:

The existing WWTP sequencing batch reactor (SBR) process basins need to be operated in series. This makes it very difficult to take either of the two process basins off line to perform maintenance on the aeration system. Adding baffle walls inside each process basin will allow them to be converted to a continuous flow process. This will allow the plant to operate with one basin out of service for maintenance. This will also improve the overall operation of each basin and the plant overall. Design will occur on FY2031 and construction of approximately \$2 million in FY2032, which is beyond the scope of this 5-year plan.

Project Justification:

Converting the conventional SBR process to an advanced continuous flow system will reduce operating costs, make operation and maintenance easier, improve biological nutrient removal, and increase the plant's peaking capacity.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2030	
Estimated Completion Date	June 2032	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Design							\$150,000	\$150,000
Totals		\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing							\$150,000	\$150,000
Totals	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						\$187,610
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$187,610

Explanation of Operating Impacts:

This project will reduce operating cost by making the process basins more efficient and reducing the electricity needed to run the aeration system blowers. Costs will also be lowered as the aeration system will not require divers to perform general maintenance tasks. Debt service payments have been estimated.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Replace WWTP Odor Control Units

 Phase: of

(If Applicable)

Project #:

40010002

CIP Category:

Wastewater

Useful Life (in years)

20

Location:

Wastewater Treatment Plant

Project Description:

This project will replace the existing chemical odor scrubber units at the WWTP with units that use less chemicals and potable water. The project will replace one or both existing chemical odor scrubbers with biotrickling filter odor control units.

Project Justification:

The two existing WWTP odor control units require a large amount of potable water and chemicals to operate. This makes the WWTP one of the Town's largest water users and adds to the plant's chemical costs. By changing one or both of the units to a biotrickling filter odor control unit, staff can reduce both the water and chemical usage of the plant. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2027	
Estimated Completion Date	June 2028	



For Continuing Projects

Estimated Project Status as of June 30, 2026:

Not yet started.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Project Balance	
Original Approved Project Budget	
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$0
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$0
Estimated Expenditures through June 30, 2026	\$0
Budget Balance Remaining	\$0

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Future Estimate	Equipment				\$725,000				\$725,000
Totals		\$0	\$0	\$0	\$725,000	\$0	\$0	\$0	\$725,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing				\$725,000				\$725,000
Totals	\$0	\$0	\$0	\$725,000	\$0	\$0	\$0	\$725,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service			\$36,980	\$36,980	\$63,260	\$63,260
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$36,980	\$36,980	\$63,260	\$63,260

Explanation of Operating Impacts:

The operational costs of the project have not yet been determined.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rancho Mañana Irrigation Efficiency Upgrades Study

Phase: of

(If Applicable)

Project #: 40010003

CIP Category:

Wastewater

Useful Life (in years)

10

Location:

Rancho Mañana Golf Course

Project Description:

The project will involve the Town staff working with the golf course to identify operational efficiencies for their irrigation lakes and irrigation system to reduce water use. Town records show that we typically deliver a total of 450 to 500 acre-feet (AF) of water to the irrigation lakes annually but that only around 300 AF is used by the irrigation system. Any improvements in the efficiency of the lakes or the irrigation needs of the golf course will help free up water resources for the Town. The Town may consider covering a portion of the cost of implementing identified efficiency measures.

Project Justification:

The Rancho Mañana golf course is the largest water user in the Cave Creek water system. The Town staff are working on several options to help meet the reductions in CAP water supplies expected to start in 2027. Any improvements to the water needs of the golf course would help extend the Town's long-term water resources. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

I - Imperative

	Original	Revised (if applicable)
Start Date	July 2025	
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

A scope to develop a 3D survey of the lake will be completed and a report to identify potential repairs/improvements will also be completed.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

Original budget only included the cost of the efficiency study.

Project Balance	
Original Approved Project Budget	\$50,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$50,000
Requested Budget Increase/Decrease	\$100,000
Requested Total Project Budget	\$150,000
Estimated Expenditures through June 30, 2026	\$50,000
Budget Balance Remaining	\$100,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Study/Master Plan		\$50,000						\$50,000
New Appropriation	Placeholder			\$100,000					\$100,000
Totals		\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$150,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
General Fund Subsidies		\$50,000	\$100,000					\$150,000
Totals	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$150,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):
Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should not have any ongoing operational impacts.

CAPITAL PROJECT DETAILS

Project Summary

Project Title:

Rancho Mañana Lift Station Improvements

Phase: of

(If Applicable)

Project #:

40010007

CIP Category:

Wastewater

Useful Life (in years)

20

Location:

Rancho Mañana Lift Station

Project Description:

The site currently pumps over 90% of all wastewater flows in the Town. This project will fund installing new screening equipment at the site to address the ongoing issues with rags in the wastewater, that clog the pumps and check valves. The project will also evaluate adding variable frequency drives (VFD) to the pumps to allow the site to better handle the wide range of incoming flows. Adding VFDs is anticipated to help keep flows moving in the force main to help with odor control. The project will also add a programmable logic controller (PLC) for better overall control of the site.

Project Justification:

This project will ensure the continued safe operation of the Town's wastewater collection system. The project was identified in the 2024 Integrated Utility Master Plan.

Strategic Plan Goal:

Infrastructure

Priority:

II - Essential

	Original	Revised (if applicable)
Start Date	July 2025	January 2026
Estimated Completion Date	June 2026	June 2027



For Continuing Projects

Estimated Project Status as of June 30, 2026:

An engineer will complete the design for the site improvements.

Explanation for Revised Project Dates and/or Project Budget (if applicable):

It was originally anticipated that the entire scope of work would be completed in FY2026. Due to delays in obtaining the debt funding and the need to focus on some immediate operational issues at the site, the project scope is being split over FY2026 and FY2027.

Project Balance	
Original Approved Project Budget	\$375,000
Approved Budget Increases/Decreases	\$0
Current Approved Total Project Budget	\$375,000
Requested Budget Increase/Decrease	\$0
Requested Total Project Budget	\$375,000
Estimated Expenditures through June 30, 2026	\$50,000
Budget Balance Remaining	\$325,000

Budget Detail

Project Cost Estimates:

Funding Status	Cost Category	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Approved Appropriation	Design		\$50,000						\$50,000
Approved Appropriation	Construction			\$325,000					\$325,000
Totals		\$0	\$50,000	\$325,000	\$0	\$0	\$0	\$0	\$375,000

Project Funding Estimates:

Funding Source	Prior Years Actual	FY2026 Estimate	FY2027	FY2028	FY2029	FY2030	FY2031	Project Totals
Debt Financing		\$50,000	\$325,000					\$375,000
Totals	\$0	\$50,000	\$325,000	\$0	\$0	\$0	\$0	\$375,000

Explanation of Outside Funding Sources (Donations, Cost-Sharing Agreements, Grants):

N/A

Total Operating Impacts:

	FY2027	FY2028	FY2029	FY2030	FY2031	Future Annual Cost
Personnel Costs						
Materials & Supplies						
Contractual Services						
Debt Service						
Revenue Offset						
Total Net Expenditure Impacts	\$0	\$0	\$0	\$0	\$0	\$0

Explanation of Operating Impacts:

The project should help to reduce the ongoing operational cost to the site. Debt service payments have already been programmed in the budget.

Supplemental Requests

Department	Description	Priority	Requested				TM Recommended				Comments						
			FTEs	Ongoing	One-Time	Total	FTEs	Ongoing	One-Time	Total							
Supplemental Requests																	
Non-Personnel Ongoing																	
Information Technology	Additional IT Support	High	\$	35,000	\$	-	\$	35,000	\$	35,000	\$	35,000	\$14,130 allocated to enterprise funds				
General Government	Increase for Community Grants	Medium	\$	20,000	\$	-	\$	20,000	\$	20,000	\$	20,000					
Law Enforcement	Peak Season Law Enforcement	High	\$	60,000	\$	-	\$	60,000	\$	60,000	\$	60,000	recommended, but as one-time until evaluation complete				
Visitor Center	Digital Marketing and Advertising	High	\$	18,000	\$	-	\$	18,000	\$	-	\$	18,000					
Non-Personnel Ongoing Total			\$	133,000	\$	-	\$	133,000	\$	115,000	\$	18,000	\$	133,000			
Non-Personnel One-Time																	
Information Technology	Council Chambers Broadcast Equipment	Medium	\$	-	\$	50,000	\$	50,000	\$	-	\$	50,000	\$	50,000			
Communications & Public Affairs	Community Engagement Measurement	Medium	\$	-	\$	25,000	\$	25,000	\$	-	\$	-	\$	-	not at this time		
General Government	Consulting Services - CIP Projects	Medium	\$	-	\$	96,000	\$	96,000	\$	-	\$	96,000	\$	96,000	recommended, but delay until results of utilities analysis complete		
Public Works	Public Works/Utilities Equipment	Medium	\$	-	\$	80,000	\$	80,000	\$	-	\$	80,000	\$	80,000	recommended at \$500,000 for FY2027 and FY2028		
Public Works	Street Maintenance Catch-Up	Medium	\$	-	\$	1,000,000	\$	1,000,000	\$	-	\$	500,000	\$	500,000			
Visitor Center	High-End Marketing Video	Medium	\$	-	\$	12,000	\$	12,000	\$	-	\$	-	\$	-	not at this time		
Non-Personnel One-Time Total			\$	-	\$	1,263,000	\$	1,263,000	\$	-	\$	726,000	\$	726,000			
Personnel Requests																	
Information Technology	Help Desk Technician	Medium	0.50	\$	39,860	\$	-	\$	39,860	0.00	\$	-	\$	-	not at this time, include as part of additional contract support		
Development Services/Public Works	Engineering Plan Review Technician	High	1.00	\$	124,120	\$	-	\$	124,120	0.00	\$	-	\$	-	not at this time		
Personnel Requests Total			1.50	\$	163,980	\$	-	\$	163,980	0.00	\$	-	\$	-			
Grand Total			1.50	\$	296,980	\$	1,263,000	\$	1,559,980	0.00	\$	115,000	\$	744,000	\$	859,000	
Net Impacts																	
Expenditures by Fund																	
General Fund			1.50	\$	282,840	\$	263,000	\$	545,840	0.00	\$	100,860	\$	244,000	\$	344,860	
Streets Fund			0.00	\$	-	\$	1,000,000	\$	1,000,000	0.00	\$	-	\$	500,000	\$	500,000	requires additional transfer from General Fund
Cave Creek Water Fund			0.00	\$	6,640	\$	-	\$	6,640	0.00	\$	6,640	\$	-	\$	6,640	requires additional subsidy from General Fund
Desert Hills Water Fund			0.00	\$	3,420	\$	-	\$	3,420	0.00	\$	3,420	\$	-	\$	3,420	requires additional subsidy from General Fund
Wastewater Fund			0.00	\$	3,750	\$	-	\$	3,750	0.00	\$	3,750	\$	-	\$	3,750	requires additional loan from General Fund
Rodeo Grounds Fund			0.00	\$	330	\$	-	\$	330	0.00	\$	330	\$	-	\$	330	requires additional transfer from General Fund
Expenditures by Fund Total			1.50	\$	296,980	\$	1,263,000	\$	1,559,980	0.00	\$	115,000	\$	744,000	\$	859,000	



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Additional I.T. Support
Department	Administration
Division (if applicable)	Information Technology
Funding Request Type	Ongoing
Fund	General Fund
Total Amount Requested	\$35,000
Priority	High

I. Description of Request

In order to meet the town's growing technological needs for both projects, maintenance and security, the town needs additional I.T. support. Additionally, the ability to cover multiple I.T. tasks simultaneously has become increasingly important. I.T. touches all areas of Town business, and rapid response can prove critical to the smooth operation of the town.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

I.T. touches all areas of Town business. Having additional I.T. resources to work on projects, maintain systems, and provide coverage when in house I.T. is unavailable is a good investment for the Town's smooth operations.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Potential delays in projects, equipment maintenance or slowed responses to support needs.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?
How will you market/communicate the project/issue to the public?
What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Increased assistance would begin with the fiscal year 26-27 (July 1)

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Increase in contracted services

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Professional Services	01-002200-2049	\$35,000
Total ongoing expenditures		\$35,000
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
Similar amounts until vendor pricing increases are adjusted.		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

N/A



Town of Cave Creek **Supplemental Request** **Fiscal Year 2026-27**

Request Title	Increase for Community Grants
Department	General Government
Funding Request Type	Ongoing
Fund	General Fund
Total Amount Requested	\$20,000
Priority	Medium

I. Description of Request

Increase Community Grants from \$40,000 to \$60,000.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

In FY2023, the Town Council approved an increase in the Community Grants budget from \$20,000 to \$40,000. The budget has remained at \$40,000 since then. When the FY2026 Community Grant awards were approved, a request was made to increase the budget for FY2027 to help accommodate more of the worthy requests received each year.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Community Grant awards would continue to be limited to \$40,000.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The increased budget will be incorporated in the Community Grant review and award process.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Provides ability to award Community Grants for additional submissions.

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Community Grants	01-008100-2950	\$20,000
Total ongoing expenditures		\$20,000
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

N/A



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Supplemental Peak Season Law Enforcement
Department	Law Enforcement
Funding Request Type	Ongoing
Fund	General Fund
Total Amount Requested	\$60,000
Priority	High

I. Description of Request

Increase peak Law Enforcement Coverage for the Town Core from October 15 thru May 15. Increased Coverage will Commence Thursdays from 1300-2300 hrs, and repeat for Friday, Saturday and Sunday during peak season. This additional Law Enforcement coverage would prioritize Town Core peak traffic / pedestrian coverage.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

The Town of Cave Creek has historically relied upon the Maricopa County Sheriff's Office for Law Enforcement Services with the Town Marshal assisting with law enforcement coverage when available. The Town of Cave Creek shares the on-duty deputy with Carefree and the surrounding MCSO District IV. At times the Town Core is exceedingly busy and lacks law enforcement resources as the on-duty deputy and Town Marshal are assigned other tasks outside of the Town Core. The addition of a dedicated deputy during peak volumes, will increase public safety by allowing for a more proactive approach to law enforcement and a quicker response to any incidents within the Town Core. The addition of a deputy sheriff during peak volumes supports the Town's strategic plan promoting public safety and helps support the economic benefits of the Town Core.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Failure to implement this dedicated deputy for increased peak volume enforcement within the Town Core would result in a less proactive law enforcement, and less law enforcement visibility within the Town Core. Response time to emergencies within the Town Core will also increase, as on duty non-Town Core assigned deputies will be responding from further distances in the event of an emergency within the Town Core.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The project would be implemented beginning October 15 2026 if approved for this budget cycle. We would release a media briefing advising the public of Cave Creek's commitment to public safety, plus residents will actively see the dedicated deputy within the Town Core during peak hours. We would be able to track the monthly activity of the dedicated peak time deputy and record arrests, calls for service, and citations issued as well as track a decreased response time to calls for service within the Town Core at the times the peak deputy is in service.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Amendment to MCSO IGA

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Professional Services	01-007100-2049	\$60,000
Total ongoing expenditures		\$60,000
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
Subject to increases per the MCSO IGA.		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

Any additional revenues due to increases citations would be retained by the Town of Carefree in accordance with the IGA for the consolidated court.



Town of Cave Creek **Supplemental Request** **Fiscal Year 2026-27**

Request Title	Digital marketing and advertising
Department	Administration
Additional Department (if applicable)	Tourism Bureau
Division (if applicable)	Communications & Public Affairs
Funding Request Type	Ongoing
Fund	General Fund
Total Amount Requested	\$18,000
Priority	High

I. Description of Request

Continue the use of eSquared Marketing to manage the social media for the Tourism Bureau. Additional funds included to allow eSquared the opportunity to advertise on social media into the Phoenix market.

Funds for digital marketing of the town across social media platforms and Google placement as desired. Funds also used to provide support in social media placement. The funding will be used to generate advertising to attract visitors to Cave Creek.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

The Town currently uses an outside firm for Tourism social media strategy and placement. This request will target additional social media users in the Phoenix metro area and market Cave Creek, thus generating increased sales tax revenues.

Fiscal Sustainability - #5, pursue and maintain collaborative partnerships to maximize resources

#6, Enhance and protect existing revenue sources, ensure the Town can adapt to changing economic conditions

Economic Vitality - #3, Target economic development pursuits that encourage tourism .
. .generate additional revenues

Safe and Vibrant Community - #2, promote the historic and cultural identity

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

If this is not approved, the Town maintains its status quo for social media marketing. spending minimal funds to promote the social media posts will help generate additional sales tax revenues and business for town businesses.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Measurement will be tracked through social media engagement, number of engagements with any digital marketing, and sales tax revenues

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

The social media process for Tourism social media will provide more engagement for the Tourism volunteers – several will help provide content for the social media posts, though for security, they will not manage the social media pages. The marketing will increase awareness and increase revenues for the Town.

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Marketing/Promotion	01-004200-2059	\$18,000
Total ongoing expenditures		\$18,000
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

Increase revenues via sales tax revenues due to increased awareness through tourism promotion



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Council Chamber Broadcast Equipment
Department	Administration
Division (if applicable)	Information Technology
Additional Division (if applicable)	Administrative Services
Additional Division (if applicable)	Communications & Public Affairs
Funding Request Type	One-Time
Fund	General Fund
Total Amount Requested	\$50,000
Priority	Medium

I. Description of Request

Audio and Video recording equipment to enhance the quality of our Town Council and other recordings/broadcasts with the goal of improving the public record.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

Our current equipment is limited in flexibility. The current microphones are mostly wired and require connection points that do not allow for easy placement through the chambers and create trip hazards with the cabling. The video cameras have limited control capabilities and require USB connections for operation. By upgrading the equipment, we can improve the quality of the public record and the clarity of the transmissions.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Current equipment wear and tear due to frequent moving of microphones that are designed for fixed desktop operation only may result in interruption of function.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?
How will you market/communicate the project/issue to the public?
What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Subject to equipment availability, but an attempt would be made to acquire and implement by during late summer of 26 during a potentially slower use time of the council chambers.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

New equipment and staff/contracted employee time

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Capital Equipment	01-002200-4120	\$50,000
Total one-time expenditures		\$50,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
None		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

N/A



Town of Cave Creek **Supplemental Request** **Fiscal Year 2026-27**

Request Title	Community Engagement Measurement
Department	Administration
Division (if applicable)	Communications & Public Affairs
Funding Request Type	One-Time
Fund	General Fund
Total Amount Requested	\$25,000
Priority	Medium

I. Description of Request

Secure a scientific survey program/method that uses a multi-channel (web/text/phone) scientific survey system that delivers statistically valid community input. The statistically valid community survey (s) to learn of resident perceptions of the effectiveness of the Town's programs and services.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

Using scientifically obtained feedback from residents, the Town/Department will have the tools to understand what residents want/need before attempting to provide a service that will not be successful. The results of the surveys will provide data to determine how a department or service is being perceived, and is measurement to base future Town improvements.

This program meets the following Strategic Plan:

Fiscal Sustainability- #2, Implement and execute business processes and operational efficiencies to streamline the delivery of governmental services . . .

#4, Implement innovative and integrated technology initiatives to support Town business and processes and customer service

Safe and Vibrant Community – #4 - Ensure community engagement through continuous focused outreach and strategize utilization of various communication methods

Infrastructure – Identify programs and technologies that capture information and resources to promote data-driven decision making.

Through this investment in scientifically valid survey system, the Town/Community will receive current, relevant feedback from residents on their understanding and desires of the Town's programs and services. The Town will gain valuable insight to designing projects that meets the residents' needs, thus avoiding costly and time-consuming project delays due to community pushback.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

If not surveying, the Town will maintain status quo on road construction, water services, and other programs where we "feel" residents will want or like the outcomes.

Other alternatives are community sentiment surveys, which are not considered scientific in nature. These forms are often a SurveyMonkey or Google based product. Low cost for low value. More comprehensive surveys such as Gallup, FlashVote, Public Input, and ETC community surveys are valuable, and provide comprehensive understanding about the community's sentiment and perception of Town services.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The Communications Department will begin the development of the survey under the direction of the Town Manager. Before a launch of a survey, residents will be informed of the upcoming survey and its purpose to help Town leadership improve programs and services for residents.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Project management/manager would work with selected vendor to design questions, then the vendor would create the questions to return accurate responses. The Communications Director would act as the primary liaison between the Town and Vendor. Results of the surveys would be delivered to the departments.

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Professional Services	01-002400-2049	\$25,000
Total one-time expenditures		\$25,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
The Council may want to conduct surveys every 2-3 years to compare responses over time.		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)
Please explain any new funding sources or increased revenues.
N/A



**Town of Cave Creek
Supplemental Request
Fiscal Year 2026-27**

Request Title	Consulting Services – CIP Projects
Department	General Government
Funding Request Type	One-Time
Fund	General Fund
Total Amount Requested	\$96,000
Priority	Medium

I. Description of Request

Consulting services related to management of construction projects and auditing of contracting and change order processes.

A construction management review may include the following:

- Program Governance & Strategic Alignment: Assess overarching governance structure, decision-making frameworks, risk oversight, stakeholder engagement, reporting, and use of tools/technology to ensure projects align with the Town's strategy and drive accountability.
- Initiation & Planning Controls: Evaluate scope definition, budgeting, scheduling, risk assessment, and integrated planning practices.
- Design & Procurement Management: Review design coordination, standards compliance, value engineering, bid processes, vendor selection, and contract alignment.
- Construction Execution & Monitoring: Assess cost control, schedule adherence, quality, safety, change management, and project reporting tools.
- Project Closeout & Financial Reconciliation: Evaluate turnover documentation, financial reconciliation, performance measurement, and lessons learned capture.

A contract and change order audit may include the following:

- Change Order Validation: Assess accuracy, causation, and contractual allowability of change orders (owner-driven, design gaps, unforeseen conditions, etc.); confirm pass-through eligibility and compliance with contract terms.
- Cost Substantiation & Markup Review: Validate labor rates, burdens, equipment charges, subcontractor costs, and supporting documentation; confirm proper application of fees, insurance, taxes, escalation, and markups per contract.

- **Contract Compliance & Billing Accuracy:** Test payment applications and invoices for alignment with contractual entitlements, approved scope, documentation requirements, retainage terms, and deliverables; identify duplicate, unallowable, or overstated costs.
- **Fraud Risk & Related-Party Review:** Evaluate procurement practices, labor classifications, self-performed work, internal rentals, and other transactions for red flags or improper cost allocations.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

The Town has had a history of some capital projects requiring various changes midstream. At times, projects have exceeded initial cost estimates, required change orders and other changes in scope, and/or been delayed or otherwise exceeded initial timeline estimates. While these can be common occurrences for municipalities, it is helpful to evaluate the Town's practices to ensure processes are efficient and effective. Staff have worked to manage and balance capital projects amid numerous other priorities, staffing shortages, and long hours. An outside consultant can provide a second set of eyes on current practices and provide any potential recommendations to assist staff. Any efficiencies identified could potentially create cost and/or time savings.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

The current practices would likely remain unchanged or gradually change over time when staff capacity permits.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The project is estimated to take 3 to 6 months depending on staff capacity to provide the information needed to the consultants.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Consultants would be hired to perform the work.

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Professional Services	01-008100-2049	\$96,000
Total one-time expenditures		\$96,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)
Please explain any new funding sources or increased revenues.
N/A



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Public Works / Utilities Equipment
Department	Public Works
Division (if applicable)	Streets & Roads
Funding Request Type	One-Time
Fund	Streets
Total Amount Requested	\$80,000
Priority	Medium

I. Description of Request

The purchase of:

-Vibrating rock hammer attachment for backhoe would assist with the excavation in rocky areas of Town. The hydraulic attachment to our existing backhoe allowed for breaking up of large boulders and caliche that is encountered in our area. The Town does not have this piece of equipment currently.

- Thumb bucket attachment for backhoe would assist in removal of rocks and other large material from trenches.

- Light Tower for illumination of trench and other work areas at night for safer work areas.

- Air Compressor for operation of the Town's pneumatic tools. Our current unit is failing often and needs replacement.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

The Town frequently experiences refusal when trying to excavate within our very rocky soil areas of Town. This means that we either need to employ a contractor to perform the excavation or try to work around the exposed rock. This slows down or delays the excavation/ repair.

If the excavation is associated with a utility repair the lack of proper equipment can slow down the repair of the utility or result in very confined space to repair the issue due to exposed rock outcroppings within the trench area. Waiting for a contractor's equipment with a rock hammer can prolong a possible outage to the customer. The thumb bucket will also assist with the removal of the large rock materials in the trench.

A rock hammer is the standard practice for excavation in rocky areas. The thumb bucket is also standard practice to remove large heavy material from a trench. By acquiring the rock hammer and the thumb bucket the Town provides the staff with the tools necessary to safely complete work in most areas of the Town.

The light tower is needed to provide the lighting necessary for a safe job site during nighttime repairs. The air compressor is required to replace an existing piece of equipment that is no longer serviceable.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

If this is not done, the status quo will continue where the rock wall is either accommodated in place (with the risks associated) or an outside vendor is called in to remove the rock. Light tower and compressor rentals will be examined.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The listed equipment would be ordered early in the fiscal year and delivered within 6 to 8 weeks.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

The cost of purchase will be offset to a small amount by the reduction in outside contractors that need to be called in to deal with rock as it is encountered. The safety of being able to remove the rocks and boulders from the trench, as well as the ability to property bed lines within the trench are also assets that cannot be quantified in dollars.

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Capital Equipment	01-016500-4120	\$80,000
Total one-time expenditures		\$80,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)
Please explain any new funding sources or increased revenues.
N/A



**Town of Cave Creek
Supplemental Request
Fiscal Year 2026-27**

Request Title	Paving Catch-Up over \$1.5 million base budget
Department	Public Works
Division (if applicable)	Streets & Roads
Funding Request Type	One-Time
Fund	Streets
Total Amount Requested	\$1,000,000
Priority	High

I. Description of Request

FY 2027 is the first year of the new Pavement Management Plan implementation. As such there are roads that have been reevaluated and should be addressed as quickly as possible. The following roads are proposed to be addressed and total \$2,500,000 or \$1,000,000 over the base budget for FY 2027.

School House Road – \$1,534,180 – This street is one of the Town’s main arteries that convey traffic north and south through Town. Town staff is recommending addressing the entire alignment of School House Road with this project rather than breaking it up over a number of years. The Year 1 recommendations only covered approximately 40 percent of the road length. There are currently portions of the roadway that are rated in good condition while other portions are in very poor condition. The Pavement Management plan recommends approximately 24,970 Square Yards of Mill and Pave in the poorly rated areas and 12,140 Square Yards of Cape Seal in the areas rated as fair or good.

Cholla Road – \$99,090 – This street was identified for a Cape Seal in Year 1 of the Pavement Management Plan

Surrey Drive – \$358,020 – This street was partially identified for a Full Width Mill and Pave in Year 1 of the Pavement Management Plan and partially identified as Backlog (very poor condition). The entire street is recommended to be addressed with a mill and pave.

Echo Canyon Drive – \$169,280 – This street was identified for an Edge Mill and Overlay in Year 1 of the Pavement Management Plan.

Other backlog projects TBD – \$339,430.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

We believe performing work on the entire street(s) at one time limits the disruption to the citizen's quality of life. It also provides safe roads for the community. This follows best practices and meets the key goal of the Infrastructure portion of the Town's Strategic Plan.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

The Town is following the best practices by repairing roads identified within the adopted Pavement Management Plan prepared in 2025. We have made the determination that we should include areas of the identified roads that are marked as backlog (very poor) along with the identified Year 1 Roads.

If the work is not performed, the roads in question will continue to degrade. The cost of repair will continue to increase. The cost of maintenance to fix potholes or other damaged areas of pavement will also increase.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

The projects will be bid for construction in early spring 2026. We expect the projects to be completed by the end of Fiscal year 2027. Information about the road projects will be placed on the Town web site as the time frame for construction approaches.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Based upon our experience over the past couple of years, we expect a cost savings through the economy of scale by bidding entire projects of a similar nature at one time. Savings based upon mobilization of the contractor and setting up of traffic control for a complete project should maximize the return on investment for the projects.

There will also be a savings to the Town in both manpower and materials currently being used to repair the damaged sections of roadways. The newly surfaced roads will have less need for pothole repair. Maintenance will be limited to normal sweeping, shoulder maintenance and trimming of vegetation along the roadway.

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Other Contracted Services	03-016200-2068	\$1,000,000
Total one-time expenditures		\$1,000,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
Any available funds for catch-up each year will further the Town's goal to improve the overall quality of the roads. The latest Pavement Management report identified that an annual budget of \$1.5M will result in an average PCI rating of 64 (fair) and a backlog of 15%. To achieve an average PCI rating of 71 (satisfactory) with a backlog of 9% would require an annual budget of \$2.9M.		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)
Please explain any new funding sources or increased revenues.
N/A



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Town of Cave Creek Marketing Video
Department	Administration
Division (if applicable)	Communications & Public Affairs
Funding Request Type	One-Time
Fund	General Fund
Total Amount Requested	\$12,000
Priority	Medium

I. Description of Request

Hiring professional video production company to produce a series of videos highlighting the town. These will be used for tourism promotion, and the video will be used for general town communication needs.

<https://vimeo.com/1104941741/8c8d716f29?share=copy>

<https://vimeo.com/1104941741/8c8d716f29?share=copy>

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

The Town's ability to produce a high-level marketing video is limited due to no drone and video resources available. A high-quality video will be used to promote the town to potential visitors.

Meets several Strategic Plans for Financial, including Fiscal Sustainability, Economic Vitality, Safe and Vibrant Community.

- Enhance and protect existing revenue sources while continuously exploring new and diverse options to ensure the Town can adapt to changing economic conditions.
- Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing businesses and/or generate additional revenues.

- Promote and support diverse recreational activities and events that serve all ages, abilities and interests. Support and collaborate for the lawful and respectful use of parks, trails, community facilities and public art within our community to further the quality of life.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

No risk. Best practices are seen in other communities such as Sedona, Prescott, metro communities like Scottsdale

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Target dates for production would be spring 2027 to catch some of the bigger events that occur in Cave Creek

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Professional video production company

One-Time Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Other Contracted Services	01-004200-2068	\$12,000
Total one-time expenditures		\$12,000
Please explain any additional one-time expenditures beyond FY2027, if any.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

N/A



Town of Cave Creek Supplemental Request Fiscal Year 2026-27

Request Title	Help Desk Technician
Department	Administration
Additional Department (if applicable)	Development Services
Division (if applicable)	Information Technology
Funding Request Type	Personnel
Fund	General Fund
Total Amount Requested	\$39,860
Priority	Medium

I. Description of Request

One additional part-time I.T. personnel to assist with the town's growing technological needs.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

Information Technology assistance as a limited resource results in delays on projects or slowed response to desktop support requests. Adding an additional part-time I.T. staff person will result in more rapid response times and fewer incidents where I.T. assistance is unavailable.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Potential delays and reduced service levels across multiple departments.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?
How will you market/communicate the project/issue to the public?
What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Recruitment for the position would begin at the beginning of the fiscal year.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Standard computer equipment.

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Salaries and Wages	01-002200-1001	\$33,040
FICA	01-002200-1101	2,530
Retirement	01-002200-1102	3,960
Life & Medical Insurance	01-002200-1103	200
Workers Compensation	01-002200-1104	100
Unemployment	01-002200-1107	30
Total ongoing expenditures		\$39,860
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)

Please explain any new funding sources or increased revenues.

N/A



Town of Cave Creek **Supplemental Request** **Fiscal Year 2026-27**

Request Title	Engineering Plan Review Technician
Department	Development Services
Additional Department (if applicable)	Public Works
Division (if applicable)	Building & Fire Safety
Additional Division (if applicable)	Engineering
Funding Request Type	Personnel
Fund	General Fund
Total Amount Requested	\$124,110
Priority	High

I. Description of Request

Staff is requesting that 1 new FTE be added to personnel. This position would be classified as an Engineering Plan Review Technician responsible for permit-related reviews of civil engineered plans for site development with the salary cost being shared between Engineering and Development Services 50:50.

II. Problem/Issue

History/Background

How does this affect our citizens/customers quality of life?

If this is not a traditional function, why should the Town of Cave Creek deal with it?

Does the project/issue relate to the Strategic Plan (or other master plans), or how does this fit into the Town's priorities?

What does the Town/community get for this investment?

Currently, plan review times are greatly impacted by the existing workload of the Town Engineer. There is no backup and no means of timely review in the case of planned absence or other day-to-day work of which the Town Engineer is accountable for. All other reviewing departments have multiple staff members that can readily access and review plan submissions while the Town Engineer is the only staff member that can review for its department codes and regulations.

III. Risk Analysis

What happens if this is not done?

Show examples of best practices from other municipalities, if applicable.

Discuss other alternatives, if applicable, and why the proposed solution is recommended.

Continued delays in permit issuance and plan reviews will occur. Without having back up to assist the Town Engineer creates a risk if circumstances leave the Town without a qualified employee to provide routine engineering tasks.

IV. Implementation

What is the timeframe for completion of plan and implementation for project/issue?

How will you market/communicate the project/issue to the public?

What performance measures will you use to evaluate the project/issue? Include the targets for FY 2027, as well as future years as applicable.

Staff has prepared a job description and may begin the recruitment process as soon as authorized.

V. Proposed Expenditures/Cost Savings

Please explain the resources required (in-house staff, consultants, special equipment, ongoing operation and maintenance, other department(s) support, etc.) and any cost savings.

Cost savings will be realized long term should the incumbent gain certifications and growth within the organization perhaps, one day, succeeding the current Town Engineer through succession planning.

Ongoing Expenditures		
Line-Item Description	GL Account	FY2027 Amount
Salaries and Wages - Building	01-005100-1001	\$40,190
FICA - Building	01-005100-1101	3,070
Retirement - Building	01-005100-1102	4,820
Life and Medical Insurance - Building	01-005100-1103	13,830
Workers Compensation - Building	01-005100-1104	120
Unemployment Insurance - Building	01-005100-1107	30
Salaries and Wages - Engineering	01-016100-1001	40,190
FICA - Engineering	01-016100-1101	3,070
Retirement - Engineering	01-016100-1102	4,820
Life and Medical Insurance - Engineering	01-016100-1103	13,830
Workers Compensation - Engineering	01-016100-1104	120
Unemployment Insurance - Engineering	01-016100-1107	30
Total ongoing expenditures		\$124,120
Please explain any impacts to ongoing expenditures beyond FY2027, if different from the request above.		
N/A		

VI. Proposed New Funding Sources/Increased Revenues (if applicable)
Please explain any new funding sources or increased revenues.
N/A



Annual Budget FY 2026 – 2027

Town Council

Department Description

The Mayor and six Town Council members are the elected representatives of the Town of Cave Creek. In collaboration, they promote active public participation in shaping and communicating Town policies and offering a platform for citizen input. The Town Council is committed to providing open and responsive government, ensuring fiscal responsibility, and supporting the community through effective management of public services, all while preserving the distinctive Southwestern way of life.

Town Council

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Personnel										
Employee benefits	\$ 374	\$ 400	\$ 360	40	10%	\$ 370	-8%	3%	\$ -	\$ 370
Total Personnel	374	400	360	40	10%	370	-8%	3%	-	370

Ongoing Non-Personnel										
Professional & other services	16,600	100,000	101,000	(1,000)	-1%	100,000	0%	-1%	-	100,000
Supplies	313	5,000	600	4,400	88%	3,000	-40%	400%	-	3,000
Leases & rentals	765	-	500	(500)	∞	500	∞	0%	-	500
Training & travel	8,475	14,000	8,000	6,000	43%	14,000	0%	75%	-	14,000
Other miscellaneous	487	-	1,400	(1,400)	∞	1,500	∞	7%	-	1,500
Total Ongoing Non-Personnel	26,640	119,000	111,500	7,500	6%	119,000	0%	7%	-	119,000

Total General Fund	\$ 27,014	\$ 119,400	\$ 111,860	\$ 7,540	6%	\$ 119,370	0%	7%	\$ -	\$ 119,370
---------------------------	------------------	-------------------	-------------------	-----------------	-----------	-------------------	-----------	-----------	-------------	-------------------

Total Town Council	\$ 27,014	\$ 119,400	\$ 111,860	\$ 7,540	6%	\$ 119,370	0%	7%	\$ -	\$ 119,370
---------------------------	------------------	-------------------	-------------------	-----------------	-----------	-------------------	-----------	-----------	-------------	-------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Town Council				
Mayor	1.00	1.00	1.00	-
Vice Mayor	1.00	1.00	1.00	-
Council Members	5.00	5.00	5.00	-
Total	7.00	7.00	7.00	-



Annual Budget FY 2026 – 2027

Administration

Department Description

The Administration Department which includes the following key departments within the organization.

- Town Manager's Office
- Town Clerk's Office
- Administrative Services Department
- Communication & Public Affairs Department

Information regarding each of these department are presented in the following pages.



Annual Budget FY 2026 – 2027

Administration – Town Manager's Office

Department Description

The Town Manager's Office provides executive leadership and organizational oversight to support the efficient and effective delivery of municipal services for the Town of Cave Creek. The Town Manager serves as the chief administrative officer, responsible for carrying out the policy direction of the Mayor and Town Council while ensuring coordination and alignment across all Town departments.

The Office plays a central role in guiding daily operations, strengthening interdepartmental communication, and promoting consistent implementation of Town policies and objectives. Emphasis is placed on operational efficiency, transparency, and responsible stewardship of public resources to support both current service levels and long-term community goals.

The Town Manager's Office serves as the head of Administration Department. Through collaborative leadership and strategic oversight, each of the Administration departments within the Town Manager's Office provide critical support that enables departments to deliver services in a safe, effective, and timely manner. This coordinated approach reinforces accountability, enhances service delivery, and supports the overall quality of life for Cave Creek residents and staff.

Current Year Accomplishments

- Sought and received Council approval of an updated intergovernmental agreement (IGA) with the State Land Department extending expiration of the agreement to 2039.
- Obtained Council adoption of an IGA renewal with Maricopa County for law enforcement services, extending the term from a five-year term to nine years.
- Finalized a lease agreement with MCSO that generates more than \$100,000 in annual revenue to the Town.
- Town joined Arizona Metropolitan Trust, which resulted in significantly better medical and dental benefits for employees, at a lower cost; the change resulted in savings to the Town of approximately \$250,000 annually.
- Completed property acquisition behind Town Hall, enabling the site to accommodate future expansion of Town Hall.
- Staff completed Town Hall comprehensive space planning analysis and received Council direction on preliminary design and expansion project.

- Staff completed utility rate study for water and sewer utility services that went into effect in February 2026.
- Completed a cost-of-service study that identified the true cost of providing non-utility services and implemented new fees following Council approval of fee resolution.
- Staff presented an updated Pavement Management Condition Assessment (June 2025) based on data from IMS to identify high priority pavement projects for improving overall street conditions.



Annual Budget FY 2026 – 2027

Administration – Town Clerk's Office

Department Description

The Town Clerk's Office advances the Town Council's strategic priorities by supporting an accessible, transparent, and responsive municipal government. Core functions include the preparation and publication of Town Council agendas; the accurate recording and preservation of official meeting minutes; and the systematic management, retention, and accessibility of public records in accordance with statutory requirements. The Office also administers fair and impartial municipal elections; coordinates liquor licensing, business licensing, short-term rental registrations, special events, and contract processing; and ensures full legal compliance for all official postings, public notices, and related advertising. Guided by a commitment to operational excellence, continuous improvement, and sustainable practices, the Town Clerk's Office delivers high-quality service to the public and internal stakeholders. The Town Clerk also serves in the role of Deputy Town Manager, providing executive-level support and organizational continuity.

Current Year Accomplishments

- Implemented AgendaQuick, a comprehensive agenda management platform supporting the Town Council, Planning Commission, boards, commissions, committees, and ad hoc bodies.
- Transitioned the Town Council to paperless agendas through the deployment of tablet-based meeting materials, improving efficiency and sustainability.
- Authored and implemented the Town's first Rules of Council Procedures, establishing clear and consistent governance standards.
- Updated the Town Code to reflect revised Town Council meeting dates and times.
- Successfully served on the FY2025 and FY2026 Community Grant Committee, contributing to the evaluation and allocation of community funding.
- Planned and hosted the inaugural Town Volunteer Leadership Appreciation Dinner, recognizing community service and civic engagement.
- Completed the Desert Foothills Leadership Academy, strengthening leadership capacity and regional collaboration.
- Implemented Rentalscape, a full lifecycle short-term rental management system, enhancing compliance, tracking, and operational oversight. This replaced the previous management system.

- Acquired responsibility for the administration and oversight of the Opioid Settlement Funds.
- Initiated implementation of Laserfiche, a comprehensive records management and document retention system, to improve efficiency, security, and public access (in progress).
- Collaborating with the Development Services Director on the Town Hall renovation and remodel project, supporting modernization and improved service delivery (in progress).

Goals & Strategies

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Implement innovative and integrated technology initiatives to support Town business processes and customer service.

Objectives Related to the Goals:

- Maintain enterprise-wide software: AgendaQuick, Rentalscape, and JustFOIA.
- Implement enterprise-wide software: Laserfiche.

Strategic Plan Focus Area: Economic Vitality

Goals within the Focus Area:

- Ensure Town services are continually streamlined, efficient, customer focused and responsive to support appropriate residential and business growth, and the long-term success of existing local businesses and residents.

Objectives Related to the Goals:

- Monitor timely completion of public records requests.
- Implement records and information management training/software.
- Monitor short-term rental registration and licensing requirements.

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Foster Town wide initiatives, policies and Town codes that support a clean, well-maintained and sustainable community.

Objectives Related to the Goals:

- Town Ordinance and Code review.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Percentage of public records requests completed within 10 business days *100% of public records requests received communication within 10 days; however, 5-10% needed additional work/research to fulfill the requests.	90%*	95%*	95%*	95%*
Percentage of short-term rental registration/business license compliance *Implementation of the new management system resulted in the identification of additional short-term rental properties. However, reduced staffing capacity limited ability to conduct follow-up enforcement and compliance outreach, impacting overall compliance percentages.	100%	100%	70%*	100%
Annual training and periodic policy updates for Records and Information Management Guidelines	1 per year	1 per year	1 per year	1 per year

Significant Changes

As a result of position reallocations, the Division has worked to increase reliance on process efficiencies, technology solutions, and strategic workload prioritization to maintain required service levels.



Annual Budget FY 2026 – 2027

Administration – Administrative Services Department

Department Description

The Administrative Services Department for the Town of Cave Creek provides essential internal support functions that enable the effective, efficient, and transparent delivery of municipal services. The Department oversees four core service divisions—Human Resources, Information Technology, Risk Management, and Procurement—and also serves in a formal backup and continuity capacity for the Town Clerk Department. The Town Clerk is a separate, statutorily required role staffed by a single employee; Administrative Services currently helps ensure continuity of critical Clerk functions and compliance with state law in the event the Town Clerk is unavailable. Each division within Administrative Services is dedicated to strengthening Town operations through sound fiscal stewardship, risk mitigation, regulatory compliance, and service excellence. Collectively, these functions support a resilient organization, safeguard public resources, and ensure uninterrupted municipal operations.

Human Resources:

The Human Resources Division manages employee relations, recruitment and retention, benefits administration, workforce development, and compliance with employment and labor laws. The division is committed to fostering a positive, inclusive, and high-performing workplace culture while positioning the Town as a competitive and desirable employer.

Information Technology (IT):

The Information Technology Division maintains and advances the Town's technology infrastructure to support secure, reliable, and efficient operations. Responsibilities include network and systems management, cybersecurity, software and hardware support, voice and data services, and audiovisual support for Town Council meetings. The division also promotes strategic technology solutions that enhance service delivery and operational efficiency across all departments.

Risk Management:

The Risk Management Division identifies, assesses, and mitigates operational, financial, and organizational risks. Core responsibilities include insurance administration, safety and loss-prevention programs, claims coordination, and support for emergency preparedness and business continuity planning to protect Town assets and minimize exposure.

Procurement:

The Procurement Division was established to enhance accountability, transparency, and stewardship in the acquisition of goods and services. The division provides centralized oversight of purchasing activities, ensures compliance with statutory and policy requirements, promotes fair and open competition, and supports departments in achieving best value while safeguarding public funds.

Current Year Accomplishments

- New Benefits package for employees with enhanced benefits, more employee options
- Employee Training library expanded to include more Leadership development
- Personnel Manual updates submitted for Human Resources and Legal Reviews
- Risk Management Annual Audit to be conducted March 2026
- Migration from iWorQ to SmartGov to facilitate more responsive permit processing.
- Migrating banking services from BMO to Wells Fargo.
- Operations Center (Wastewater and Public Works) technology implementation.
- Added Checkpoint to suite of cyber security solutions to improve email scanning for security and performance.
- New Copiers and Plotter installed at Town Hall.
- Additional security cameras added.
- Ruggedized, heat tolerant laptops sourced and deployed for field use by inspection/permitting personnel.

Goals & Strategies

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Implement fiscally sustainable initiatives that allow the Town to proactively plan for, recruit, grown and retain human resources

Objectives Related to the Goals:

- Staffing and Process Improvement Study, Benefit Study, Enterprise-Wide Software

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Create a professional, value-oriented, accountable, and responsive work environment with opportunities for mentoring, coaching, education, advancement and job fulfillment.
- Implement initiatives that enhance communication, collaboration, and transparency for Town employees

Objectives Related to the Goals:

- Employee Training Needs Assessment, Employee Training Programs, Personnel Manual Updates

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
HUMAN RESOURCES – INNOVATIVE HR Retention rate of regular full-time employees in initial probationary period	100%	80%	50%	80%
HUMAN RESOURCES – INNOVATIVE HR Maintain personnel turnover at or below the national average for state and local governments (CY reporting)	CY 2024 TOWN 13.33% STATE AND LOCAL 17.6%	10%	19%	10%
RISK MANAGEMENT – INNOVATIVE Track the number of preventable accidents (OSHA Reports by Calendar Year)	2	0	2	0
RISK MANAGEMENT – INNOVATIVE Track the number of working days lost due to work-related injuries	0	0	0	0

Significant Changes

The Administrative Assistant for Town Hall (existing position) was moved to the Division and the Procurement Administrator (new position) was added to the Division.



Annual Budget FY 2026 – 2027

Administration – Communications & Public Affairs Department

Department Description

The Communications and Public Affairs department mission is to be the Town of Cave Creek's official source of information by accurately communicating news and information to Cave Creek residents, elected officials, customers, employees, and news media via internal and external communication sources. This mission is accomplished through the use of website, social media, press releases, newsletter production, both electronic and printed, video production, photography, and community relations.

Current Year Accomplishments

- Generated 71 press releases for local and regional media outlets
- Produced four (4) Cave Creek Prospector Newsletters
(<https://cavecreekaz.gov/739/Newsletters>)
- Generated social media content for Town and Tourism Bureau. Social media for the Town saw engagement increased 6.59% (14.3% from 5.76%) and increased followers 22.5% (13,923 from 11,366) overall.
- Produced 2025 Turquoise Circuit Rodeo welcome video – YouTube
(<https://youtu.be/As6hH6Xw21?si=1kM5lwEpsm7jre>)
- Produced Water Conservation section on the [www.cavecreekaz/828/Water-Conservation-and-Resources](http://www.cavecreekaz.gov/828/Water-Conservation-and-Resources) website which highlights conservation tips and regional stories to inform water customers.
- Organized the Spur Cross Conservation Area 25th Anniversary event, working with the Town's Town Clerk, and Maricopa County Parks and Recreation leadership. Speakers included Office of the governor, Chair of Maricopa County Supervisors, Director of Maricopa County Parks & Recreation, Cave Creek Mayor Robert Morris, Former Mayor Vincent Francia, and Executive Director of Maricopa Trail Foundation and former Director of Maricopa County Parks & Recreation RJ Cardin
- Advertising for Tourism Bureau in print publications to attract tourists to Cave Creek
- Produced the 2025 Annual Report which highlights Town and Department achievements in the FY 2026-2025
- Coordinated on behalf of the Town the Taste of Cave Creek sponsorship
- Organized ribbon-cutting event for Tourism Bureau grand opening in its new location
- Hosted Town volunteers for the Tourism Bureau at LeSans Souci Restaurant
- Produced State of the Town video and organize the event

Goals & Strategies

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Create, pursue, and maintain collaborative partnerships to maximize Town resources.
- Implement innovative and integrated technology initiatives to support Town business processes and customer service.

Objectives Related to the Goals:

- Increase digital communications and social media outreach highlighting Town's innovations and cost saving projects.
- Work with local businesses and community groups to generate working relationships and programs.
- Increase print and digital marketing to attract revenue generating tourists.

Strategic Plan Focus Area: Economic Vitality

Goals within the Focus Area:

- Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing business.

Objectives Related to the Goals:

- Social media to attract tourists, and promote local businesses.

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Preserve, conserve and promote the historic and cultural identity/resources that reflect the values and traditions of our community.
- Ensure community engagement through continuous focused outreach and strategic utilization of various communication methods.
- Promote and support diverse recreational activities and events that serve all ages, abilities and interests.

Objectives Related to the Goals:

- News generation and outreach.
- Social media promotion of the Town.
- Community engagement with local businesses and non-profit organizations.

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Implement initiatives that enhance communication, collaboration, and transparency for Town employees.

Objectives Related to the Goals:

- Produce internal memos and fliers to communicate events and activities for Town employees.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Quarterly newsletter issued first of each quarter month	1	4	4	4
Press releases issued	39	50	71	50
Electronic newsletter produced and delivered	3	12	27	20
Social media engagement across all platforms	656	800	997	1,000
Followers on social media platforms	9,743	11,000	13,923	14,000

Significant Changes

The Communications and Public Affairs department continues to upgrade the service delivery of the Cave Creek Prospector newsletter so that every resident receives the quarterly publication. Working closely with the Tourism Bureau, the Communications Department rebranded the social media marketing from Tourism Bureau to Visit Cave Creek. Now the Town markets tourism on the social media platforms of Facebook, Instagram, and Twitter. The Town also redesigned the print advertising for the Visit Cave Creek branding. The new look incorporates more of the Western Heritage theme to market the community to attract more tourists and visitors to shop, dine, and play in Cave Creek. In addition, the Town upgraded the Tourism website pages to provide more information for potential visitors to the Town.

Administration Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Town Manager's Office

Personnel										
Salaries & wages	\$ 227,214	\$ 347,858	\$ 302,270	\$ 45,588	13%	\$ 350,390	1%	16%	\$ -	\$ 350,390
Employee benefits	51,783	98,597	81,450	17,147	17%	106,570	8%	31%	-	106,570
Total Personnel	278,997	446,455	383,720	62,735	14%	456,960	2%	19%	-	456,960
Ongoing Non-Personnel										
Professional & other services	-	21,300	21,300	-	0%	25,000	17%	17%	-	25,000
Supplies	-	200	100	100	50%	200	0%	100%	-	200
Fuel & oil	93	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	1,109	6,500	6,000	500	8%	6,500	0%	8%	-	6,500
Other miscellaneous	1,862	2,000	2,600	(600)	-30%	2,250	13%	-13%	-	2,250
Total Ongoing Non-Personnel	3,064	30,000	30,000	-	0%	33,950	13%	13%	-	33,950
Total Town Manager's Office	\$ 282,061	\$ 476,455	\$ 413,720	\$ 62,735	13%	\$ 490,910	3%	19%	\$ -	\$ 490,910

Town Clerk's Office

Personnel										
Salaries & wages	\$ 378,119	\$ 181,484	\$ 181,280	\$ 204	0%	\$ 192,560	6%	6%	\$ -	\$ 192,560
Employee benefits	140,730	46,718	47,240	(522)	-1%	50,960	9%	8%	-	50,960
Total Personnel	518,849	228,202	228,520	(318)	0%	243,520	7%	7%	-	243,520
Ongoing Non-Personnel										
Professional & other services	45,140	74,800	54,000	20,800	28%	74,800	0%	39%	-	74,800
Supplies	21,893	8,000	4,000	4,000	50%	7,000	-13%	75%	-	7,000
Fuel & oil	-	300	-	300	100%	-	-100%	N/A	-	-
Utilities	52,370	-	-	-	N/A	-	N/A	N/A	-	-
Leases & rentals	1,374	-	-	-	N/A	-	N/A	N/A	-	-
Computer software subscriptions	110	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	13,045	5,500	9,300	(3,800)	-69%	6,000	9%	-35%	-	6,000
Other miscellaneous	9,872	3,000	3,150	(150)	-5%	3,500	17%	11%	-	3,500
Total Ongoing Non-Personnel	143,804	91,600	70,450	21,150	23%	91,300	0%	30%	-	91,300
One-Time Non-Personnel										
Professional & other services	-	-	-	-	N/A	10,000	∞	∞	-	10,000
Total One-Time Non-Personnel	-	-	-	-	N/A	10,000	∞	∞	-	10,000
Total Town Clerk's Office	\$ 662,653	\$ 319,802	\$ 298,970	\$ 20,832	7%	\$ 344,820	8%	15%	\$ -	\$ 344,820

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Administrative Services Division

Personnel									
Salaries & wages	\$ -	\$ 321,843	\$ 244,170	\$ 77,673	24%	\$ 337,210	5%	38%	\$ - \$ 337,210
Employee benefits	-	119,903	76,980	42,923	36%	127,750	7%	66%	- 127,750
Total Personnel	-	441,746	321,150	120,596	27%	464,960	5%	45%	- 464,960
Ongoing Non-Personnel									
Professional & other services	-	16,500	16,000	500	3%	16,500	0%	3%	- 16,500
Supplies	-	1,000	800	200	20%	500	-50%	-38%	- 500
Training & travel	-	24,000	22,000	2,000	8%	22,000	-8%	0%	- 22,000
Other miscellaneous	-	1,000	1,500	(500)	-50%	1,500	50%	0%	- 1,500
Total Ongoing Non-Personnel	-	42,500	40,300	2,200	5%	40,500	-5%	0%	- 40,500
Total Administrative Services Division	\$ -	\$ 484,246	\$ 361,450	\$ 122,796	25%	\$ 505,460	4%	40%	\$ - \$ 505,460

Information Technology

Personnel									
Salaries & wages	\$ 96,693	\$ 96,426	\$ 104,830	\$ (8,404)	-9%	\$ 118,550	23%	13%	\$ - \$ 118,550
Employee benefits	52,498	44,727	45,730	(1,003)	-2%	52,080	16%	14%	- 52,080
Total Personnel	149,191	141,153	150,560	(9,407)	-7%	170,630	21%	13%	- 170,630
Ongoing Non-Personnel									
Professional & other services	68,793	148,000	119,000	29,000	20%	140,000	-5%	18%	35,000 175,000
Supplies	261,617	46,200	33,920	12,280	27%	46,350	0%	37%	- 46,350
Utilities	-	54,200	50,000	4,200	8%	58,000	7%	16%	- 58,000
Computer software subscriptions	4,448	211,800	225,000	(13,200)	-6%	230,000	9%	2%	- 230,000
Training & travel	655	1,000	800	200	20%	1,500	50%	88%	- 1,500
Total Ongoing Non-Personnel	335,513	461,200	428,720	32,480	7%	475,850	3%	11%	35,000 510,850
One-Time Non-Personnel									
Supplies	-	18,000	19,080	(1,080)	-6%	-	-100%	-100%	- -
Computer software subscriptions	-	-	68,290	(68,290)	∞	-	N/A	-100%	- -
Capital outlay	-	-	-	-	N/A	-	N/A	N/A	50,000 50,000
Debt service	2,260	14,450	16,640	(2,190)	-15%	16,640	15%	0%	- 16,640
Total One-Time Non-Personnel	2,260	32,450	104,010	(71,560)	-221%	16,640	-49%	-84%	50,000 66,640
Total Information Technology	\$ 486,964	\$ 634,803	\$ 683,290	\$ (48,487)	-8%	\$ 663,120	4%	-3%	\$ 85,000 \$ 748,120

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Communications & Public Affairs Division

Personnel										
Salaries & wages	\$ 114,906	\$ 140,606	\$ 141,210	\$ (604)	0%	\$ 154,610	10%	9%	\$ -	\$ 154,610
Employee benefits	50,622	54,641	47,390	7,251	13%	51,630	-6%	9%	-	51,630
Total Personnel	165,528	195,247	188,600	6,647	3%	206,240	6%	9%	-	206,240
Ongoing Non-Personnel										
Professional & other services	73,397	45,600	26,690	18,910	41%	39,000	-14%	46%	-	39,000
Supplies	8,402	6,200	4,630	1,570	25%	7,800	26%	68%	-	7,800
Leases & rentals	-	-	3,300	(3,300)	∞	3,500	∞	6%	-	3,500
Training & travel	6,591	4,474	3,000	1,474	33%	4,480	0%	49%	-	4,480
Other miscellaneous	20	700	2,500	(1,800)	-257%	2,200	214%	-12%	-	2,200
Total Ongoing Non-Personnel	88,410	56,974	40,120	16,854	30%	56,980	0%	42%	-	56,980
Total Communications & Public Affairs Division	\$ 253,938	\$ 252,221	\$ 228,720	\$ 23,501	9%	\$ 263,220	4%	15%	\$ -	\$ 263,220

Total General Fund	\$ 1,685,616	\$ 2,167,527	\$ 1,986,150	\$ 181,377	8%	\$ 2,267,530	5%	14%	\$ 85,000	\$ 2,352,530
---------------------------	---------------------	---------------------	---------------------	-------------------	-----------	---------------------	-----------	------------	------------------	---------------------

Total Administration Department	\$ 1,685,616	\$ 2,167,527	\$ 1,986,150	\$ 181,377	8%	\$ 2,267,530	5%	14%	\$ 85,000	\$ 2,352,530
--	---------------------	---------------------	---------------------	-------------------	-----------	---------------------	-----------	------------	------------------	---------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Administration				
Town Manager	1.00	1.00	1.00	-
Deputy Town Manager/Town Clerk	1.00	1.00	1.00	-
Administrative Services Director	1.00	1.00	1.00	-
Communications and Public Affairs Director	-	1.00	1.00	-
Procurement Administrator	-	1.00	1.00	-
Executive Assistant to the Town Manager	-	1.00	1.00	-
Information Technology Coordinator	1.00	1.00	1.00	-
Digital Communications Specialist	1.00	-	-	-
Administrative Assistant	1.00	1.00	1.00	-
Total	6.00	8.00	8.00	-



Annual Budget FY 2026 – 2027

Visitor Center (Tourism Bureau)

Department Description

The Cave Creek Visitor Center (Tourism Bureau) is located within the Town Core along Cave Creek Road frontage just west of the Dairy Queen restaurant. The Visitor Center is staffed by volunteers managed by an unpaid volunteer coordinator. The Visitor Center promotes the Town of Cave Creek to visitors as well as through the Town's website and a monthly e-newsletter. Biannually, the Tourism Bureau hosts Valley concierge professionals for a tour of the Town. The Town budgets and pays for the Concierge Tour as well as an annual training and season kick-off dinner for the volunteers. Print and electronic media advertising publication fees are included in this department budget.

Current Year Accomplishments

- The Visitor Center moved to a new location along Cave Creek Road, which offers better visibility and access to the town's visitors.
- The branding for the Cave Creek Tourism Bureau was changed to Visit Cave Creek to create a more positive and recognizable service.
- Changed the website URL to www.VisitCaveCreek.com to maintain the new branding for the division. The link goes to the Town's Tourist Info page within www.cavecreekaz.gov.
- Updated the Town's website for Tourism. The Tourist Info pages provides an overview of the community's restaurants, bars, shops, galleries, events, and things to do, as well as local landmarks.
- Changed the branding for the social media platforms to reflect the new branding of the Visit Cave Creek program: Facebook - @visitcavecreekAZ, Instagram – visitcavecreek, X (formerly Twitter) – @PlanCaveCreek (VisitCaveCreekAZ)
- Expanded the eSquared Marketing contract for social media services on behalf of the Visitor Center.

Goals & Strategies

Strategic Plan Focus Area: Economic Vitality

Goals within the Focus Area:

- Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing business and/or generate additional revenues.
- Nurture and support existing businesses and entrepreneurial efforts in the Town.

Objectives Related to the Goals:

- Communicate to the greater community through newsletters, social media postings and other means, upcoming special events or community gatherings that promote the Town.
- Remain engaged with the business community assisting with marketing efforts which bring attention to and build support for the local businesses.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Increase social media overall engagement	9,240	N/A	16,983 +83.8%	25,000
Increase social media growth	320	N/A	1,098 +243.1%	2,000
Increase social media impressions	137,978	N/A	405,272 +193.7%	500,000
Increase Visitor Center walk-ins	N/A	N/A	500	1,000
Increase local business engagements	N/A	N/A	20	40

Significant Changes

- Increased Social Media presence with the change in branding from Tourism Bureau to Visit Cave Creek.
- Moved the Visitor Center to a new, more prominent location on Cave Creek Road to increase visibility.
- Launched new Instagram account @visitcavecreek.
- Increased photo and video content on platforms.

Visitor Center

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
General Fund									
Personnel									
Employee benefits	\$ -	\$ 1,038	\$ 1,370	\$ (332) -32%	\$ 1,450	40%	6%	\$ -	\$ 1,450
Total Personnel	-	1,038	1,370	(332) -32%	1,450	40%	6%	-	1,450
Ongoing Non-Personnel									
Professional & other services	-	26,000	26,000	- 0%	31,000	19%	19%	-	31,000
Supplies	-	-	-	- N/A	-	N/A	N/A	-	-
Utilities	-	-	2,590	(2,590) ∞	2,750	∞	6%	-	2,750
Leases & rentals	-	24,000	20,500	3,500 15%	20,700	-14%	1%	-	20,700
Total Ongoing Non-Personnel	-	50,000	49,090	910 2%	54,450	9%	11%	-	54,450
One-Time Non-Personnel									
Professional & other services	-	15,000	15,000	- 0%	-	-100%	-100%	18,000	18,000
Total One-Time Non-Personnel	-	15,000	15,000	- 0%	-	-100%	-100%	18,000	18,000
Total General Fund	\$ -	\$ 66,038	\$ 65,460	\$ 578 1%	\$ 55,900	-15%	-15%	\$ 18,000	\$ 73,900
Total Visitor Center	\$ -	\$ 66,038	\$ 65,460	\$ 578 1%	\$ 55,900	-15%	-15%	\$ 18,000	\$ 73,900



Annual Budget FY 2026 – 2027

General Government

Department Description

General Government was established as an accounting unit in order to capture the various “non-departmental” and other centralized expenses providing support to the general operation of the Town. It is not a department, but rather an account that supports contingencies not associated with other departments and general Council needs. These include service contracts with townwide memberships, townwide liability and other insurances.

General Government

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
General Fund										
Personnel										
Salaries & wages	\$ -	\$ 69,149	\$ 69,150	\$ (1)	0%	\$ (180,850)	-362%	-362%	\$ -	\$ (180,850)
Total Personnel	-	69,149	69,150	(1)	0%	(180,850)	-362%	-362%	-	(180,850)
Ongoing Non-Personnel										
Professional & other services	6,308	111,200	63,300	47,900	43%	116,200	4%	84%	-	116,200
Supplies	-	18,800	14,500	4,300	23%	18,800	0%	30%	-	18,800
Fuel & oil	-	-	-	-	N/A	1,000	∞	∞	-	1,000
Leases & rentals	-	1,200	1,200	-	0%	1,200	0%	0%	-	1,200
Property & general liability insurance	144,517	148,500	205,710	(57,210)	-39%	236,570	59%	15%	-	236,570
Volunteer & employee appreciation	17,301	17,500	33,740	(16,240)	-93%	33,750	93%	0%	-	33,750
Community grants	40,000	40,000	40,000	-	0%	40,000	0%	0%	20,000	60,000
Other miscellaneous	8,713	9,500	8,510	990	10%	9,500	0%	12%	-	9,500
Total Ongoing Non-Personnel	216,839	346,700	366,960	(20,260)	-6%	457,020	32%	25%	20,000	477,020
One-Time Non-Personnel										
Professional & other services	-	25,000	199,600	(174,600)	-698%	30,500	22%	-85%	96,000	126,500
Supplies	-	-	8,800	(8,800)	∞	-	N/A	-100%	-	-
Claims & deductibles	31,157	-	-	-	N/A	-	N/A	N/A	-	-
Total One-Time Non-Personnel	31,157	25,000	208,400	(183,400)	-734%	30,500	22%	-85%	96,000	126,500
Total General Fund	\$ 247,996	\$ 440,849	\$ 644,510	\$ (203,661)	-46%	\$ 306,670	-30%	-52%	\$ 116,000	\$ 422,670
Total General Government	\$ 247,996	\$ 440,849	\$ 644,510	\$ (203,661)	-46%	\$ 306,670	-30%	-52%	\$ 116,000	\$ 422,670



Annual Budget FY 2026 – 2027

Legal Services

Department Description

The Town Attorney's firm is responsible for representing and advising on all legal matters. This includes representation of the Mayor and Council, consulting with the Town Manager and Department Directors, furnishing oral and written legal opinions on legal matters. The Town Attorney is appointed by and reports directly to the Town Council. The Town Attorney is to represent and advise the Mayor, Town Council, and Town staff on all legal matters in a timely and proactive manner in order for the Town to operate in the best interests of its residents.

Legal Services

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
General Fund										
Ongoing Non-Personnel										
Professional & other services	\$ 132,640	\$ 200,000	\$ 130,000	\$ 70,000 35%		\$ 200,000	0%	54%	\$ -	\$ 200,000
Total Ongoing Non-Personnel	132,640	200,000	130,000	70,000 35%		200,000	0%	54%	-	200,000
One-Time Non-Personnel										
Settlements	-	150,000	-	150,000 100%		150,000	0%	∞	-	150,000
Total One-Time Non-Personnel	-	150,000	-	150,000 100%		150,000	0%	∞	-	150,000
Total General Fund	\$ 132,640	\$ 350,000	\$ 130,000	\$ 220,000 63%		\$ 350,000	0%	169%	\$ -	\$ 350,000
Total Legal Services	\$ 132,640	\$ 350,000	\$ 130,000	\$ 220,000 63%		\$ 350,000	0%	169%	\$ -	\$ 350,000



Annual Budget FY 2026 – 2027

Magistrate Court

Department Description

The Cave Creek-Carefree Municipal Court is a joint court through an Intergovernmental Agreement that is funded by both the respective Towns. This departmental budget represents the amounts agreed upon as the Town of Cave Creek's share of the joint courts annual operating expenses.

The joint court is a part of Arizona's integrated judicial department, and as such has the same rights, duties, and responsibilities to operate and administer justice in a fair and impartial manner by Rule of Law, Equal Protection and Due Process as do all other trial courts in Arizona. Although funded by the Towns, it is protected from unwarranted interference from the executive and legislative branches of Town government by the separation of powers doctrine contained in the Constitution of the State of Arizona. The Cave Creek-Carefree Municipal Court exists to maintain the integrity and the independence of the court to enable justice, guarantee liberty, and enhance social order. The Court Administrator is certified by the Arizona Supreme Court as a Civil Traffic Hearing Judge. The Presiding Magistrate is appointed by the Carefree Town Council.

Magistrate Court

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Ongoing Non-Personnel										
Professional & other services	\$ 202,084	\$ 210,560	\$ 207,770	\$ 2,790	1%	\$ 216,490	3%	4%	\$ -	\$ 216,490
Supplies	2,803	-	630	(630)	∞	-	N/A	-100%	-	-
Utilities	1,124	1,200	1,200	-	0%	1,250	4%	4%	-	1,250
Total Ongoing Non-Personnel	206,011	211,760	209,600	2,160	1%	217,740	3%	4%	-	217,740
Total General Fund	\$ 206,011	\$ 211,760	\$ 209,600	\$ 2,160	1%	\$ 217,740	3%	4%	\$ -	\$ 217,740
Total Magistrate Court	\$ 206,011	\$ 211,760	\$ 209,600	\$ 2,160	1%	\$ 217,740	3%	4%	\$ -	\$ 217,740



Annual Budget FY 2026 – 2027

Fire Protection & Emergency Services

Department Description

The Fire and Emergency Medical Services Division is responsible for the development of the prevention, preparation, delivery, and recovery strategies that support the operation of an "All Hazard" emergency response system. The top priority of this Division is to locally provide a high level of community emergency services to help protect and serve the residents, visitors, and businesses of Cave Creek. The Town contracts with Daisy Mountain Fire District (DMFD) for the operation of the Town's Fire and Emergency Medical Services Division.

Current Year Accomplishments

- Construction of Regional Station No. 144 was completed and operational costs are shared 50/50 between the Town and DMFD. This station is located to help serve the west side of the Town, as well as other areas within the DMFD jurisdiction.
- Presented annual fire season preparedness plan to the Town Council including actions such as brush removal and disposal events, test and servicing of fire hydrants, community outreach, deployment of the brush truck at the start of the season, and use of CodeRED for communication in the event of an evacuation notice.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Promote public safety services, community relationships and creative programs that ensure a safe community through best practices.

Objectives Related to the Goals:

- Continue annual fire season preparedness planning.
- Evaluate if there is a continued need for the Community Risk Reduction Director position.

Fire Protection & Emergency Services Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Fire & Emergency Administration Division

Personnel										
Salaries & wages	\$ 138,752	\$ 144,026	\$ 85,650	\$ 58,376	41%	\$ 148,270	3%	73%	\$ -	\$ 148,270
Employee benefits	32,811	31,020	16,460	14,560	47%	60,910	96%	270%	-	60,910
Total Personnel	171,563	175,046	102,110	72,936	42%	209,180	20%	105%	-	209,180
Ongoing Non-Personnel										
Professional & other services	2,606,716	-	-	-	N/A	-	N/A	N/A	-	-
Supplies	52,558	1,000	-	1,000	100%	1,000	0%	∞	-	1,000
Fuel & oil	2,148	2,000	710	1,290	65%	2,000	0%	182%	-	2,000
Utilities	39,706	-	-	-	N/A	-	N/A	N/A	-	-
Leases & rentals	160	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	1,443	1,000	-	1,000	100%	1,000	0%	∞	-	1,000
Other miscellaneous	95	1,000	1,150	(150)	-15%	2,000	100%	74%	-	2,000
Total Ongoing Non-Personnel	2,702,826	5,000	1,860	3,140	63%	6,000	20%	223%	-	6,000
One-Time Non-Personnel										
Capital improvement projects	2,176,901	-	-	-	N/A	-	N/A	N/A	-	-
Total One-Time Non-Personnel	2,176,901	-	-	-	N/A	-	N/A	N/A	-	-
Total Fire & Emergency Administration Division	\$ 5,051,290	\$ 180,046	\$ 103,970	\$ 76,076	42%	\$ 215,180	20%	107%	\$ -	\$ 215,180

Fire Station No. 1

Personnel										
Employee benefits	\$ -	\$ -	\$ 12,770	\$ (12,770)	∞	\$ 13,100	∞	3%	\$ -	\$ 13,100
Total Personnel	-	-	12,770	(12,770)	∞	13,100	∞	3%	-	13,100
Ongoing Non-Personnel										
Professional & other services	-	2,699,262	2,683,000	16,262	1%	2,882,560	7%	7%	-	2,882,560
Supplies	-	232,000	8,000	224,000	97%	220,000	-5%	2650%	-	220,000
Fuel & oil	-	26,000	-	26,000	100%	-	-100%	N/A	-	-
Utilities	-	55,000	44,850	10,150	18%	54,500	-1%	22%	-	54,500
Total Ongoing Non-Personnel	-	3,012,262	2,735,850	276,412	9%	3,157,060	5%	15%	-	3,157,060
Total Fire Station No. 1	\$ -	\$ 3,012,262	\$ 2,748,620	\$ 263,642	9%	\$ 3,170,160	5%	15%	\$ -	\$ 3,170,160

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
Regional Station No. 144										
Ongoing Non-Personnel										
Professional & other services	\$ -	\$ 1,373,769	\$ 878,350	\$ 495,419	36%	\$ 1,373,520	0%	56%	\$ -	\$ 1,373,520
Supplies	-	100,000	-	100,000	100%	100,000	0%	∞	-	100,000
Total Ongoing Non-Personnel	-	1,473,769	878,350	595,419	40%	1,473,520	0%	68%	-	1,473,520
One-Time Non-Personnel										
Professional & other services	-	543,249	636,000	(92,751)	-17%	-	-100%	-100%	-	-
Supplies	-	238,000	106,500	131,500	55%	-	-100%	-100%	-	-
Total One-Time Non-Personnel	-	781,249	742,500	38,749	5%	-	-100%	-100%	-	-
Total Regional Station No. 144	\$ -	\$ 2,255,018	\$ 1,620,850	\$ 634,168	28%	\$ 1,473,520	-35%	-9%	\$ -	\$ 1,473,520
Total General Fund	\$ 5,051,290	\$ 5,447,326	\$ 4,473,440	\$ 973,886	18%	\$ 4,858,860	-11%	9%	\$ -	\$ 4,858,860

Opioid Settlement Fund

Fire & Emergency Administration Division

Ongoing Non-Personnel										
Professional & other services	\$ 22,924	\$ 46,985	\$ 9,820	\$ 37,165	79%	\$ 40,810	-13%	316%	\$ -	\$ 40,810
Total Ongoing Non-Personnel	22,924	46,985	9,820	37,165	79%	40,810	-13%	316%	-	40,810
Total Fire & Emergency Administration Division	\$ 22,924	\$ 46,985	\$ 9,820	\$ 37,165	79%	\$ 40,810	-13%	316%	\$ -	\$ 40,810
Total Opioid Settlement Fund	\$ 22,924	\$ 46,985	\$ 9,820	\$ 37,165	79%	\$ 40,810	-13%	316%	\$ -	\$ 40,810
Total Fire Protection & Emergency Services Department	\$ 5,074,214	\$ 5,494,311	\$ 4,483,260	\$ 1,011,051	18%	\$ 4,899,670	-11%	9%	\$ -	\$ 4,899,670

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Fire and Emergency Medical Protection				
Community Risk Reduction Director	1.00	1.00	1.00	-
Total	1.00	1.00	1.00	-



Annual Budget FY 2026 – 2027

Finance

Department Description

The Finance Department is responsible for all financial-related areas for the Town including financial reporting, debt management, treasury services, budget development and monitoring, payroll, accounts payable, utility billing, and cash receipting functions. The Department prepares the Annual Budget and Annual Comprehensive Financial Report (ACFR) and facilitates the completion of the annual audit. The priority of the Finance Department is to provide accurate and timely financial reporting and fiscal oversight to maintain financial viability.

Current Year Accomplishments

- Implementation of debt management software.
- Transition of meter readings from Neptune 360 (AMI meters).
- Implementation of new banking services.
- Transitioned to Arizona Metropolitan Trust, a public entity employee benefits consortium, for employee health insurance.
- Evaluated and coordinated debt financing for utilities' capital improvement projects.
- Implementation of increase in hotel and bed tax rates.
- Reviewed and revised Town Code sections related to utility billing.
- Coordinated special utilities audit, resulting in no findings regarding internal controls over utility billing and collection processes; however, findings regarding past overestimations of revenues.
- Reviewed and identified administrative financial policies for revisions and/or development.

Goals & Strategies

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Demonstrate and provide fiscal responsibility through established financial policies, budgeting practices and financial standards.

- Implement and execute business processes and operational efficiencies to streamline the delivery of governmental services, including the identification of cost of services, cost recovery policies, and performance measurements.
- Implement innovative and integrated technology initiatives to support Town business processes and customer service.
- Create, pursue, and maintain collaborative partnerships to maximize Town resources and serve our residents.
- Enhance and protect existing revenue sources while continuously exploring new and diverse options to ensure the Town can adapt to changing economic conditions.

Objectives Related to the Goals:

- Complete implementation of banking services.
- Complete utility user fee study.
- Implement new budgeting software.
- Implement monthly financial reporting.
- Evaluate expenditure limitation options.
- Select and implement investment advisory services.
- Implement features not currently utilized in the accounting software.
- Evaluate a possible life-line program for utility customers.
- Transition business licensing and short-term rental licensing functions to the Finance Department.
- Continue to develop and revise financial policies.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
GFOA Certificate of Achievement for Excellence in Financial Reporting award	Yes	Yes	Yes	Yes
GFOA Budget Presentation award	Yes	Yes	Yes	Yes
Percentage of accounts payable invoices processed within 30 days	99%	100%	98%	100%
Percentage of delinquent utility accounts over 60 days	5%	6%	5%	6%
Rate of return on investments compared to average annual yield on a 3-year Treasury note	+0.33%	+/- 0.5%	+0.25%	+/- 0.5%

Significant Changes

Significant changes in the Finance Department for FY2027 include new budgeting software and changeover of banks including implementation of new banking services not previously utilized.

Finance Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Personnel										
Salaries & wages	\$ 395,027	\$ 563,568	\$ 572,480	\$ (8,912)	-2%	\$ 613,590	9%	7%	\$ -	\$ 613,590
Employee benefits	140,963	211,814	189,200	22,614	11%	233,770	10%	24%	-	233,770
Total Personnel	535,990	775,382	761,680	13,702	2%	847,360	9%	11%	-	847,360

Ongoing Non-Personnel										
Professional & other services	137,082	175,015	195,340	(20,325)	-12%	176,750	1%	-10%	-	176,750
Supplies	3,048	2,000	1,800	200	10%	2,000	0%	11%	-	2,000
Training & travel	10,702	15,000	15,000	-	0%	15,000	0%	0%	-	15,000
Other miscellaneous	2,360	2,000	2,700	(700)	-35%	3,100	55%	15%	-	3,100
Total Ongoing Non-Personnel	153,192	194,015	214,840	(20,825)	-11%	196,850	1%	-8%	-	196,850

Total General Fund	\$ 689,182	\$ 969,397	\$ 976,520	\$ (7,123)	-1%	\$ 1,044,210	8%	7%	\$ -	\$ 1,044,210
---------------------------	-------------------	-------------------	-------------------	-------------------	------------	---------------------	-----------	-----------	-------------	---------------------

Total Finance Department	\$ 689,182	\$ 969,397	\$ 976,520	\$ (7,123)	-1%	\$ 1,044,210	8%	7%	\$ -	\$ 1,044,210
---------------------------------	-------------------	-------------------	-------------------	-------------------	------------	---------------------	-----------	-----------	-------------	---------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Finance				
Finance Director	1.00	1.00	1.00	-
Financial Services Manager	-	-	1.00	1.00
Accounting Manager	1.00	1.00	-	-1.00
Management Analyst	1.00	-	-	-
Accountant II	-	1.00	1.00	-
Accountant I	1.00	-	-	-
Accounting Specialist Lead	-	1.00	1.00	-
Accounting Specialist	-	1.00	1.00	-
Utility Billing Specialist Lead	1.00	-	-	-
Utility Billing Specialist	1.00	-	-	-
Total	6.00	5.00	5.00	-



Annual Budget FY 2026 – 2027

Law Enforcement

Department Description

The Town Marshal's Office provides law enforcement to the residents and visitors to the Town of Cave Creek. The Marshal oversees the Maricopa County Sheriff's Office (MCSO) law enforcement Contract and ensures the Town's goals and priorities are addressed appropriately through effective law enforcement. The Marshal specializes in the enforcement of the Cave Creek Town Code and Zoning Ordinance as well as enforcement of Arizona Revised Statutes. The Marshal is the Town of Cave Creek's Emergency Manager.

Current Year Accomplishments

- Located a lost elderly resident and retrieved her from Gila Bend.
- Successfully located a lost elderly resident within Cave Creek.
- Investigated and managed a case load of over 165 investigations.
- Completed over 95 background checks for area residents.
- Successfully managed of the annual Bike Week event with no serious injuries/arrests.
- Management of the annual Rodeo Days Parade without incident.
- Management of the Cave Creek Rodeo Days without incident.
- Management of Turquoise Circuit Rodeo without incident.
- Managed law enforcement for the Shane Burris Rodeo series.
- Conducted over 100 traffic stops and increased Cave Creek Town Core pedestrian safety by helping reduce speeding vehicles through town as well as increased enforcement of crosswalk violations.
- Increased business license enforcement identifying and correcting over 55 businesses whom failed to get a business license.
- Fingerprinted over 250 residents.
- Responded to and closed all short-term rental complaints within 24 hours.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Promote public safety services, community relationships and creative programs that ensure a safe community through best practices.

Objectives Related to the Goals:

- Increase pedestrian safety within the Town Core.
- Increase speed enforcement and effectively decrease vehicular accidents within the Town Core.
- Eliminate pedestrian injuries from motor vehicle accidents within the Town Core.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Traffic (speed) related citations issued (current trend estimates)	91	100	100	120
Pedestrian and cyclist vehicle accidents	0	0	0	0
Crime clearance rates	75%	75%	75%	75%
Short-term rental complaint resolution within 24 hours	100%	100%	100%	100%

Law Enforcement Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
General Fund										
Personnel										
Salaries & wages	\$ 136,714	\$ 144,872	\$ 152,270	\$ (7,398)	-5%	\$ 159,430	10%	5%	\$ -	\$ 159,430
Employee benefits	112,264	115,009	105,680	9,329	8%	106,660	-7%	1%	-	106,660
Total Personnel	248,978	259,881	257,950	1,931	1%	266,090	2%	3%	-	266,090
Ongoing Non-Personnel										
Professional & other services	1,058,299	1,066,685	997,520	69,165	6%	1,051,270	-1%	5%	60,000	1,111,270
Supplies	15,309	53,000	53,150	(150)	0%	35,200	-34%	-34%	-	35,200
Fuel & oil	4,361	11,000	7,000	4,000	36%	11,000	0%	57%	-	11,000
Computer software subscriptions	29,606	43,000	38,000	5,000	12%	38,000	-12%	0%	-	38,000
Property & general liability insurance	47	-	-	-	N/A	-	N/A	N/A	-	-
Volunteer & employee appreciation	340	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	618	2,000	600	1,400	70%	2,000	0%	233%	-	2,000
Other miscellaneous	248	-	8,500	(8,500)	∞	8,630	∞	2%	-	8,630
Total Ongoing Non-Personnel	1,108,828	1,175,685	1,104,770	70,915	6%	1,146,100	-3%	4%	60,000	1,206,100
One-Time Non-Personnel										
Capital outlay	10,370	23,000	35,600	(12,600)	-55%	-	-100%	-100%	-	-
Total One-Time Non-Personnel	10,370	23,000	35,600	(12,600)	-55%	-	-100%	-100%	-	-
Total General Fund	\$ 1,368,176	\$ 1,458,566	\$ 1,398,320	\$ 60,246	4%	\$ 1,412,190	-3%	1%	\$ 60,000	\$ 1,472,190

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Grants & Other Restricted Fund

Smart & Safe

Ongoing Non-Personnel									
Professional & other services	\$ 2,200	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ - \$ -
Total Ongoing Non-Personnel	2,200	-	-	-	N/A	-	N/A	N/A	- -
One-Time Non-Personnel									
Capital outlay	2,489	11,849	-	11,849	100%	13,040	10%	∞	- 13,040
Total One-Time Non-Personnel	2,489	11,849	-	11,849	100%	13,040	10%	∞	- 13,040
Total Smart & Safe	\$ 4,689	\$ 11,849	\$ -	\$ 11,849	100%	\$ 13,040	10%	∞	\$ - \$ 13,040
Total Grants & Other Restricted Fund	\$ 4,689	\$ 11,849	\$ -	\$ 11,849	100%	\$ 13,040	10%	∞	\$ - \$ 13,040

Total Law Enforcement Department	\$ 1,372,865	\$ 1,470,415	\$ 1,398,320	\$ 72,095	5%	\$ 1,425,230	-3%	2%	\$ 60,000 \$ 1,485,230
---	---------------------	---------------------	---------------------	------------------	-----------	---------------------	------------	-----------	-------------------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Law Enforcement				
Town Marshal	1.00	1.00	1.00	-
Total	1.00	1.00	1.00	-



Annual Budget FY 2026 – 2027

Special Events

Department Description

The Special Events Department is under the oversight of the Town Marshal. The department is responsible to account for special events that the Town of Cave Creek conducts or supports. Special events create opportunities for community building, activities for residents and promotion of the Town.

Current Year Accomplishments

- Cave Creek Rodeo Days Parade
- Cave Creek Rodeo Days
- Turquoise Circuit Rodeo
- Cave Creek Bike Week
- Cave Creek Shane Burris Rodeo Series

Goals & Strategies

Strategic Plan Focus Area: Economic Vitality

Goals within the Focus Area:

- Support and provide for safe Cave Creek events encouraging community participation and involvement.

Objectives Related to the Goals:

- Support and encourage special events that involve the community.

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Encourage special events that support our community and bring in sales tax revenue.

Objectives Related to the Goals:

- Support special events that benefit the Cave Creek community.

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Provide law enforcement support for Cave Creek special events.

Objectives Related to the Goals:

- Provide onsite law enforcement and traffic control at special events.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Vehicular accidents during Bike Week	0	0	0	0
Vehicular accidents during Cave Creek Rodeo Days Parade	0	0	0	0

Significant Changes

Increase ingress and egress at the rodeo grounds reducing congestion and wait times for those visiting the annual rodeo.

Provided law enforcement to the newly added Turquoise Circuit Rodeo. No arrests or injuries occurred.

Provide support to the Shane Burris Rodeo helping build an additional rodeo series for Cave Creek and supporting the Rodeo Grounds.

Special Events

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Special Events Division

Ongoing Non-Personnel										
Professional & other services	\$ -	\$ 71,500	\$ 66,500	5,000	7%	\$ 71,500	0%	8%	\$ -	\$ 71,500
Supplies	-	-	5,000	(5,000)	∞	-	N/A	-100%	-	-
Total Ongoing Non-Personnel	-	71,500	71,500	-	0%	71,500	0%	0%	-	71,500
Total Special Events Division	\$ -	\$ 71,500	\$ 71,500	\$ -	0%	\$ 71,500	0%	0%	\$ -	\$ 71,500

Parades Division

Ongoing Non-Personnel										
Professional & other services	\$ 12,573	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ -	\$ -
Total Ongoing Non-Personnel	12,573	-	-	-	N/A	-	N/A	N/A	-	-
Total Parades Division	\$ 12,573	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ -	\$ -

Rodeo Division

Ongoing Non-Personnel										
Professional & other services	\$ 4,720	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ -	\$ -
Total Ongoing Non-Personnel	4,720	-	-	-	N/A	-	N/A	N/A	-	-
Total Rodeo Division	\$ 4,720	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ -	\$ -

Total General Fund	\$ 17,293	\$ 71,500	\$ 71,500	\$ -	0%	\$ 71,500	0%	0%	\$ -	\$ 71,500
---------------------------	------------------	------------------	------------------	-------------	-----------	------------------	-----------	-----------	-------------	------------------

Total Special Events	\$ 17,293	\$ 71,500	\$ 71,500	\$ -	0%	\$ 71,500	0%	0%	\$ -	\$ 71,500
-----------------------------	------------------	------------------	------------------	-------------	-----------	------------------	-----------	-----------	-------------	------------------



Annual Budget FY 2026 – 2027

Development Services

Department Description

The Development Services Department houses two (2) divisions (Building Safety and Planning) which manages and supports the community, other departments and outside agencies with needs related to the overall development of the Town. Under the direction of the Development Services Director, the department also manages the maintenance and improvements related to facilities including public trails, Desert Awareness Park, Town Hall and the Rodeo Grounds. The chief priority of the Department is to ensure that new development meets all Town-adopted Building & Fire Codes in keeping with the health, safety and welfare of the public as well as the Zoning Ordinance to guide, manage and regulate future growth and that facilities are well maintained and remain functional.

Current Year Accomplishments

- Assisted with the planning and production of the Turquoise Circuit Finals Rodeo.
- Facilitated the Open Space Ad Hoc Taskforce Committee, a fifteen (15) member committee, in the preparation and acceptance of a Final Report and Recommendations by the Town Council.
- Completed transition of permitting software to a new platform.
- Worked with the Hart Family Foundation to design, permit and inspect a new viewing and seating structure above the timed-event end of the Rodeo Grounds – “Ropes and Reins.”
- Jointly managed with Public Works, the expansion of parking area for the Cave CCreek Rodeo Grounds, almost doubling parking capacity for spectators and contestants.
- Prepared several Zoning and Subdivision Ordinance text amendments to comply with State Legislative amendments to Arizona Revised Statutes.
- Prepared and implemented updated Building Codes to maintain consistency with surrounding jurisdictions.
- Completed several pedestrian pathway improvements and upgrades within the Town Core.
- Assisted with the Cave Creek Museum for the selection and recognition of three (3) Local Landmarks.
- FY to date (July – January) have issued 192 permits, totaling \$21,648,517 in valuation and collected \$418,622 in fees.

- In collaboration with the Deputy Town Manager, have progressed to preparation of bid-drawings for the Town Hall remodel and addition.
- Continued to monitor health and vigor of median growth and enhancements.
- Processed three (3) Pre-Application Conference Reviews, nine (9) Site Plan Reviews, and one (1) Zone Change Request.
- Prepared four (4) separate Development Agreement Extensions, later approved by the Town Council and State Land Commissioner, extending the terms of annexation agreements between Cave Creek and the State Land Department for ten (10) years beyond the current term.
- Staff members received several certifications including Fire Safety, Storm Water Management, Commercial Plans Examiner, Public Manager and work towards a Masters Degree in Public Administration.
- Staff coordinated and managed an upgrade to an existing pathway between the expanded Spur Cross Ranch Conservation Area public parking area and the Jewel of the Creek entrance. Staff is also completing design work to reconfigure the parking area at the Jewel of the Creek to allow for safer utilization of that area.
- Staff is completing design work with the assistance of volunteers and professionals for streetscape improvements within the Town Core.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Preserve, conserve and promote the historic and cultural identity/resources that reflect the values and traditions of the community/State Trust Land – Evaluate options for purchase

Objectives Related to the Goals:

- Following the extension of the current annexation agreements with the State Land Department and the culmination of work by a Council-Appointed Committee to examine the 4,005 acres of Open Space zoned State Trust Land, the Town Council is able to plan for the acquisition of the land.

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Ensure Town services are continually streamlined, efficient, customer focused and responsive to support appropriate residential and business growth and long-term success of existing local businesses and residents. Create a professional, value-orientated, accountable and responsive work environment with opportunities for mentoring, coaching, education, advancement and job fulfillment.

Objectives Related to the Goals:

- Examine opportunities to grow current staff, plan for recruitment and staff succession to maintain stability within the department and continue to meet the needs of the public.

Strategic Plan Focus Area: Fiscal Sustainability

Goals within the Focus Area:

- Create, pursue, and maintain collaborative partnerships to maximize Town resources and serve our residents.

Objectives Related to the Goals:

- Foster deeper and mutually beneficial relationships with local land preservation advocacy groups and government agency partners to work toward the acquisition of Open Space.

Strategic Plan Focus Area: Infrastructure

Goals within the Focus Area:

- Continue long-term planning, prioritization and investment strategies for future infrastructure and facilities that improve the quality of life for the community while being affordable and sustainable.

Objectives Related to the Goals:

- Proceed with budget authorization for the remodel and addition to Town Hall.

Strategic Plan Focus Area: Economic Vitality

Goals within the Focus Area:

- Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing businesses and/or generate additional revenues

Objectives Related to the Goals:

- In concert with Maricopa County Parks and Recreation, begin planning and design for an office, public restroom and water station at Spur Cross Ranch Conservation Area.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Initial plan review for single family (average days)	EBL*	20	7	10
Initial plan review for commercial (average days)	EBL*	30	7	10
Permits issued within two reviews	EBL*	80%	95%	90%
Second and third review cases that include new items	EBL*	10%	<1%	<5%
Preapplication conference reviews within 30 days	EBL*	90%	100%	100%
Zoning case applications to Planning Commission or public meeting within 100 days	EBL*	90%	100%	100%
Complaints (Building Code enforcement) action initiated within 30 days	EBL*	100%	100%	100%
Complaints (Zoning Code enforcement) action initiated within 30 days	EBL*	100%	100%	100%

*Establishing baseline (EBL)

Significant Changes

The Development Services Department is proposing additional staff to better support other departments and the general public with the review and processing of construction permits.

Development Services Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Planning Division

Personnel										
Salaries & wages	\$ 826,109	\$ 381,752	\$ 380,280	\$ 1,472	0%	\$ 436,920	14%	15%	\$ -	\$ 436,920
Employee benefits	407,817	129,809	156,300	(26,491)	-20%	153,190	18%	-2%	-	153,190
Total Personnel	1,233,926	511,561	536,580	(25,019)	-5%	590,110	15%	10%	-	590,110
Ongoing Non-Personnel										
Professional & other services	102,280	114,000	4,000	110,000	96%	114,000	0%	2750%	-	114,000
Supplies	48,745	12,000	900	11,100	93%	1,000	-92%	11%	-	1,000
Fuel & oil	11,043	480	730	(250)	-52%	800	67%	10%	-	800
Utilities	33,957	-	-	-	N/A	-	N/A	N/A	-	-
Leases & rentals	41,946	-	-	-	N/A	-	N/A	N/A	-	-
Computer software subscriptions	1,963	-	-	-	N/A	-	N/A	N/A	-	-
Property & general liability insurance	401	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	7,749	17,000	7,000	10,000	59%	7,000	-59%	0%	-	7,000
Other miscellaneous	235	5,000	2,000	3,000	60%	5,000	0%	150%	-	5,000
Total Ongoing Non-Personnel	248,319	148,480	14,630	133,850	90%	127,800	-14%	774%	-	127,800
One-Time Non-Personnel										
Capital outlay	18,147	-	-	-	N/A	-	N/A	N/A	-	-
Capital improvement projects	15,598	-	-	-	N/A	-	N/A	N/A	-	-
Debt service	412	-	-	-	N/A	-	N/A	N/A	-	-
Total One-Time Non-Personnel	34,157	-	-	-	N/A	-	N/A	N/A	-	-
Total Planning Division	\$ 1,516,402	\$ 660,041	\$ 551,210	\$ 108,831	16%	\$ 717,910	9%	30%	\$ -	\$ 717,910

Building & Fire Safety Division

Personnel										
Salaries & wages	\$ -	\$ 354,380	\$ 344,050	\$ 10,330	3%	\$ 378,180	7%	10%	\$ -	\$ 378,180
Employee benefits	-	146,540	125,360	21,180	14%	169,710	16%	35%	-	169,710
Total Personnel	-	500,920	469,410	31,510	6%	547,890	9%	17%	-	547,890
Ongoing Non-Personnel										
Professional & other services	-	-	30,000	(30,000)	∞	-	N/A	-100%	-	-
Supplies	-	-	1,200	(1,200)	∞	1,500	∞	25%	-	1,500
Fuel & oil	-	8,220	5,000	3,220	39%	5,100	-38%	2%	-	5,100
Training & travel	-	1,000	5,000	(4,000)	-400%	7,000	600%	40%	-	7,000
Other miscellaneous	-	-	6,000	(6,000)	∞	8,000	∞	33%	-	8,000
Total Ongoing Non-Personnel	-	9,220	47,200	(37,980)	-412%	21,600	134%	-54%	-	21,600
Total Building & Fire Safety Division	\$ -	\$ 510,140	\$ 516,610	\$ (6,470)	-1%	\$ 569,490	12%	10%	\$ -	\$ 569,490

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Facilities Division

Personnel									
Salaries & wages	\$ -	\$ 98,405	\$ 97,640	\$ 765	1%	\$ 106,790	9%	9%	\$ - \$ 106,790
Employee benefits	-	54,878	50,590	4,288	8%	62,770	14%	24%	- 62,770
Total Personnel	-	153,283	148,230	5,053	3%	169,560	11%	14%	- 169,560
Ongoing Non-Personnel									
Professional & other services	-	39,000	28,000	11,000	28%	45,000	15%	61%	- 45,000
Supplies	-	48,000	12,000	36,000	75%	48,000	0%	300%	- 48,000
Fuel & oil	-	5,300	5,000	300	6%	5,300	0%	6%	- 5,300
Utilities	-	35,000	55,500	(20,500)	-59%	60,000	71%	8%	- 60,000
Leases & rentals	-	45,000	10,000	35,000	78%	10,000	-78%	0%	- 10,000
Total Ongoing Non-Personnel	-	172,300	110,500	61,800	36%	168,300	-2%	52%	- 168,300
One-Time Non-Personnel									
Capital outlay	-	7,500	7,500	-	0%	-	-100%	-100%	- -
Total One-Time Non-Personnel	-	7,500	7,500	-	0%	-	-100%	-100%	- -
Total Facilities Division	\$ -	\$ 333,083	\$ 266,230	\$ 66,853	20%	\$ 337,860	1%	27%	\$ - \$ 337,860

Trails Division

Personnel									
Salaries & wages	\$ -	\$ 33,261	\$ 26,530	\$ 6,731	20%	\$ 46,740	41%	76%	\$ - \$ 46,740
Employee benefits	-	6,692	4,960	1,732	26%	8,450	26%	70%	- 8,450
Total Personnel	-	39,953	31,490	8,463	21%	55,190	38%	75%	- 55,190
Ongoing Non-Personnel									
Professional & other services	126,380	188,390	90,000	98,390	52%	185,000	-2%	106%	- 185,000
Supplies	3,117	-	5,000	(5,000)	∞	5,000	∞	0%	- 5,000
Utilities	1,387	-	-	-	N/A	-	N/A	N/A	- -
Leases & rentals	301	-	310	(310)	∞	310	∞	0%	- 310
Total Ongoing Non-Personnel	131,185	188,390	95,310	93,080	49%	190,310	1%	100%	- 190,310
Total Trails Division	\$ 131,185	\$ 228,343	\$ 126,800	\$ 101,543	44%	\$ 245,500	8%	94%	\$ - \$ 245,500

Parks Division

Ongoing Non-Personnel									
Supplies	\$ -	\$ 3,610	\$ 2,500	\$ 1,110	31%	\$ 3,000	-17%	20%	\$ - \$ 3,000
Utilities	-	3,000	2,000	1,000	33%	3,000	0%	50%	- 3,000
Total Ongoing Non-Personnel	-	6,610	4,500	2,110	32%	6,000	-9%	33%	- 6,000
One-Time Non-Personnel									
Professional & other services	-	29,000	29,000	-	0%	-	-100%	-100%	- -
Total One-Time Non-Personnel	-	29,000	29,000	-	0%	-	-100%	-100%	- -
Total Parks Division	\$ -	\$ 35,610	\$ 33,500	\$ 2,110	6%	\$ 6,000	-83%	-82%	\$ - \$ 6,000

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
Rodeo Grounds Division									
Ongoing Non-Personnel									
Professional & other services	\$ 7,871	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ - \$ -
Supplies	15,797	-	-	-	N/A	-	N/A	N/A	- -
Utilities	17,955	-	-	-	N/A	-	N/A	N/A	- -
Total Ongoing Non-Personnel	41,623	-	-	-	N/A	-	N/A	N/A	- -
One-Time Non-Personnel									
Capital improvement projects	606,221	-	-	-	N/A	-	N/A	N/A	- -
Total One-Time Non-Personnel	606,221	-	-	-	N/A	-	N/A	N/A	- -
Total Rodeo Grounds Division	\$ 647,844	\$ -	\$ -	\$ -	N/A	\$ -	N/A	N/A	\$ - \$ -
Total General Fund	\$ 2,295,431	\$ 1,767,217	\$ 1,494,350	\$ 272,867	15%	\$ 1,876,760	6%	26%	\$ - \$ 1,876,760

Spur Cross Ranch Conservation Fund

Spur Cross Division									
Ongoing Non-Personnel									
Professional & other services	\$ 216,000	\$ 216,000	\$ 216,000	-	0%	\$ 216,000	0%	0%	\$ - \$ 216,000
Total Ongoing Non-Personnel	216,000	216,000	216,000	-	0%	216,000	0%	0%	- 216,000
Total Spur Cross Division	\$ 216,000	\$ 216,000	\$ 216,000	\$ -	0%	\$ 216,000	0%	0%	\$ - \$ 216,000
Total Spur Cross Ranch Conservation Fund	\$ 216,000	\$ 216,000	\$ 216,000	\$ -	0%	\$ 216,000	0%	0%	\$ - \$ 216,000

Grants & Other Restricted Fund

Development Services									
Ongoing Non-Personnel									
Professional & other services	\$ 12,430	\$ 12,430	\$ 12,430	-	0%	\$ 12,430	0%	0%	\$ - \$ 12,430
Total Ongoing Non-Personnel	12,430	12,430	12,430	-	0%	12,430	0%	0%	- 12,430
Total Development Services	\$ 12,430	\$ 12,430	\$ 12,430	\$ -	0%	\$ 12,430	0%	0%	\$ - \$ 12,430
Total Grants & Other Restricted Fund	\$ 12,430	\$ 12,430	\$ 12,430	\$ -	0%	\$ 12,430	0%	0%	\$ - \$ 12,430

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Rodeo Grounds Fund

Rodeo Grounds Division

Personnel									
Salaries & wages	\$ -	\$ 31,681	\$ 32,550	\$ (869)	-3%	\$ 34,600	9%	6%	\$ - \$ 34,600
Employee benefits	-	18,179	17,000	1,179	6%	20,600	13%	21%	- 20,600
Total Personnel	-	49,860	49,550	310	1%	55,200	11%	11%	- 55,200
Ongoing Non-Personnel									
Professional & other services	-	22,000	30,000	(8,000)	-36%	30,000	36%	0%	- 30,000
Supplies	-	15,000	20,000	(5,000)	-33%	20,000	33%	0%	- 20,000
Utilities	-	15,000	26,800	(11,800)	-79%	28,200	88%	5%	- 28,200
Leases & rentals	-	1,500	1,500	-	0%	1,500	0%	0%	- 1,500
Other miscellaneous	-	-	140	(140)	∞	-	N/A	-100%	- -
Indirect cost allocations	-	22,973	22,140	833	4%	25,510	11%	15%	330 25,840
Total Ongoing Non-Personnel	-	76,473	100,580	(24,107)	-32%	105,210	38%	5%	330 105,540
One-Time Non-Personnel									
Professional & other services	-	8,000	30,000	(22,000)	-275%	-	-100%	-100%	- -
Capital outlay	-	15,000	15,000	-	0%	-	-100%	-100%	- -
Capital improvement projects	-	115,000	-	115,000	100%	130,000	13%	∞	- 130,000
Total One-Time Non-Personnel	-	138,000	45,000	93,000	67%	130,000	-6%	189%	- 130,000
Total Rodeo Grounds Division	\$ -	\$ 264,333	\$ 195,130	\$ 69,203	26%	\$ 290,410	10%	49%	\$ 330 \$ 290,740
Total Rodeo Grounds Fund	\$ -	\$ 264,333	\$ 195,130	\$ 69,203	26%	\$ 290,410	10%	49%	\$ 330 \$ 290,740

Total Development Services Department	\$ 2,523,861	\$ 2,259,980	\$ 1,917,910	\$ 342,070	15%	\$ 2,395,600	6%	25%	\$ 330 \$ 2,395,930
--	---------------------	---------------------	---------------------	-------------------	------------	---------------------	-----------	------------	----------------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Development Services				
Development Services Director	1.00	1.00	1.00	-
Chief Building Official	-	1.00	1.00	-
Building and Fire Official	1.00	-	-	-
Senior Planner	1.00	1.00	1.00	-
Planner	-	1.00	1.00	-
Planner Trainee	0.50	0.50	0.50	-
Trails Coordinator	0.50	0.50	0.50	-
Plans Examiner/Building Inspector	1.00	1.00	1.00	-
Associate Planner	1.00	-	-	-
Building Inspector	1.00	1.00	1.00	-
Senior Permit Technician	-	-	1.00	1.00
Parks and Facilities Supervisor	-	1.00	1.00	-
Permit Technician	1.00	1.00	-	-1.00
Facility Worker II	1.00	-	-	-
Facility Worker I	1.00	1.00	1.00	-
Total	10.00	10.00	10.00	-



Annual Budget FY 2026 – 2027

Public Works

Department Description

The Public Works Department is comprised of four divisions Engineering, Roads, Streets, and Fleet. The Engineering Division provides review for commercial development, inspections and project management. The Roads Division maintains the Town's roadways, rights-of-way, and drainage facilities. The Streets Division conducts repairs and budgeted roadway improvements. The Fleet Division acquires and maintains vehicles and equipment necessary to achieve the Town's business. The priority of the Public Works Department is to provide compliance and oversight for development projects in the Town and well-maintained roads and rights-of-way for the safety of the community.

Current Year Accomplishments

- Paving projects including 32nd Street between Carefree Highway and Maddock Road, School House Road south of Cave Creek Road, eastern portion of Red Dog Ranch neighborhood, Mountain Terrace roads, Yucca and 52nd Street, and northbound Cave Creek Road south of Carefree Highway.
- Respond to over 150 requests for service from residents of the Town.
- Expansion of Rodeo Grounds parking area and creating another ingress/egress from the parking lot. Work included relocation of mature vegetation, import of material, grading and drainage, installation of culverts for wash crossing, and construction of new roadway extension.
- Median enhancement was continued. The native seeding and tree planting from the previous year were nurtured and augmented this last year to allow the medians to continue to develop.
- The Town received an updated Pavement Management Plan that covered all of the paved roads within the Town. The plan evaluates the condition of each segment of the Town's streets and presents a 5-year plan for the continued repair of those assets. The study also identifies streets that require major rehabilitation.
- The Town was awarded a federal grant from the Maricopa Association of Governments (MAG) for the paving of unpaved roads. The Town engaged firms to design the project and prepare the necessary environmental/cultural studies required by the grant funding. The Town staff is working with the Arizona Department of Transportation, which will administer the federal funds on behalf of the Town.

Goals & Strategies

Strategic Plan Focus Area: Infrastructure

Goals within the Focus Area:

- Update Pavement Management Plan

Objectives Related to the Goals:

- Develop new schedule for implementing plans and funding – A five-year plan for roadway improvements as outline by the new Pavement Management Plan has been prepared.

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Pedestrian Safety Study and speed control

Objectives Related to the Goals:

- Implement MAG Safety Study recommendations.

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Traffic Calming

Objectives Related to the Goals:

- Implement strategies for neighborhood traffic calming procedures – The Town has a standing policy adopted by Council that is driven by neighborhoods for implementation.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Pavement condition (PCI of 71 or better)	67	71	68	71
Backlog (PCI less than 40) at 10% or less	10%	6%	8%	8%
FLEET – Annual operating costs per vehicle	In process	N/A	In process	In process
CIP – Percentage of projects completed on time and within contracted amount.	100%	100%	100%	100%

Significant Changes

No significant changes in operations or personnel.

Public Works Department

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

General Fund

Engineering Division

Personnel										
Salaries & wages	\$ 128,085	\$ 137,507	\$ 140,010	\$ (2,503)	-2%	\$ 145,670	6%	4%	\$ -	\$ 145,670
Employee benefits	53,511	44,909	47,280	(2,371)	-5%	49,960	11%	6%	-	49,960
Total Personnel	181,596	182,416	187,290	(4,874)	-3%	195,630	7%	4%	-	195,630
Ongoing Non-Personnel										
Professional & other services	-	50,000	10,000	40,000	80%	50,000	0%	400%	-	50,000
Supplies	301	300	350	(50)	-17%	600	100%	71%	-	600
Fuel & oil	382	900	500	400	44%	600	-33%	20%	-	600
Computer software subscriptions	451	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	225	500	300	200	40%	500	0%	67%	-	500
Other miscellaneous	-	300	400	(100)	-33%	300	0%	-25%	-	300
Total Ongoing Non-Personnel	1,359	52,000	11,550	40,450	78%	52,000	0%	350%	-	52,000
Total Engineering Division	\$ 182,955	\$ 234,416	\$ 198,840	\$ 35,576	15%	\$ 247,630	6%	25%	\$ -	\$ 247,630

Streets & Roads Division

Personnel										
Salaries & wages	\$ 427,718	\$ 288,338	\$ 282,940	\$ 5,398	2%	\$ 298,370	3%	5%	\$ -	\$ 298,370
Employee benefits	280,017	134,190	146,990	(12,800)	-10%	158,900	18%	8%	-	158,900
Total Personnel	707,735	422,528	429,930	(7,402)	-2%	457,270	8%	6%	-	457,270
Ongoing Non-Personnel										
Professional & other services	247,736	77,000	39,000	38,000	49%	77,000	0%	97%	-	77,000
Supplies	110,128	-	-	-	N/A	-	N/A	N/A	-	-
Fuel & oil	29,227	2,000	2,000	-	0%	2,000	0%	0%	-	2,000
Utilities	26,648	42,000	40,000	2,000	5%	42,000	0%	5%	-	42,000
Leases & rentals	6,258	-	-	-	N/A	-	N/A	N/A	-	-
Training & travel	4,281	6,000	6,000	-	0%	6,000	0%	0%	-	6,000
Other miscellaneous	1,725	-	-	-	N/A	-	N/A	N/A	-	-
Total Ongoing Non-Personnel	426,003	127,000	87,000	40,000	31%	127,000	0%	46%	-	127,000
One-Time Non-Personnel										
Capital improvement projects	2,100,841	-	-	-	N/A	-	N/A	N/A	-	-
Total One-Time Non-Personnel	2,100,841	-	-	-	N/A	-	N/A	N/A	-	-
Total Streets & Roads Division	\$ 3,234,579	\$ 549,528	\$ 516,930	\$ 32,598	6%	\$ 584,270	6%	13%	\$ -	\$ 584,270

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
Fleet Division										
Ongoing Non-Personnel										
Professional & other services	\$ 69,002	\$ 80,000	\$ 80,000	-	0%	85,000	6%	6%	-	\$ 85,000
Supplies	1,832	5,500	3,000	2,500	45%	5,500	0%	83%	-	5,500
Total Ongoing Non-Personnel	70,834	85,500	83,000	2,500	3%	90,500	6%	9%	-	90,500
One-Time Non-Personnel										
Capital outlay	-	80,000	65,000	15,000	19%	-	-100%	-100%	80,000	80,000
Capital improvement projects	1,192,734	-	-	-	N/A	-	N/A	N/A	-	-
Total One-Time Non-Personnel	1,192,734	80,000	65,000	15,000	19%	-	-100%	-100%	80,000	80,000
Total Fleet Division	\$ 1,263,568	\$ 165,500	\$ 148,000	\$ 17,500	11%	\$ 90,500	-45%	-39%	\$ 80,000	\$ 170,500
Total General Fund	\$ 4,681,102	\$ 949,444	\$ 863,770	\$ 85,674	9%	\$ 922,400	-3%	7%	\$ 80,000	\$ 1,002,400

Streets Fund

Streets & Roads Division										
Personnel										
Salaries & wages	\$ -	\$ 162,686	\$ 173,530	\$ (10,844)	-7%	\$ 184,090	13%	6%	\$ -	\$ 184,090
Employee benefits	-	116,572	115,460	1,112	1%	123,510	6%	7%	-	123,510
Total Personnel	-	279,258	288,990	(9,732)	-3%	307,600	10%	6%	-	307,600
Ongoing Non-Personnel										
Professional & other services	-	2,197,000	1,920,000	277,000	13%	1,805,000	-18%	-6%	-	1,805,000
Supplies	-	130,000	130,000	-	0%	130,000	0%	0%	-	130,000
Fuel & oil	-	46,000	38,000	8,000	17%	46,000	0%	21%	-	46,000
Leases & rentals	-	25,000	25,000	-	0%	25,000	0%	0%	-	25,000
Total Ongoing Non-Personnel	-	2,398,000	2,113,000	285,000	12%	2,006,000	-16%	-5%	-	2,006,000
One-Time Non-Personnel										
Professional & other services	-	1,444,000	30,000	1,414,000	98%	90,000	-94%	200%	500,000	590,000
Total One-Time Non-Personnel	-	1,444,000	30,000	1,414,000	98%	90,000	-94%	200%	500,000	590,000
Total Streets & Roads Division	\$ -	\$ 4,121,258	\$ 2,431,990	\$ 1,689,268	41%	\$ 2,403,600	-42%	-1%	\$ 500,000	\$ 2,903,600
Total Streets Fund	\$ -	\$ 4,121,258	\$ 2,431,990	\$ 1,689,268	41%	\$ 2,403,600	-42%	-1%	\$ 500,000	\$ 2,903,600
Total Public Works Department	\$ 4,681,102	\$ 5,070,702	\$ 3,295,760	\$ 1,774,942	35%	\$ 3,326,000	-34%	1%	\$ 580,000	\$ 3,906,000

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Public Works				
Public Works Director/Town Engineer	1.00	1.00	1.00	-
Deputy Public Works Director	1.00	1.00	1.00	-
Utility Administration and Compliance Manager	-	-	0.10	0.10
Utility Assistant and Compliance Coordinator	0.10	0.10	-	-0.10
Public Works Worker II	2.00	2.00	2.00	-
Public Works Worker I	3.00	3.00	3.00	-
Total	7.10	7.10	7.10	-



Annual Budget FY 2026 – 2027

Desert Hills Water

Department Description

The Desert Hills Water Fund is responsible for operating and maintaining the water supply and infrastructure for our customers located outside the Town's municipal limits. Staff deliver high-quality water services to the water customers using best practices, cost effective technology where appropriate, and proactive planning for future needs and challenges. The department is comprised of a team of technical and administrative personnel dedicated to providing safe and reliable water services to all customers.

The administrative staff provide overall direction, management and support for the department. The staff ensure quality and consistent customer service. They are responsible for coordinating and acquiring water rights, planning and implementing the capital program, and coordinating with development activities. Staff also ensure compliance with all federal, state, and local water regulations, including overseeing the development and implementation of the cross-connection (backflow) program.

Maintenance staff are responsible for the operation, maintenance and repair of all wells, reservoirs and booster pumps. The Field Operations staff oversee and maintain the water distribution system to ensure reliable water service. They also manage the Town's water meters and locate/mark the Town's underground utilities to protect the infrastructure from construction activities.

Current Year Accomplishments

- Produced and delivered millions of gallons of potable water needed to ensure reliable water service to customers.
- Maintained compliance with all applicable water regulations.
- Operated within established departmental and capital improvement project (CIP) budgets.
- Completed emergency repairs on two of the three wells in Desert Hills. The wells failed within weeks of each other, and staff were able to modify the operations of the water system to ensure water service to customers.
- Installed a pressure transducer at the 3rd Ave/Joy Ranch well site to provide real-time data on water table levels.

- Installed Mission alarm/monitoring systems at all the Desert Hills water sites. This now allows all Utility staff to monitor on one system all the remote Desert Hills Water, Cave Creek Water, and Cave Creek Wastewater sites more easily.
- As part of the Environmental Protection Agency (EPA) Lead Serve Line program, staff completed the physical inventory of the 31 service lines with unknown materials. The updated inventory will allow the Town to discontinue sending annual notice letters to customers.
- Staff continued to replace substandard polyethylene service lines with new PEXa lines. This will help prevent future service line leaks and repairs.
- Successfully rolled out the My360 application to the water customers. While most of the Desert Hills water meters have not been converted to the automatic metering infrastructure (AMI) system with near real-time water use data, the My360 still has many benefits for customers like being able to see their monthly water use a few weeks before bills are prepared and sent out.
- Worked with a high-water user who had been irrigating a 3-acre grass polo field through their water meter. The Utility staff were able to work with Maricopa County to have a zoning stipulation added to the property to indicate that potable water from the Desert Hills water systems cannot be used on the field.
- Performed the first round of the Fifth Unregulated Contaminant Monitoring Rule (UCMR5) samples, also referred to as PFAS (pre- and polyfluoroalkyl substances) or forever chemicals. All tests were non-detect.
- Assisted in completing an update of the utility rate models, which identified the need to increase rates to cover rising operational expenses and fund necessary capital improvement projects.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Ensure community engagement through continuous focused outreach and strategic utilization of various communication methods.

Objectives Related to the Goals:

- Provide updates at Council meetings and held public workshops on the Town's ongoing water shortage issues as well as the Town's option/plans to address the issues.
- Create new conservation outreach efforts utilizing the newly created Cactus Charlie character.
- Engage the community directly in water conservation by rolling out the My360 application to allow customers to see and understand their water usage.
- Work with the Utilities Advisory Committee to review and improve customer outreach.

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Prioritize the well-being and safety of team members by ensuring a culture that creates a physically and psychologically safe and supportive environment for all to thrive.
- Create and maintain a culture of ownership and empowerment. Ensure employees have the necessary resources to perform their roles and provide excellent, effective, and efficient customer service.

Objectives Related to the Goals:

- Provide employees with training programs and support to obtain operator certifications. Utilize the new Operations Building to set up on-site training events for staff.
- Send staff to attend local and statewide utility conferences to bring new ideas back to the work group.

Strategic Plan Focus Area: Infrastructure

Goals within the Focus Area:

- Maintain the efficiency and operability of existing underground and aboveground infrastructure and facilities.
- Continue long-term planning and improvement strategies for water infrastructure and facilities that improve the quality of life for the community while being affordable.

Objectives Related to the Goals:

- Continue to implement the recommendations of the 2024 Integrated Utility Master Plan to improve the water system.
- Identify the highest water users and develop programs to work directly with them reduce their water consumption.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Cost of water production and delivery (less capital repairs or upgrades) per 1,000 gallons treated	\$8.61	\$9.67	\$9.27	\$9.27
Average monthly water consumption per residential account in gallons (5% conservation goal)	130,756	123,171	130,556	124,028
Average monthly water consumption per nonresidential account in gallons (5% conservation goal)	809,215	771,558	830,558	789,057
Annual water loss (water production vs non-revenue water)	6.64%	5%	7%	7%
Compliance with water regulations	100%	100%	100%	100%
Capital projects completed on time and within contract amount	80%	100%	75%	100%

Key Department Performance Indicators	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
After-hours emergency requests responded to within 2 hours	100%	100%	100%	100%
Customer service requests responded to within 1 business day	100%	100%	100%	100%
Average time to address unplanned water service disruptions	< 4 hours	< 4 hours	< 4 hours	< 4 hours
Inspect each fire hydrant annually	100%	100%	100%	100%

Significant Changes

The Town is expecting increases in electrical costs, chemical cost, and cost of raw water in the upcoming year.

Staff are focused on developing and implementing solutions to help the Town weather the expected cuts in the Town's CAP supplies starting in 2027. As up to 70% of the water delivered to Desert Hills customers comes from the Town's CAP supplies, they are very much impacted to cuts to Cave Creeks water supplies.

Staff are working to implement operational changes to increase the production of groundwater available from the Desert Hills wells. This will reduce the reduce the amount to treated CAP water needed to be delivered from Cave Creek in the short-term.

Desert Hills Water

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Desert Hills Water Fund

Water Operations

Personnel										
Salaries & wages	\$ 465,584	\$ 494,328	\$ 421,130	\$ 73,198	15%	\$ 512,940	4%	22%	\$ -	\$ 512,940
Employee benefits	260,751	218,307	189,580	28,727	13%	241,760	11%	28%	-	241,760
Total Personnel	726,335	712,635	610,710	101,925	14%	754,700	6%	24%	-	754,700
Ongoing Non-Personnel										
Professional & other services	130,548	231,000	242,050	(11,050)	-5%	312,300	35%	29%	-	312,300
Supplies	88,497	61,000	57,500	3,500	6%	52,000	-15%	-10%	-	52,000
Purchased water	1,397,702	1,610,000	1,510,000	100,000	6%	1,805,000	12%	20%	-	1,805,000
Fuel & oil	14,455	14,000	14,000	-	0%	14,000	0%	0%	-	14,000
Utilities	123,185	116,000	121,000	(5,000)	-4%	131,000	13%	8%	-	131,000
Leases & rentals	11,395	1,000	4,000	(3,000)	-300%	1,000	0%	-75%	-	1,000
Computer software subscriptions	4,436	-	15,000	(15,000)	∞	15,000	∞	0%	-	15,000
Property & general liability insurance	28,827	37,400	39,620	(2,220)	-6%	45,560	22%	15%	-	45,560
Training & travel	628	2,700	3,000	(300)	-11%	3,000	11%	0%	-	3,000
Other miscellaneous	-	500	500	-	0%	500	0%	0%	-	500
Indirect cost allocations	-	237,774	229,230	8,544	4%	263,990	11%	15%	3,420	267,410
Total Ongoing Non-Personnel	1,799,673	2,311,374	2,235,900	75,474	3%	2,643,350	14%	18%	3,420	2,646,770
One-Time Non-Personnel										
Professional & other services	-	50,000	-	50,000	100%	60,000	20%	∞	-	60,000
Supplies	-	1,000	1,000	-	0%	-	-100%	-100%	-	-
Debt service	157,712	157,712	157,720	(8)	0%	-	-100%	-100%	-	-
Contingencies	-	556,000	-	556,000	100%	-	-100%	N/A	-	-
Total One-Time Non-Personnel	157,712	764,712	158,720	605,992	79%	60,000	-92%	-62%	-	60,000
Total Water Operations	\$ 2,683,720	\$ 3,788,721	\$ 3,005,330	\$ 783,391	21%	\$ 3,458,050	-9%	15%	\$ 3,420	\$ 3,461,470

Debt Service

One-Time Non-Personnel										
Debt service	\$ 852,268	\$ 851,925	\$ 885,220	\$ (33,295)	-4%	\$ 912,160	7%	3%	\$ -	\$ 912,160
Total One-Time Non-Personnel	852,268	851,925	885,220	(33,295)	-4%	912,160	7%	3%	-	912,160
Total Debt Service	\$ 852,268	\$ 851,925	\$ 885,220	\$ (33,295)	-4%	\$ 912,160	7%	3%	\$ -	\$ 912,160

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Water Capital

One-Time Non-Personnel										
Capital outlay	\$ -	\$ 10,000	\$ 10,000	\$ -	0%	\$ -	-100%	-100%	\$ -	\$ -
Capital improvement projects	54,414	525,000	100,000	425,000	81%	1,481,000	182%	1381%	-	1,481,000
Total One-Time Non-Personnel	54,414	535,000	110,000	425,000	79%	1,481,000	177%	1246%	-	1,481,000
Total Water Capital	\$ 54,414	\$ 535,000	\$ 110,000	\$ 425,000	79%	\$ 1,481,000	177%	1246%	\$ -	\$ 1,481,000

Total Desert Hills Water Fund	\$ 3,590,402	\$ 5,175,646	\$ 4,000,550	\$ 1,175,096	23%	\$ 5,851,210	13%	46%	\$ 3,420	\$ 5,854,630
--------------------------------------	---------------------	---------------------	---------------------	---------------------	------------	---------------------	------------	------------	-----------------	---------------------

Total Desert Hills Water	\$ 3,590,402	\$ 5,175,646	\$ 4,000,550	\$ 1,175,096	23%	\$ 5,851,210	13%	46%	\$ 3,420	\$ 5,854,630
---------------------------------	---------------------	---------------------	---------------------	---------------------	------------	---------------------	------------	------------	-----------------	---------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Desert Hills Water				
Utility Director	0.25	0.25	0.25	-
Deputy Utilities Director	0.25	0.25	0.25	-
Civil Engineer	-	0.40	0.40	-
Management Analyst	-	0.13	0.13	-
Utility Administration and Compliance Manager	-	-	0.40	0.40
Utility Field Operations Supervisor	0.50	0.50	0.50	-
Water Treatment and Maintenance Supervisor	0.25	0.25	0.25	-
Utility Assistant and Compliance Coord.	0.40	0.40	-	-0.40
Lead Utility Mechanic	-	0.25	0.25	-
Utility Worker Lead	0.50	0.50	0.50	-
Utility Mechanic	0.50	0.25	0.25	-
Utility Technician	-	-	0.50	0.50
Utility Worker II	0.50	0.50	0.50	-
Utility Worker I	1.50	1.50	1.00	-0.50
Total	4.65	5.18	5.18	-



Annual Budget FY 2026 – 2027

Cave Creek Water

Department Description

The Cave Creek Water Fund is responsible for operating and maintaining the Town's water supply and infrastructure. Staff deliver high quality water services to the Town's residents and businesses using best practices, cost-effective technology where appropriate and proactively planning for future needs and challenges. The department is comprised of a team of technical and administrative personnel dedicated to providing safe and reliable water services to all customers.

The administrative staff provide overall direction, management and support for the department. The staff ensure quality and consistent customer service. They are responsible for coordinating and acquiring water rights, planning and implementing the capital program, and coordinating with development activities. The staff also ensure compliance with all federal, state, and local water regulations, including overseeing the development and implementation of the cross-connection control program.

Treatment plant staff are responsible for operating the Central Arizona Project (CAP) raw water delivery pipeline, operating and maintaining the treatment plant, and operating the Town's main water storage reservoirs and booster sites. Maintenance staff are responsible for the operation, maintenance and repair of all wells, reservoirs, booster pumps, and system pressure reducing stations. Field operations staff oversee and maintain the water distribution system to ensure reliable service and fire protection. They also manage the Town's water meters and locate/mark the Town's underground utilities to help protect the infrastructure from construction activities.

Current Year Accomplishments

- Produced and delivered millions of gallons of potable water needed to ensure reliable water service to customers and provide the community with fire protection.
- Maintained compliance with all applicable water regulations.
- Operated within established departmental and capital improvement project (CIP) budgets.
- Continued construction activities for the new City of Phoenix Interconnect site, which is schedule to be completed by summer 2026.
- Continued to manage the Town's water resource portfolio and created strategies for long-term water source planning.

- Provided an evaluation of the Harquahala Valley groundwater recovery project as a potential long-term water supply.
- Participated in the Salt River Project (SRP) Bartlet Dam project, which could provide the Town with new water resources from the Verde River and help diversify the Town's water supply portfolio.
- Worked with two west valley cities on developing water exchange agreements to provide access to the Town's water storage credits. This required staff to work with multiple regulatory agencies to overcome several current administrative hurdles.
- Coordinated the final Carefree water disconnect, separating the remaining 23 Carefree water customers from the Town's water system.
- Following the completion of the Cave Creek water meter replacement program, successfully rolled out the My360 application, enabling water customers with automatic metering infrastructure (AMI) meters to see their near real-time water use data.
- Finalized a new development agreement for Cahava Springs and oversaw the successful pressure testing of the 4-mile long, 12-inch waterline to the project.
- Continued to work with Maricopa County on modifying the operating permit for the water treatment plant, to make the Pall membrane units a permanent part of the treatment process.
- As part of the Environmental Protection Agency (EPA) Lead Serve Line program, staff completed the physical inventory of the 387 service lines with unknown materials. The updated inventory will allow the Town to discontinue sending annual notice letters to customers.
- Performed the first round of the Fifth Unregulated Contaminant Monitoring Rule (UCMR5) samples, also referred to as PFAS (per- and polyfluoroalkyl substances) or forever chemicals. All tests returned non-detect results.
- Assisted in completing an update to the utility rate models, which identified the need to increase rates to cover rising operational expenses and fund necessary capital improvement projects.
- Completed the new Operations building which allowed staff to relocate out of an undersized and under-equipped double wide trailer into a new 3,200 square foot office building with individual staff workstations and training-meeting area.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Ensure community engagement through continuous focused outreach and strategic utilization of various communication methods.

Objectives Related to the Goals:

- Provide updates at Council meetings and held public workshops on the Town's ongoing water shortage issues as well as the Town's option/plans to address the issues.

- Create new conservation outreach efforts utilizing the newly created Cactus Charlie character.
- Engage the community directly in water conservation by rolling out the My360 application to allow customers to see and understand their water usage.
- Work with the Utilities Advisory Committee to review and improve customer outreach.
- Work to improve fire service infrastructure by completing the designs to add new fire pumps at the 38th Street and Zone 9 booster stations.

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Prioritize the well-being and safety of team members by ensuring a culture that creates a physically and psychologically safe and supportive environment for all to thrive.
- Create and maintain a culture of ownership and empowerment. Ensure employees have the necessary resources to perform their roles and provide excellent, effective and efficient customer service.

Objectives Related to the Goals:

- Provide employees with training programs and support to obtain operator certifications. Utilize the new Operations Building to set up on-site training events for staff.
- Send staff to attend local and statewide utility conferences to bring new ideas back to the work group.

Strategic Plan Focus Area: Infrastructure

Goals within the Focus Area:

- Maintain the efficiency and operability of existing underground and aboveground infrastructure and facilities.
- Continue long-term planning and improvement strategies for water infrastructure and facilities that improve the quality of life for the community while being affordable.

Objectives Related to the Goals:

- Continue to implement the recommendations of the 2024 Integrated Utility Master Plan to improve the water system.
- Identify the highest water users and develop programs to work directly with them to reduce their water consumption.
- Continue to coordinate with the City of Phoenix on their new water connection to the Town and taking over water services south of Carefree Highway.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Cost of water production and delivery (less capital repairs or upgrades) per 1,000 gallons treated	\$5.22	\$5.20	\$5.28	\$5.28
Average monthly water consumption per residential account in gallons (5% conservation goal)	127,977	118,547	121,759	115,671
Average monthly water consumption per nonresidential account in gallons (5% conservation goal)	341,699	305,844	299,199	284,239
Annual water loss (water production vs non-revenue water)	12.27%	10%	11%	10%
Compliance with water regulations	100%	100%	100%	100%
Capital projects completed on time and within contract amounts	80%	100%	75%	100%

Key Department Performance Indicators	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
After-hours emergency requests responded to within 2 hours	100%	100%	100%	100%
Customer service requests responded to within 1 business day	100%	100%	100%	100%
Average time to address unplanned water service disruptions	< 4 hours	< 4 hours	< 4 hours	< 4 hours
Inspect each fire hydrant annually	100%	100%	100%	100%

Significant Changes

The Town is expecting increases in electrical costs, chemical cost, and cost of raw water in the upcoming year.

Staff are focused on developing and implementing solutions to help the Town weather the expected cuts in the Town's CAP supplies starting in 2027.

Staff will also be working on integrating the new City of Phoenix water supply connections into the Town's water system.

Cave Creek Water

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Cave Creek Water Fund

Water Operations

Personnel										
Salaries & wages	\$ 874,429	\$ 1,032,201	\$ 900,020	\$ 132,181	13%	\$ 1,085,520	5%	21%	\$ -	\$ 1,085,520
Employee benefits	433,236	418,404	343,000	75,404	18%	450,200	8%	31%	-	450,200
Total Personnel	1,307,665	1,450,605	1,243,020	207,585	14%	1,535,720	6%	24%	-	1,535,720
Ongoing Non-Personnel										
Professional & other services	376,141	429,000	495,600	(66,600)	-16%	485,500	13%	-2%	-	485,500
Supplies	503,653	591,000	591,500	(500)	0%	468,000	-21%	-21%	-	468,000
Purchased water	711,464	805,000	700,000	105,000	13%	1,400,000	74%	100%	-	1,400,000
Fuel & oil	14,530	15,000	18,000	(3,000)	-20%	18,000	20%	0%	-	18,000
Utilities	669,945	764,000	764,000	-	0%	444,000	-42%	-42%	-	444,000
Leases & rentals	2,733	500	2,660	(2,160)	-432%	500	0%	-81%	-	500
Computer software subscriptions	4,522	-	18,000	(18,000)	∞	18,000	∞	0%	-	18,000
Property & general liability insurance	54,659	64,738	66,480	(1,742)	-3%	76,450	18%	15%	-	76,450
Training & travel	4,448	7,000	7,000	-	0%	7,000	0%	0%	-	7,000
Other miscellaneous	-	1,000	1,230	(230)	-23%	1,000	0%	-19%	-	1,000
Indirect cost allocations	-	461,764	445,160	16,604	4%	512,690	11%	15%	6,640	519,330
Total Ongoing Non-Personnel	2,342,095	3,139,002	3,109,630	29,372	1%	3,431,140	9%	10%	6,640	3,437,780
One-Time Non-Personnel										
Professional & other services	-	50,000	-	50,000	100%	65,000	30%	∞	-	65,000
Supplies	-	1,000	1,000	-	0%	-	-100%	-100%	-	-
Settlements	-	-	7,200	(7,200)	∞	-	N/A	-100%	-	-
Total One-Time Non-Personnel	-	51,000	8,200	42,800	84%	65,000	27%	693%	-	65,000
Total Water Operations	\$ 3,649,760	\$ 4,640,607	\$ 4,360,850	\$ 279,757	6%	\$ 5,031,860	8%	15%	\$ 6,640	\$ 5,038,500

Debt Service

One-Time Non-Personnel										
Debt service	\$ 2,010,063	\$ 2,646,668	\$ 2,583,410	63,258	2%	\$ 2,825,550	7%	9%	\$ -	\$ 2,825,550
Total One-Time Non-Personnel	2,010,063	2,646,668	2,583,410	63,258	2%	2,825,550	7%	9%	-	2,825,550
Total Debt Service	\$ 2,010,063	\$ 2,646,668	\$ 2,583,410	\$ 63,258	2%	\$ 2,825,550	7%	9%	\$ -	\$ 2,825,550

Water Capital

One-Time Non-Personnel										
Capital outlay	\$ -	\$ 20,000	\$ 20,000	\$ -	0%	\$ -	-100%	-100%	\$ -	\$ -
Capital improvement projects	1,946,416	15,877,000	1,851,866	14,025,134	88%	17,394,500	10%	839%	-	17,394,500
Total One-Time Non-Personnel	1,946,416	15,897,000	1,871,866	14,025,134	88%	17,394,500	9%	829%	-	17,394,500
Total Water Capital	\$ 1,946,416	\$ 15,897,000	\$ 1,871,866	\$ 14,025,134	88%	\$ 17,394,500	9%	829%	\$ -	\$ 17,394,500

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Phoenix Interconnect

One-Time Non-Personnel									
Capital improvement projects	\$ 562,187	\$ -	\$ 3,386,582	\$ (3,386,582)	∞	\$ 550,000	∞	-84%	\$ - \$ 550,000
Total One-Time Non-Personnel	562,187	-	3,386,582	(3,386,582)	∞	550,000	∞	-84%	- 550,000
Total Phoenix Interconnect	\$ 562,187	\$ -	\$ 3,386,582	\$ (3,386,582)	∞	\$ 550,000	∞	-84%	\$ - \$ 550,000

Total Cave Creek Water Fund	\$ 8,168,426	\$ 23,184,275	\$ 12,202,708	\$ 10,981,567	47%	\$ 25,801,910	11%	111%	\$ 6,640 \$ 25,808,550
------------------------------------	---------------------	----------------------	----------------------	----------------------	------------	----------------------	------------	-------------	-------------------------------

WIFA Loan Fund

Phoenix Interconnect

One-Time Non-Personnel									
Capital improvement projects	\$ 8,551,856	\$ 7,677,510	\$ 4,638,144	\$ 3,039,366	40%	\$ -	-100%	-100%	\$ - \$ -
Total One-Time Non-Personnel	8,551,856	7,677,510	4,638,144	3,039,366	40%	-	-100%	-100%	- -
Total Phoenix Interconnect	\$ 8,551,856	\$ 7,677,510	\$ 4,638,144	\$ 3,039,366	40%	\$ -	-100%	-100%	\$ - \$ -
Total WIFA Loan Fund	\$ 8,551,856	\$ 7,677,510	\$ 4,638,144	\$ 3,039,366	40%	\$ -	-100%	-100%	\$ - \$ -

Congressionally Directed Spending Grant Fund

Phoenix Interconnect

One-Time Non-Personnel									
Capital improvement projects	\$ 314,171	\$ 1,000,000	\$ 1,685,829	\$ (685,829)	-69%	\$ -	-100%	-100%	\$ - \$ -
Total One-Time Non-Personnel	314,171	1,000,000	1,685,829	(685,829)	-69%	-	-100%	-100%	- -
Total Phoenix Interconnect	\$ 314,171	\$ 1,000,000	\$ 1,685,829	\$ (685,829)	-69%	\$ -	-100%	-100%	\$ - \$ -
Total Congressionally Directed Spending Grant Fund	\$ 314,171	\$ 1,000,000	\$ 1,685,829	\$ (685,829)	-69%	\$ -	-100%	-100%	\$ - \$ -

Total Cave Creek Water	\$ 17,034,453	\$ 31,861,785	\$ 18,526,681	\$ 13,335,104	42%	\$ 25,801,910	-19%	39%	\$ 6,640 \$ 25,808,550
-------------------------------	----------------------	----------------------	----------------------	----------------------	------------	----------------------	-------------	------------	-------------------------------

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Cave Creek Water				
Utility Director	0.50	0.50	0.50	-
Deputy Utilities Director	0.50	0.50	0.50	-
Civil Engineer	-	0.40	0.40	-
Management Analyst	-	0.25	0.25	-
Utility Administration and Compliance Manager	-	-	0.40	0.40
Utility Field Operations Supervisor	0.50	0.50	0.50	-
Water Treatment and Maintenance Supervisor	0.50	0.50	0.50	-
Utility Assistant and Compliance Coord.	0.40	0.40	-	-0.40
Lead Utility Mechanic	-	0.50	0.50	-
Lead Water Operator			1.00	1.00
Utility Worker Lead	0.50	0.50	0.50	-
Water Treatment Operator III	3.00	3.00	2.00	-1.00
Utility Mechanic	1.00	0.50	0.50	-
Utility Technician	-	-	0.50	0.50
Utility Worker II	0.50	0.50	0.50	-
Utility Worker I	1.50	1.50	1.00	-0.50
Water Treatment Operator (temporary)	0.50	0.50	0.50	-
Total	9.40	10.05	10.05	-



Annual Budget FY 2026 – 2027

Cave Creek Wastewater

Department Description

The Cave Creek Wastewater Fund is responsible for operating and maintaining the Town's wastewater collection system, treatment plant and reclaimed water pipeline. Staff deliver wastewater services to the Town's residents and businesses using best practices, cost-effective technology where appropriate and proactively planning for future needs and challenges. The department is comprised of a team of technical and administrative personnel dedicated to providing safe and reliable wastewater services to all customers.

The administrative staff provides overall direction, management, and support for the department. The staff ensure quality and consistent customer service. They are responsible for planning and implementing the capital program and coordinating with development activities. The staff also ensure compliance with all federal, state, and local water regulatory requirements, including overseeing the development and implementation of the wastewater pretreatment program.

The operations staff oversee and maintain the treatment plant. In addition, these staff oversee the operation and maintenance of the wastewater collection system, including the lift stations sites.

Current Year Accomplishments

- Continued work on rehabilitating the Town's wastewater manholes. The work included rebuilding a manhole in Carefree Hwy at 44th Street and repairing the bases of several manholes on the main 12-inch sewer in Carefree Highway.
- Completed rehabilitation of the Chuparosa lift station, which included installing a new emergency bypass pump, epoxy coating the wet well and installing new check and isolation valves outside the wet well to allow staff to better maintain the site.
- Continued to work on improving compliance with the pretreatment program.
- Completed an assessment and cleaning of the Town's three force mains, including the 2.8-mile long, 8-inch diameter Rancho Manana force main.
- Replaced two failed sequencing batch reactor (SBR) mixers in the treatment plant process basins (approximately \$35,000 each) and also purchased a spare unit.
- Obtained a new Arizona Pollutant Discharge Elimination System (AZDEPS) operating permit for the plant. The permit is valid for 5 years.

- Completed a new duct bank between the treatment plant and the new operations building. This allowed the new Operations Building to be supplied with electrical power backed up with the plant's emergency generator. Also added a new fiber optic cable to link the building and treatment plant.

Goals & Strategies

Strategic Plan Focus Area: Safe & Vibrant Community

Goals within the Focus Area:

- Ensure community engagement through continuous focused outreach and strategic utilization of various communication methods.

Objectives Related to the Goals:

- Provide education and outreach for the wastewater customers in the pretreatment program. This helps the customers understand the importance of keeping material out of the wastewater system that could damage the collection system or treatment plant.
- Provide outreach to customers regarding the negative impacts of "flushable wipes" on the collection system. These wipes can damage wastewater pumps and instruments and cause blockages in collection lines. They also require a considerable amount of staff time to physically remove.

Strategic Plan Focus Area: Innovative & High Performing Organization

Goals within the Focus Area:

- Prioritize the well-being and safety of team members by ensuring a culture that creates a physically and psychologically safe and supportive environment for all to thrive.
- Create and maintain a culture of ownership and empowerment. Ensure employees have the necessary resources to perform their roles and provide excellent, effective, and efficient customer service.

Objectives Related to the Goals:

- Provide employees with training programs and support to obtain operator certificates. Utilize the new Operations Building to set up on-site training events for staff.
- Send staff to attend local and statewide utility conferences to bring new ideas back to the work group.

Strategic Plan Focus Area: Infrastructure

Goals within the Focus Area:

- Maintain the efficiency and operability of existing underground and aboveground infrastructure and facilities.

Objectives Related to the Goals:

- Continue to work on repairing, maintaining, and improving the Town's wastewater collection system and treatment plant.

Performance Measure	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Cost of wastewater collection and treatment (less capital repairs or upgrades) per 1,000 gallons treated	\$22.87	\$25.82	\$25.54	\$25.42
Compliance with wastewater regulations	100%	100%	100%	100%
Compliance with Pretreatment and Fats, Oils & Greases (FOG) Program	100%	100%	100%	100%
Monitor septic system failures. The number of new septic letter requests for existing septic systems.	21	N/A	26	N/A
New septic system requests	24	N/A	9	N/A
Capital projects completed on time and within contract amounts	85%	100%	90%	100%

Key Department Performance Indicators	FY2025 Actuals	FY2026 Targets	FY2026 Estimates	FY2027 Targets
Sanitary sewer overflows	0	0	1	0
Customer service requests responded to within 1 business day	100%	100%	100%	100%
Video inspection of sewer lines (20% each year, 5-year inspection cycle)	20%	20%	20%	20%
Annual cleaning of sewer lines	33%	33%	25%	33%

Significant Changes

The Town is expecting increases in electrical and chemical costs in the upcoming year.

Cave Creek Wastewater

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget		FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	--	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Cave Creek Wastewater Fund

Wastewater Operations

Personnel										
Salaries & wages	\$ 483,554	\$ 614,652	\$ 537,660	\$ 76,992	13%	\$ 625,130	2%	16%	\$ -	\$ 625,130
Employee benefits	239,694	248,755	214,640	34,115	14%	255,620	3%	19%	-	255,620
Total Personnel	723,248	863,407	752,300	111,107	13%	880,750	2%	17%	-	880,750
Ongoing Non-Personnel										
Professional & other services	341,912	347,100	346,000	1,100	0%	329,600	-5%	-5%	-	329,600
Supplies	302,765	313,500	306,600	6,900	2%	306,000	-2%	0%	-	306,000
Fuel & oil	3,526	4,000	4,000	-	0%	4,000	0%	0%	-	4,000
Utilities	274,363	274,000	278,000	(4,000)	-1%	318,000	16%	14%	-	318,000
Leases & rentals	6,772	5,000	10,000	(5,000)	-100%	10,000	100%	0%	-	10,000
Computer software subscriptions	-	-	7,500	(7,500)	∞	7,500	∞	0%	-	7,500
Property & general liability insurance	26,375	33,000	40,830	(7,830)	-24%	46,950	42%	15%	-	46,950
Training & travel	3,460	3,000	2,500	500	17%	2,500	-17%	0%	-	2,500
Other miscellaneous	-	500	500	-	0%	500	0%	0%	-	500
Indirect cost allocations	-	260,746	251,370	9,376	4%	289,500	11%	15%	3,750	293,250
Total Ongoing Non-Personnel	959,173	1,240,846	1,247,300	(6,454)	-1%	1,314,550	6%	5%	3,750	1,318,300
One-Time Non-Personnel										
Supplies	-	1,000	1,000	-	0%	-	-100%	-100%	-	-
Total One-Time Non-Personnel	-	1,000	1,000	-	0%	-	-100%	-100%	-	-
Total Wastewater Operations	\$ 1,682,421	\$ 2,105,253	\$ 2,000,600	\$ 104,653	5%	\$ 2,195,300	4%	10%	\$ 3,750	\$ 2,199,050

Debt Service

One-Time Non-Personnel										
Debt service	\$ 1,894,393	\$ 1,894,747	\$ 1,922,490	(27,743)	-1%	\$ 1,452,720	-23%	-24%	\$ -	\$ 1,452,720
Total One-Time Non-Personnel	1,894,393	1,894,747	1,922,490	(27,743)	-1%	1,452,720	-23%	-24%	-	1,452,720
Total Debt Service	\$ 1,894,393	\$ 1,894,747	\$ 1,922,490	\$ (27,743)	-1%	\$ 1,452,720	-23%	-24%	\$ -	\$ 1,452,720

	FY2025 Actuals	FY2026 Revised Budget	FY2026 Est. Actuals	FY2026 Est. over/(under) budget	FY2027 Proposed Base Budget	FY2027 Incr. over FY2026 Budget	FY2027 Incr. over FY2026 Est.	FY2027 Proposed Supplementals	FY2027 Proposed Total Budget
--	-------------------	-----------------------------	------------------------	---------------------------------------	-----------------------------------	---------------------------------------	-------------------------------------	-------------------------------------	------------------------------------

Wastewater Capital

One-Time Non-Personnel										
Capital outlay	\$ -	\$ 10,000	\$ 10,000	\$ -	0%	\$ -	-100%	-100%	\$ -	\$ -
Capital improvement projects	413,966	1,727,500	1,063,899	663,601	38%	800,000	-54%	-25%	-	800,000
Total One-Time Non-Personnel	413,966	1,737,500	1,073,899	663,601	38%	800,000	-54%	-26%	-	800,000
Total Wastewater Capital	\$ 413,966	\$ 1,737,500	\$ 1,073,899	\$ 663,601	38%	\$ 800,000	-54%	-26%	\$ -	\$ 800,000

Total Cave Creek Wastewater Fund	\$ 3,990,780	\$ 5,737,500	\$ 4,996,989	\$ 740,511	13%	\$ 4,448,020	-22%	-11%	\$ 3,750	\$ 4,451,770
---	---------------------	---------------------	---------------------	-------------------	------------	---------------------	-------------	-------------	-----------------	---------------------

Total Cave Creek Wastewater	\$ 3,990,780	\$ 5,737,500	\$ 4,996,989	\$ 740,511	13%	\$ 4,448,020	-22%	-11%	\$ 3,750	\$ 4,451,770
------------------------------------	---------------------	---------------------	---------------------	-------------------	------------	---------------------	-------------	-------------	-----------------	---------------------

Department/Authorized Positions	2024-25	2025-26	2026-27	Change from 2025-26 to 2026-27
Wastewater				
Utility Director	0.25	0.25	0.25	-
Deputy Utilities Director	0.25	0.25	0.25	-
Civil Engineer	-	0.20	0.20	-
Management Analyst	-	0.13	0.13	-
Utility Administration and Compliance Manager	-	-	0.10	0.10
Wastewater Supervisor	1.00	1.00	1.00	-
Water Treatment and Maintenance Supervisor	0.25	0.25	0.25	-
Utility Assistant and Compliance Coord.	0.10	0.10	-	-0.10
Lead Utility Mechanic	-	0.25	0.25	-
Wastewater Operator III	3.00	3.00	3.00	-
Utility Mechanic	0.50	0.25	0.25	-
Total	5.35	5.48	5.48	-